Stude	nt nan	ne:	
TRUE		E - Write 'T' if the statement is true and 'F' if the statement is false. is ethical can vary from country to country and from industry to industry.	
	<ul><li></li><li></li><li></li></ul>	true false	
2) most s		early days of selling, companies studied and wrote down the sales pitches of their ful people, and created canned sales pitches.	
	<ul><li></li><li></li><li></li><li></li><!--</td--><td>true false</td></ul>	true false	
3)	Persua	asion is unethical, whereas manipulation is ethical.	
	<ul><li></li><li></li><li></li><li></li><!--</td--><td>true false</td></ul>	true false	
4)	Most	sales situations are not covered by laws.	
	<ul><li></li><li></li><li></li><li></li><!--</td--><td>true false</td></ul>	true false	
5) the pur		s typically have no negative consequences for the purchasing agent's firm—only for g agent as an individual.	
	<ul><li></li><li></li><li></li></ul>	true false	
6) mutual	A salesperson should only give a gift to a purchasing agent if that gift will foster a lly beneficial, long-term relationship.		
	<ul><li></li><li></li><li></li><li></li><!--</td--><td>true false</td></ul>	true false	

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**7**)

Salespeople engage in backdoor selling only when they are about to get an order.

	<b>o</b>	true
	<b>o</b>	false
0)	<b>.</b>	
8)		se salespeople's activities in the field cannot be closely monitored, their employers
trust tn	em to a	ct in the company's best interests.
	<b>o</b>	true
	<b>o</b>	false
9)	It is ea	sy to develop a reimbursement policy that prevents salespeople from cheating and
· ·		n the flexibility to cover their territory and entertain customers.
	0	folio
	0	false
10)	When	spending from their company's expense accounts, salespeople should act as though
they ar	e spend	ing their own money.
	0	true
	<u></u>	false
11)	<b>A</b>	
11)		compete clause prevents employees from leaving the company until a specified
amoun	t OI tIIII	e has passed.
	<b>o</b>	true
	<b>o</b>	false
12)	Offerin	ng information about a customer's competitor in exchange for an order is unethical.
,		
	<u></u>	true
	0	false
13)	It is eth	nical to take over potential customers' accounts from other salespeople.
	0	true
	<u>o</u>	false

<b>14</b> )	Spreading rumors about a colleague's sexual conduct cannot be considered sexual assment.	
narassi	(a)	true false
15) unethic	Tampe	ering with a competitor's product in a store to make the product less appealing is duct.
	<ul><li></li><li></li><li></li><li></li><!--</td--><td>true false</td></ul>	true false
16) offers t	Most s	alespeople are agents because they have the power to solicit even non-written yers.
	<ul><li></li><li></li><li></li><li></li><!--</td--><td>true false</td></ul>	true false
<b>17</b> )	In man	y states in the United States, customer records are considered trade secrets.
	<ul><li></li><li></li><li></li><li></li><!--</td--><td>true false</td></ul>	true false
<b>18</b> ) the Un		niform Commercial Code (UCC) is the only legal guide to commercial practice in tions.
	<ul><li></li><li></li><li></li><li></li><!--</td--><td>true false</td></ul>	true false
<b>19</b> ) the buy		an item is shipped under contract terms that call for FOB (free on board) factory, mes responsibility for any loss or damage incurred during transportation.
	<ul><li></li><li></li><li></li></ul>	true false

20) express	Statements such as "The performance of this product is top-notch" can be classified as sed warranties.			
	<ul><li></li><li></li><li></li><li></li><!--</td--><td>true false</td></ul>	true false		
<b>21</b> ) most li		a salesperson tells a customer that a product will last a lifetime, such a claim is example of sales puffery.		
	<ul><li></li><li></li><li></li><li></li><!--</td--><td>true false</td></ul>	true false		
_	es if a r	edulous person standard means that the company and the salesperson have to pay easonable person could misunderstand the claims made in advertisements by the the salesperson.		
	<ul><li></li><li></li><li></li><li></li><!--</td--><td>true false</td></ul>	true false		
23)	Tying	agreements stipulate that a seller is only allowed to sell products to a single buyer.		
	<ul><li></li><li></li><li></li><li></li><!--</td--><td>true false</td></ul>	true false		
24)	The Ro	obinson-Patman Act forbids product differentiation.		
	<ul><li></li><li></li><li></li><li></li><!--</td--><td>true false</td></ul>	true false		
25)	U.S. pr	rivacy laws are more stringent than those of the European Union.		
	<ul><li></li><li></li><li></li><li></li><!--</td--><td>true false</td></ul>	true false		

