Chapter 2

1. A diversification strategy can be risky when a firm is entering unfamiliar markets.

a. True

b. False

ANSWER: True

RATIONALE: A diversification strategy can be risky when a firm is entering unfamiliar markets. See 2-3:

Strategic Alternatives

POINTS: 1

DIFFICULTY: Easy

QUESTION TYPE: True / False

HAS VARIABLES: False

LEARNING OBJECTIV MKTG.LAMB.15.02.03

ES:

TOPICS: A-head: Strategic Alternatives

Bloom's: Remember BUSPROG: Analytic

Diversification

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2. A company's skills are functions—such as customer service and promotions—that the firm performs better than its competitors.

a. True

b. False

ANSWER: True

RATIONALSkills are functions—such as customer service and promotions—that the firm performs better than its E: competitors. Marketing managers should continually focus the firm's skills and assets on sustaining and creating competitive advantages. See 2-6: Competitive Advantage

POINTS: DIFFICUL Easy

TY:

OUESTIO True / False

N TYPE:

HAS VARI False

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G OBJECT

IVES:

TOPICS: A-head: Competitive Advantage

> Bloom's: Remember **BUSPROG:** Analytic

Sustainable Competitive Advantage

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3. A market segment is a group of individuals or organizations who share one or more characteristics.

a. True

b. False

ANSWER: True

RATIONALE: A market segment is a group of individuals or organizations who share one or more characteristics.

See 2-8: Describing the Target Market

POINTS: 1

DIFFICULTY: Easy

QUESTION TYPE: True / False

HAS VARIABLES: False

LEARNING OBJEC MKTG.LAMB.15.02.08 - 2-8

TIVES:

TOPICS: A-head: Describing the Target Market

Bloom's: Remember BUSPROG: Analytic

Target Markets

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BAL ID: 1C33-GRSS-RCJW-GRAS-KQBI-E7JI-YT4D-JFNN-4OTI-GO4W-NQNBEE

Chapter 2

4. Organizations use product development strategies to serve customers in their existing markets.

a. True

b. False

ANSWER: True

RATIONALE: A product development strategy entails the creation of new products for present markets. See 2-3:

Strategic Alternatives

POINTS: 1

DIFFICULTY: Easy

QUESTION TYPE: True / False

HAS VARIABLES: False

LEARNING OBJECTI MKTG.LAMB.15.02.03

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TOPICS: A-head: Strategic Alternatives

Bloom's: Remember BUSPROG: Analytic Product Development

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5. A product/service differentiation competitive advantage refers to defining a business in terms of goods and services rather than in terms of the benefits customers seek.

a. True

b. False

ANSWER: False

RATIONALE A product/service differentiation competitive advantage exists when a firm provides something that is unique and valuable to buyers beyond simply offering a lower price than that of the competition. See 2-6:

Competitive Advantage

POINTS: 1
DIFFICULT Easy

Y:

QUESTION True / False

TYPE:

HAS VARIA False

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OBJECTIVE

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TOPICS: A-head: Competitive Advantage

Bloom's: Remember BUSPROG: Analytic Product Differentiation

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6. A company that sells paper stationery made of recycled materials, which no other paper manufacturing company in the market has the ability produce, has a competitive advantage.

a. True

b. False

ANSWER: True

RATIONALE: A sustainable competitive advantage is one that cannot be copied by the competition. The key to having a

competitive advantage is the ability to sustain that advantage. See 2-6: Competitive Advantage

POINTS: 1

DIFFICULTY: Moderate

QUESTION T True / False

YPE:

HAS VARIABL False

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BJECTIVES:

TOPICS: A-head: Competitive Advantage

Bloom's: Apply

BUSPROG: Reflective Thinking Sustainable Competitive Advantage

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7. An ideal marketing penetration strategy would be to offer cash backs and discounts on products to customers.

a. True

b. False

ANSWER: True

RATIONAL A firm using the market penetration alternative would try to increase market share among existing customers.

E: An ideal marketing penetration strategy would be to offer cash backs and discounts on products to customers.

See 2-3: Strategic Alternatives

POINTS: 1
DIFFICUL Easy

TY:

QUESTION True / False

TYPE:

HAS VARIA False

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TOPICS: A-head: Strategic Alternatives

Bloom's: Remember BUSPROG: Analytic Market Penetration

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8. Marketing managers rely on customer databases for effective implementation of the market penetration strategy.

a. True

b. False

ANSWER: True

RATIONALE: A firm using the market penetration alternative would try to increase market share among existing

customers. Customer databases would help managers implement this strategy. See 2-3: Strategic

Alternatives

POINTS: 1

DIFFICULTY Easy

:

QUESTION T True / False

YPE:

HAS VARIAB False

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TOPICS: A-head: Strategic Alternatives

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9. Individuals in the age group of 12 to 18 years, who extensively use the internet is an example of a market segment.

a. Tru

b. False

ANSWER: False

RATIONA A market segment is a group of individuals or organizations who share one or more characteristics. They

LE: therefore, may have relatively similar product needs. For example, parents of newborn babies need formula,

diapers, and special foods. See 2-8: Describing the Target Market

POINTS: 1

DIFFICULEasy

TY:

QUESTIO True / False

N TYPE:

HAS VARI False

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G OBJECT

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TOPICS: A-head: Describing the Target Market

Bloom's: Apply

BUSPROG: Reflective Thinking

Target Markets

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10. Target markets can be selected by appealing to the entire market with one marketing mix.

a. True

b. False

ANSWER: True

RATIONALE Target markets can be selected by appealing to the entire market with one marketing mix, concentrating on one segment, or appealing to multiple market segments using multiple marketing mixes. See 2-8: Describing

the Target Market

POINTS: 1
DIFFICULT Easy

Y:

QUESTION True / False

TYPE:

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TOPICS: A-head: Describing the Target Market

Bloom's: Remember BUSPROG: Analytic Target Markets

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Chapter 2

11. A company's assets include patents, copyrights, and technology that are superior to those of the competition.

a. True

b. False

ANSWER: True

RATIONALE: Assets include patents, copyrights, locations, equipment, and technology that are superior to those of

the competition. See 2-6: Competitive Advantage

POINTS: 1

DIFFICULTY: Easy

QUESTION TYPE: True / False

HAS VARIABLES: False

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CTIVES:

TOPICS: A-head: Competitive Advantage

Bloom's: Remember BUSPROG: Analytic

Sustainable Competitive Advantage

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Chapter 2

12. Market segments can be differentiated by ethnicity and multicultural aspects.

a. True

b. False

ANSWER: False

RATIONALE: If segments are differentiated by ethnicity, multicultural aspects of the marketing mix should be

examined. See 2-8: Describing the Target Market

POINTS: 1

DIFFICULTY: Easy

QUESTION TYPE: True / False

HAS VARIABLES: False

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TOPICS: A-head: Describing the Target Market

Bloom's: Remember BUSPROG: Analytic Target Markets

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13. A market development strategy may involve creating new uses for old products to stimulate additional sales among existing customers, while also bringing in new buyers.

a. True

b. False

ANSWER: True

RATIONALE Market development means attracting new customers to existing products. Ideally, new uses for old products stimulate additional sales among existing customers, while also bringing in new buyers. See 2-3: Strategic

Alternatives

POINTS: DIFFICULT Easy

QUESTION True / False

TYPE:

HAS VARIABFalse

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S:

TOPICS: A-head: Strategic Alternatives

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Chapter 2

14. Marketing objectives must be consistent with and indicate the priorities of the organization.

a. True

b. False

ANSWER: True

RATIONALE: Objectives must also be consistent with and indicate the priorities of the organization. See 2-7:

Setting Marketing Plan Objectives

POINTS: 1

DIFFICULTY: Easy

QUESTION TYPE: True / False

HAS VARIABLES: False

LEARNING OBJECT MKTG.LAMB.15.02.07 - 2-7

IVES:

TOPICS: A-head: Setting Marketing Plan Objectives

Bloom's: Remember BUSPROG: Analytic Marketing Objectives

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Chapter 2

15. Product development strategies require creation of new markets.

a. True

b. False

ANSWER: False

RATIONALE: A product development strategy entails the creation of new products for present markets. See 2-3:

Strategic Alternatives

POINTS: 1

DIFFICULTY: Easy

QUESTION TYPE: True / False

HAS VARIABLES: False

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TOPICS: A-head: Strategic Alternatives

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BAL ID: EATW-COSS-EPMD-GJOS-ECUR-E7JI-YT4D-JFNN-4OTI-GO4W-NQNBEE

Chapter 2

16. Diversification strategies involve increasing sales of existing products in existing markets.

a. True

b. False

ANSWER: False

RATIONALE: Diversification is a strategy of increasing sales by introducing new products into new markets. See

2-3: Strategic Alternatives

POINTS: 1
DIFFICULTY: Easy

QUESTION TYPE: True / False

HAS VARIABLES: False

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TOPICS: A-head: Strategic Alternatives

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Chapter 2

17. Market segments cannot be differentiated by demographic characteristics.

a. True

b. False

ANSWER: False

RATIONALE: Any market segment that is targeted must be fully described. Demographics, psychographics, and buyer

behavior should be assessed. See 2-8: Describing the Target Market

POINTS: 1
DIFFICULTY: Easy

QUESTION TYP True / False

E:

HAS VARIABLE False

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TOPICS: A-head: Describing the Target Market