<b>26</b> ) solicita		les of the federal Do-Not-Call Registry apply to business phones and to y nonprofits and political organizations.
	<ul><li>•</li><li>•</li></ul>	true false
27)	U.S. sa	alespeople are subject to U.S. laws, regardless of the country they are selling in.
	<ul><li>•</li><li>•</li></ul>	true false
28) conspir	B) The Foreign Corrupt Practices Act (FCPA) made it legal for U.S. companies to emspiracy.	
	<b>o</b>	true
	0	false
<b>29</b> ) law, is		ethod that companies can use to protect themselves when an employee violates the ide the Foreign Corrupt Practices Act (FCPA) in the company's code of ethics.
	<b>o</b>	true
	<b>o</b>	false
<b>30</b> ) Germa	·	
	<b>o</b>	true
	<b>o</b>	false
		CHOICE - Choose the one alternative that best completes the statement or
answer		<b>question.</b> of the following statements is true about ethics?
31)	vv mcn	of the following statements is true about ethics?

- A) Ethics do not change with time.
- B) There is no need for personal codes of ethics.
- C) Ethical principles establish appropriate behavior.
- D) What is ethical in the Middle East is also ethical in the United States.
- E) If an act is unethical, it is also illegal.
- **32**) Which of the following questions should one ask oneself to determine whether a sales behavior or activity is unethical?
  - A) Would my supervisor disapprove of this behavior?
  - B) Am I concerned about the possible consequences of this behavior?
  - C) Would society be worse off if everyone engaged in this behavior or activity?
  - D) Would I be embarrassed if a customer found out about this behavior?
  - E) All of these
- 33) Larry, an inexperienced sales rep, has asked you to suggest ways to deal with potential ethical problems. What should you suggest?
  - A) It's only unethical if it is illegal.
  - B) Do what the other sales reps do.
  - C) Do whatever earns profits for your company.
  - D) Perform whatever services your client requests.
  - E) Develop and maintain a personal code of ethics.
- 34) Javier, a new insurance agent, pays one of his customers to buy his firm's insurance product. Javier explains to the customer that he would pay the customer a few thousand dollars if the customer decides to invest in the policy recommended by Javier. This is an example of:

	A)	sales puffery.
	B)	a conspiracy.
	C)	kickbacks.
	D)	bribery.
	E)	collusion.
	of 2,0	dney is a senior salesperson in a pharmaceutical company. Every time Jeff places an 000 units from the company, Rodney pays 7 percent of the total amount of sales to Jeff thim achieve his sales targets. This is an example of a:
	A)	bribe.
	B)	commission.
		refund.
	D)	kickback.
	E)	rebate.
36)	Wh	ich of the following statements is true about a noncompete clause?
	A)	It states that competing firms cannot engage in price discrimination.
	B)	It states that competing firms should not engage in collusion.
	C)	It has the same legality in all U.S. states.
	D)	It limits an employee from working for a competitor.
	E)	It states that competing firms should not buy from a single manufacturer.

Ray is a new salesperson in an automobile manufacturing company. In order to meet his

sales target, he regularly steals potential customers of other salespeople in his team. This is an

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**37**)

example of:

	B) a conspiracy.
	C) insider selling.
	D) poaching.
	E) upselling.
20)	
38)	Salespeople engage in when they ignore a purchasing agent's (PA's) policy against
	ting other employees without the PA's permission and directly contact other people
involv	ed in the purchasing decision.
	A) backdoor selling
	B) expanded prospecting
	C) sales prospecting
	D) hustling
	E) bypass selling
39)	Calvin sells hospital supplies. When his company did not make it to the approved list of
purcha	ers developed during a vendor analysis by a chain of nursing homes, he went against the using department's policy and contacted nurses and other staff directly to persuade them to a purchasing department to place his company on its approved list of suppliers. Calvin
engage	
	A) backdoor selling.
	B) expanded prospecting.
	C) sales prospecting.
	D) a lateral attack.
	E) bypass selling.
40)	Which of the following statements is true about Lincoln Law?
<b>4</b> 0)	which of the following statements is true about Lincoln Law:

A) collusion.

- A) It is commonly referred to as the Do-Not-Call law.
- B) It was passed in 1863 and restricted salespeople in the United States from engaging in direct trade with its neighboring countries.
  - C) It removed the credulous person standard law during the Civil War in 1863.
- D) It encouraged citizens to press claims against vendors that fraudulently sold to the U.S. government.
  - E) It repealed the noncompete clause in the southern U.S. states.
- **41)** Jordon is a salesperson in a cosmetic firm. While selling a product to a customer, he lies to the customer that other competitors in the market use banned substances in their products. This is an example of:
  - A) upselling.
  - B) browbeating.
  - C) collusion.
  - D) business defamation.
  - E) ethical imperialism.
- **42**) Which of the following acts may be considered sexual harassment?
  - A) Milton tells pornographic jokes to his secretary.
  - B) Nora repeatedly comments on her co-worker's sexual reputation.
  - C) Sybil shows a set of obscene playing cards to her subordinates.
  - D) Manning makes lewd comments to his colleague.
  - E) All of these
- **43**) Statutory laws:

- A) include regulations developed by the Federal Trade Commission. B) grow out of court decisions. C) include regulations developed by the Better Business Bureau. D) are based on legislation passed either by state legislatures or by Congress. E) are established by local, state, and federal regulatory agencies. 44) laws are established by local, state, or federal regulatory agencies. A) Common B) Administrative C) Functional D) Executive E) Statutory 45) The \_\_\_\_\_ is the most active regulatory agency in developing administrative laws affecting salespeople. A) U.S. Patent Office B) Federal Trade Commission C) Environmental Protection Agency D) Federal Communications Commission E) Food and Drug Administration
- 46) The accounting of sales and costs of many new technology products has resulted in many ethical and legal controversies. Often, the shelf life of a new product is difficult to assess and, therefore, how to allocate sales and costs is debatable. A court decision provides guidelines to address these issues. The court decision is an example of:

- B) administrative law.
- C) common law.
- D) statutory law.
- E) all of these.
- 47) Which of the following statements is true about the Uniform Commercial Code (UCC)?
  - A) It is one of the main statutory laws governing salespeople in the United States.
  - B) It is more specific than other laws and has little effect on salespeople.
  - C) It excludes domestic trade.
  - D) It was first published in 1998.
  - E) It is regulated by the Federal Trade Commission.
- **48)** In the context of incentives given by a producer to a reseller's salespeople, a spiff is considered legal only if:
  - A) the producer's goods are sold on credit.
  - B) customers approve of the incentive structure.
- C) the reseller approves of the incentives, and it is offered to all the reseller's salespeople.
  - D) a salesperson engages in resale price maintenance.
  - E) the reseller includes the incentives in the selling cost of the product.
- **49**) How does a sale differ from a contract to sell?

- A) Cash must change hands for a contract to sell to exist, but not for a sale to be completed.
  - B) The UCC defines a sale and a contract to sell as synonymous.
- C) A sale is made when the salesperson makes an offer and receives unqualified acceptance, while a contract to sell exists only when the title passes from the seller to the buyer.
- D) A contract to sell exists anytime a salesperson makes an offer and receives unqualified acceptance from the customer, while a sale is made only when the title passes from the seller to the buyer.
- E) A sale is made as soon as a buyer agrees to a price, while a contract to sell exists as soon as a seller gives an offer.
- **50**) According to UCC, a sale is made:
  - A) when the salesperson makes an offer.
  - B) when the client accepts the offer and agrees to buy.
  - C) before the title exchanges hands.
  - D) when the contract is completed and the title exchanges hands.
  - E) when the contract is signed.
- 51) According to UCC, orders become contracts to sell when:
  - A) the salesperson quotes the specific terms involved in the purchase.
  - B) goods are transferred from the seller to the buyer for a consideration known as price.
  - C) they are signed by an authorized representative of the salesperson's company.
  - D) money changes hands.
  - E) the title for the product is exchanged.
- **52)** According to the Uniform Commercial Code (UCC), a sales presentation is usually considered to be:

- A) an offer.
- B) a verbal contract.
- C) an invitation to negotiate.
- D) an interaction where payment for goods is made.
- E) an interaction where the title of goods is exchanged.
- 53) If the terms of the contract specify FOB (free on board) destination, then:
  - A) any loss or damage incurred during transportation is the responsibility of the seller.
  - B) the buyer is responsible for any loss during transportation.
- C) the buyer assumes the responsibility and risk for the merchandise as soon it leaves the factory.
  - D) the buyer gets the title to the goods as soon as the invoice is made by the seller.
  - E) the goods are being sold on consignment.
- 54) When James sold protective window bars for a nursing home complex, he specified in the contract that the bars would be shipped FOB factory. According to the UCC, this means that:
  - A) the bars will not leave the manufacturer until payment had been received in full.
  - B) the seller has full title to the bars until the nursing home director receives them.
  - C) the buyer assumes responsibility, cost, and risk for shipping of the bars.
  - D) the seller does not expect payment for the bars until they are installed.
  - E) the delivering company assumes title for the bars while they are in transit.
- 55) If the terms of the contract specify FOB (free on board) factory, then:
  - A) the seller has title until the goods are received at the destination.
  - B) the seller is responsible for any loss during transportation.
  - C) the buyer assumes the responsibility and risk for any loss during transportation.
- D) the seller does not expect payment for the merchandise until it reaches its destination.
  - E) the goods are being sold on consignment.

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- When a purchasing agent bought an order of sheet aluminum (used to make cans) from a new supplier, the salesperson specified the details of the product's quality. However, when the purchasing agent received the order, he noticed that the aluminum sheets were of inferior quality. Which of the following has the salesperson violated?
  - A) The tying agreement
  - B) The impressed guarantee
  - C) The binding contract
  - D) The expressed warranty
  - E) None of these
- 57) Which of the following statements is true about tying agreements?
  - A) They usually increase competition among firms.
- B) They become null and void when a buyer is required to purchase one product in order to get another product.
  - C) They are mandatory for verbal contracts.
  - D) They are illegal under the Clayton Act.
  - E) They become legal only when they contain a noncompete clause.
- **58)** Which of the following statements is true about written agreements?
  - A) They are the same for all types of products.
  - B) They contain details about the seller's profits and the buyer's profits.
  - C) They exclude statements about a product's warranty.
  - D) They are normally required for sales over \$500.
  - E) They are valid only if they contain a noncompete clause.
- **59**) The Foreign Corrupt Practices Act (FCPA) legalizes:

- A) subordination payments when they are made by government officials.B) spiffs when they are paid with the customer's approval.C) small lubrication payments when they are customary in a culture.
- D) backdoor selling when goods are selling below their resale price.
- E) kickbacks when they are in the form of expensive gifts.
- **60)** Kevin purchased a lawn mower. The blades were so dull that the mower could not cut the grass in his backyard. Because of existence of \_\_\_\_\_ warranties, Kevin can return the mower and expect to receive a replacement that will cut grass.
  - A) communicated
  - B) applied
  - C) functional
  - D) implied
  - E) codified
- 61) If the salesperson for a paint manufacturer promised a purchasing agent that a certain brand of paint was mildew-resistant (when it was not), the salesperson:
  - A) gave an expressed warranty.
  - B) resorted to collusion.
- C) should have given further credibility to the statement by adding, "Let the buyer beware."
  - D) gave only an implied warranty.
  - E) none of these.
- **62)** Robin is selling a Local Area Network (LAN) system to a company that oversees the renovation of dingy, old downtown districts into attractive shopping areas. Which of the following statements by the seller might be construed as an expressed warranty?

	A)	Maintain a hardcopy of every memo that you try to send until you are comfortable
with th	e sy	stem.
	B)	Don't worry if it breaks down; our service people will be able to get it running again
quickly	y.	
	C)	Be sure to ask your employees to attend the training session.
	D)	Please read the instruction manual before you try to use the system.
	E)	None of these
63)	A s	alesperson tells a customer that his firm's product would completely remove all rashes
		narks on the human skin within 7 hours of its application. This is an example of:
		puffery.
	B)	•
		reciprocity.
		an implied warranty.
	E)	a spam.
<b>64</b> )	In (	Canada, where puffery is more closely monitored than in the United States, a
salespe	ersor	n told a customer a particular oven would cook meat better than any other oven in the
market	. Th	e salesperson might be guilty of violating the:
	<b>A</b> )	conspiracy and collusion agreement.
	B)	
		tying agreement.
	D)	caveat emptor law.
	E)	credulous person standard.
	<i></i>	ereations person surface.
<b>65</b> )		occurs when salespeople make unfair or untrue statements to customers about a
compe	titor	, its products, or its salespeople.

- A) Collusion
- B) Business defamation
- C) Conspiracy
- D) Reciprocity
- E) Tying agreement
- **66)** Which of the following is an example of reciprocity?
  - A) Jack reveals a competitor's secret formula for a plastic hardening compound.
- B) Larry's Uniform Company agrees to buy Harry's landscaping services if Harry will rent its uniforms from Larry.
- C) A purchasing agent bribes the receptionist to get him an appointment with the company's CEO.
- D) In order to carry a line of profitable wind chimes, Scott's Hardware Store also has to carry a less profitable line of hose nozzles made by the same company.
- E) A group of kaolin (used in the whitening of paper) manufacturers agree to a price freeze.
- **67**) Which of the following is an example of a tying agreement?
  - A) Jon refuses to buy office supplies from anyone but Bridget.
- B) In order to carry a highly successful organic cleaning compound, Nature's Survival Store has to carry a much less successful line of laundry detergent made by the same company.
- C) Traveler's Rest, a travel agency, agrees to buy its insurance from the Nathan Dean Insurance Agency if the agency agrees to let Traveler's Rest handle the owners' travel plans.
- D) A paper supply company agrees to give Harridan Industries a free case of paper towels for every dozen cases it purchases.
- E) A salesperson tells a contractor that his company's paint is mildew resistant when it is not.
- **68)** Two alloy manufacturers agree to charge the same price for a product to a potential customer who is considering buying alloy from one of these manufacturers. This is an example of:

	C)	sales puffery.
	D)	collusion.
	E)	upselling.
<b>69</b> )	_	group of uniform rental companies agreed that they would not charge less than \$5 per uniform even before the newly opened chicken plant contacted them for bids. This is
an exa		• •
	,	business defamation.
		a contrivance.
	,	price discrimination. collusion.
	,	a conspiracy.
	L)	a conspiracy.
<b>70</b> ) decisio		refers to competitors working together while the customer is making a purchase
	A)	Defamation
		A tying contract
		A conspiracy
	D)	Reciprocity
	E)	Collusion
<b>71</b> )	W/h	oon a parfuma manufacturar actablishas a minimum prica balaw which a ratailar may
		nen a perfume manufacturer establishes a minimum price below which a retailer may perfume, the manufacturer is engaged in:
1100 001		recome, and management to engaged in

A) price discrimination.B) a tying agreement.

	B) re	sale price maintenance.
	C) pr	ice discrimination.
	D) co	ollusion.
	E) re	ciprocity.
<b>72</b> )	The m	anufacturer of Kingston freestanding greenhouses gives \$100 as an incentive to
reselle	er's sales	speople for each greenhouse they sell. This special incentive is known as:
	Δ) ni	ıll money.
	B) pu	•
		perquisite.
	D) a	•
		tertainment allowance.
<b>73</b> )	Court	decisions related to the Robinson-Patman Act define as a seller giving
unjust	ified spe	ecial prices, discounts, or services to some customers and not to others.
	A) re	ciprocity
	B) a	•
		rice discrimination
	D) a	tying contract
	E) bu	siness deception
<b>74</b> )	The _	Act requires written notification to customers regarding privacy policies.
	4.\ D	1. D.
	,	obinson-Patman
		ramm-Leach-Bliley
		arbanes-Oxley OR notification
	,	OB notification
	E) Fe	ederal Do-Not-Call Registry

a

A) a tying contract.

pen and hoped the	To speed up the opening of a new factory in a Middle Eastern country, Micah gifted a pencil set that he had purchased for \$10 to an assistant in a local government. Micah his gift would remove some of the red tape that was slowing down the building process. be of gift is referred to as:
]	A) collusion. B) subordination. C) capitulation. D) indemnification. E) lubrication.
<b>76)</b> somethi	involves paying large sums of money to higher-ranking officials to get them to do ng illegal or to ignore an illegal act.
]	A) Collusion B) Subordination C) Capitulation D) Indemnification E) Lubrication
bridge.	A steel manufacturing company helps the local government in a city build a railroad The company offers the city manager and the mayor a bribe of \$50,000 to relax ons placed on the company's operations in the city. This is an example of:
]	A) extortion. B) subordination. C) embezzlement. D) collusion. E) lubrication.
78)	Which of the following statements is true about the Robinson-Patman Act of 1934?

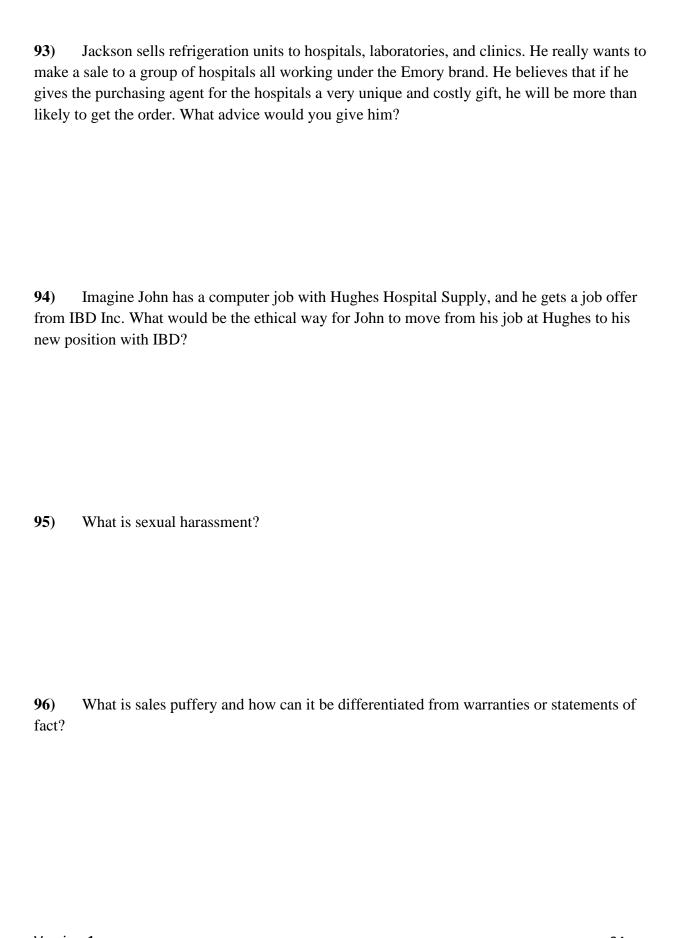
	A)	It was introduced to eliminate sales puffery.
	B)	It protects national wholesalers and retailers from independent wholesalers and
retaile	s.	
	C)	It replaced the Federal Trade Commission Act of 1914.
	D)	It applies only to interstate commerce.
	E)	It was designed to limit the amount of information a firm could obtain about a
consun	ner.	
<b>79</b> )		involves small sums of money or gifts, typically made to low-ranking managers or
		at officials, in countries where these payments are not illegal.
U		
	<b>A</b> \	Embandanant
	,	Embezzlement Subardination
	B)	Subordination
		Lubrication Collusion
	E)	Extortion
80)		is the view that ethical standards in one's home country should be applied to one's
behavi	or a	cross the world.
	<b>A</b> )	Ethical imporialism
	A)	Ethical ambudamen
	B)	Ethical ombudsmen  Ethical collidarity
		Ethical solidarity Cultural relativism
	D)	Cultural calidarity
	E)	Cultural solidarity

## SHORT ANSWER. Write the word or phrase that best completes each statement or answers the question.

**81**) What is backdoor selling and what are the consequences of backdoor selling?

82)	What impact do sales managers have on a salesperson's ethics?
<b>83</b> ) factory	What is the difference between free on board (FOB) destination and free on board ?
84)	What is business defamation?
85)	What is a tying agreement?
86)	What is reciprocity?
87)	Why did the Robinson-Patman Act become law?

88)	What are spiffs?
89)	What is subordination?
90)	What is cultural relativism?
ESSAY 91)	W. Write your answer in the space provided or on a separate sheet of paper.  What is the difference between bribery and kickbacks?
92)	What is deception?



97)	Discuss a sale as defined by the UCC in relation to salespeople.
	What is an implied warranty and an expressed warranty? You have just filled up your car asoline. Give an example of an expressed and an implied warranty that might have panied your purchase.
99)	What is the difference between a conspiracy and collusion?
100)	Distinguish between cultural relativism and ethical imperialism.

## **Answer Key**

Test name: Chap2

- 1) TRUE
- 2) TRUE
- 3) FALSE
- 4) TRUE
- 5) FALSE
- 6) TRUE
- 7) FALSE
- 8) TRUE
- 9) FALSE
- 10) TRUE
- 11) FALSE
- 12) TRUE
- 13) FALSE
- 14) FALSE
- 15) TRUE
- 16) FALSE
- 17) TRUE
- 18) FALSE
- 19) TRUE
- 20) FALSE
- 21) TRUE
- **22) TRUE**
- 23) FALSE
- 24) FALSE
- 25) FALSE
- 26) FALSE

- **27) TRUE**
- 28) FALSE
- 29) TRUE
- **30) TRUE**
- 31) C
- 32) E
- 33) E
- 34) D
- 35) D
- 36) D
- 37) D
- 38) A
- 39) A
- 40) D
- 41) D
- 42) E
- 43) D
- 44) B
- 45) B
- 46) C
- 47) A
- 48) C
- 49) D
- 50) D
- 51) C
- 52) C
- 53) A
- 54) C
- 55) C
- 56) C

- 57) D
- 58) D
- 59) C
- 60) D
- 61) A
- 62) A
- 63) A
- 64) E
- 65) B
- 66) B
- 67) B
- 68) D
- 00) **D**
- 69) E
- 70) E
- 71) B
- 72) D
- 73) C
- 74) B
- 75) E
- 76) B
- 77) B
- 78) D
- 79) C
- 80) A

- 81) Salespeople engage in backdoor selling when they ignore a purchasing agent's policy, go around his or her back, and contact other people directly involved in the purchasing decision. Backdoor selling can be risky and unethical. If the purchasing agent finds out, and they usually do when the order is placed, the salesperson may never be able to get any sale. To avoid these potential problems, the salesperson needs to convince the purchasing agent of the benefits to be gained by direct contact with other people in the customer's firm.
- 82) Sales managers are particularly important because they establish the ethical climate in their organization through the salespeople they hire, the ethical training they provide for their salespeople, and the degree to which they enforce ethical standards. Salespeople who trust their sales managers are more likely to engage in ethical behaviors.
- 83) If the contract terms specify free on board (FOB) destination, the seller has title until the goods are received at the destination. In this case any loss or damage incurred during transportation is the responsibility of the seller. The buyer assumes this responsibility and risk if the contract terms call for FOB factory.
- 84) Business defamation occurs when a salesperson makes unfair or untrue statements to customers about a competitor, its products, or its salespeople. These statements are illegal when they damage the competitor's reputation or the reputation of its salespeople.
- 85) In a tying agreement, a buyer is required to purchase one product in order to get another product.
- 86) Reciprocity is a special relationship in which two companies agree to buy products from each other.

- 87) The Robinson-Patman Act became law because independent wholesalers and retailers wanted additional protection from the aggressive marketing tactics of large chain stores. Principally, the act forbids price discrimination in interstate commerce.
- 88) Spiff stands for "special promotion incentive fund." Spiffs (or push money) are special incentives to get a reseller's salespeople to push products. They are legal only if the reseller knows and approves of the incentive and it is offered to all the reseller's salespeople.
- 89) Subordination involves paying large sums of money to higherranking officials to get them to do something that is illegal or to ignore an illegal act. Even in countries where bribery is common, subordination is considered unethical.
- 90) Cultural relativism is the view that no culture's ethics are superior.
- 91) Bribes and kickbacks may be illegal. Bribes are payments made to buyers to influence their purchase decisions, whereas kickbacks are payments made to buyers based on the amount of orders placed. A purchasing agent personally benefits from bribes and kickbacks, but these payments typically have negative consequences for the purchasing agent's firm because the product's performance is not considered in buying decisions.

- 92) Deliberately presenting inaccurate information, or lying, to a customer is illegal. This unethical practice of withholding information or telling lies is known as deception. Further, misleading customers by telling half-truths or withholding important information can also lead to legal consequences but is more often a matter of ethics. Some salespeople believe it is the customer's responsibility to uncover potential product problems. These salespeople answer questions, perhaps incompletely, and don't offer information that might make a sale more difficult. For example, a salesperson selling life insurance may fail to mention that the policy won't pay off under certain circumstances.
- 93) Jackson should realize that any gift he gives should be given to foster a mutually beneficial, long-term relationship, not to obligate the agent to place an order. He should also make sure the agent views the gift as a symbol of respect with no strings attached. Gifts should never be given to influence a buy. He needs to make sure that the gift does not violate the agent's or Jackson's company's policies. The safest gifts are inexpensive items imprinted with the salesperson's company name or logo.
- 94) First, John should give ample notice. He should offer assistance during the transition phase and help his replacement learn his/her job. He should not disclose confidential information to IBD. He should not take anything that belongs to the company. Finally, he should not burn bridges.

95) Sexual harassment includes unwelcome sexual advances; requests for sexual favors, jokes, or graffiti; posting sexually explicit material on bulletin boards or cubicle walls; and physical conduct. Harassment is not confined to requests for sexual favors in exchange for job considerations such as a raise or promotion; creating a hostile work environment can be considered sexual harassment.

Some actions that are considered sexual harassment are engaging in suggestive behavior, treating people differently because they are male or female, making lewd sexual comments and gestures, sharing by e-mail jokes that have sexual content, showing obscene photographs, alleging that an employee got rewards by engaging in sexual acts, and spreading rumors about a person's sexual conduct.

- 96) Glowing descriptions such as "Our service can't be beat" are considered to be opinions or sales puffery. Customers cannot reasonably rely on these statements. However, statements about the inherent capabilities of products or services, such as "Our system will reduce your inventory by 40 percent" may be treated as statements of fact and become warranties.
- 97) The UCC defines a sale as "the transfer of title to goods by the seller to the buyer for a consideration known as price." A sale differs from a contract to sell. Any time a salesperson makes an offer and receives an unqualified acceptance, a contract exists. A sale is made when the contract is completed and title passes from the seller to the buyer.
- 98) Students' answers may vary. An implied warranty is not actually stated but is still an obligation defined by law. An expressed warranty is an oral or a written statement by the seller. Implied warranty: The car should work. Expressed warranty: the octane level and additives stated on the pump should accurately reflect the gasoline being sold.

- 99) A conspiracy is an agreement between competitors before customers are contacted. Collusion refers to competitors working together while the customer is making a purchase decision. For example, competitors are conspiring when they get together and divide up a territory so that only one competitor will call on each prospect. Collusion occurs when competitors agree to charge the same price for equipment that a prospect is considering. These examples of collusion and conspiracy are illegal because they reduce competition.
- 100) Cultural relativism is the view that no culture's ethics are superior. If the people in Indonesia tolerate bribery, their attitude toward bribery is no better or worse than that of people in Singapore who refuse to give or accept bribes. When in Rome, do as the Romans do. But is it right for a European pharmaceutical company to pay a Nigerian company to dispose of the pharmaceutical company's highly toxic waste near Nigerian residential neighborhoods, even though Nigeria has no rules against toxic waste disposal? On the other hand, ethical imperialism is the view that ethical standards in one's home country should be applied to one's behavior across the world. This view suggests, for example, that Saudi Arabian salespeople working for a U.S. firm should go through the same sexual harassment training U.S. salespeople do, even though the strict conventions governing relationships between men and women in Saudi Arabia make the training meaningless and potentially embarrassing.