Bloom's: Remember BUSPROG: Analytic Target Markets

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Chapter 2

18. An organization is most likely to opt for a market development strategy to boost sales of a new product.

a. Trueb. False

ANSWER: False

RATIONALE: Market development means attracting new customers to existing products. See 2-3: Strategic

Alternatives

POINTS: 1

DIFFICULTY: Easy

QUESTION TYPE: True / False

HAS VARIABLES: False

LEARNING OBJECTIVE MKTG.LAMB.15.02.03

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TOPICS: A-head: Strategic Alternatives

Bloom's: Remember BUSPROG: Analytic Market Development

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Chapter 2

19. Manufacturers use product development strategies to create new products for new markets.

a. True

b. False

ANSWER: False

RATIONALE: Manufacturers use product development strategies to create new products for new markets. See 2-

3: Strategic Alternatives

POINTS: 1

DIFFICULTY: Easy

QUESTION TYPE: True / False

HAS VARIABLES: False

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TOPICS: A-head: Strategic Alternatives

Bloom's: Remember BUSPROG: Analytic Product Development

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Chapter 2

20. A firm using the market penetration strategy would try to attract new customers to existing products.

a. Trueb. False

ANSWER: False

RATIONALE: A firm using the market penetration alternative would try to increase market share among existing

customers. See 2-3: Strategic Alternatives

POINTS: 1
DIFFICULTY: Easy

QUESTION TYPE: True / False

HAS VARIABLES: False

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TOPICS: A-head: Strategic Alternatives

Bloom's: Remember BUSPROG: Analytic Market Penetration

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Chapter 2		
21. A sustainable competitive advector company's strategy and plans. a. True	antage is a function of the speed with which comp	petitors can imitate a leading
b. False		
ANSWER True :		
LE: company's strategy and	ve advantage is a function of the speed with which plans. Imitation requires a competitor to identify eved, and then learn how to duplicate it. See 2-6:	the leader's competitive advantage,
<i>DIFFICU</i> Easy <i>LTY:</i>		
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Chapter 2

22. A marketing strategy involves the activities of selecting and describing one or more target markets.

a. True

b. False

ANSWER: True

RATIONAL A marketing strategy involves the activities of selecting and describing one or more target markets, and

E: developing and maintaining a marketing mix that will produce mutually satisfying exchanges with target

markets. See 2-8: Describing the Target Market

POINTS: 1

DIFFICUL Easy

TY:

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OBJECTIV

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TOPICS: A-head: Describing the Target Market

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Marketing Strategy

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23. Relish is a bakery that has introduced a range of low-fat pizzas for its present customers. This is an example of product development strategy.

a. True

b. False

ANSWER: True

RATIONALE: A product development strategy entails the creation of new products for present markets. See 2-3:

Strategic Alternatives

POINTS: 1
DIFFICULTY: Easy

QUESTION TYPE: True / False

HAS VARIABLES: False

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24. The growing emphasis on continuing education and executive development by colleges and universities is a market development strategy.

a. True

b. False

ANSWER: True

RATIONAL Market development means attracting new customers to existing products. The growing emphasis on E:

continuing education and executive development by colleges and universities is a market development

strategy. See 2-3: Strategic Alternatives

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25. Imitating a rival's competitive advantage requires the company to first identify the rival's competitive advantage.

a. Trueb. False

ANSWER: True

RATIONALE: Imitation requires a competitor to identify the leader's competitive advantage, determine how it is

achieved, and then learn how to duplicate it. See 2-6: Competitive Advantage

POINTS: 1

DIFFICULTY: Easy

QUESTION TYP True / False

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ECTIVES:

TOPICS: A-head: Competitive Advantage

Bloom's: Remember BUSPROG: Analytic

Sustainable Competitive Advantage

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26. The key to having a competitive advantage is the ability to imitate a competitor's strategy.

a. True

b. False

ANSWER: False

RATIONALE: The key to having a competitive advantage is the ability to sustain that advantage. A sustainable

competitive advantage is one that cannot be copied by the competition. See 2-6: Competitive Advantage

POINTS: 1
DIFFICULTY: Easy

QUESTION T True / False

YPE:

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BJECTIVES:

TOPICS: A-head: Competitive Advantage

Bloom's: Remember BUSPROG: Analytic

Sustainable Competitive Advantage

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Chapter 2

27. Marketing objectives serve as motivators by creating something for employees to strive for.

a. Trueb. False

ANSWER: True

RATIONALE: Marketing objectives serve as motivators by creating something for employees to strive for. See 2-7:

Setting Marketing Plan Objectives

POINTS: 1
DIFFICULTY: Easy

QUESTION TYPE: True / False

HAS VARIABLES: False

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TIVES:

TOPICS: A-head: Setting Marketing Plan Objectives

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28. A marketing strategy involves developing and maintaining a marketing mix.

a. True

b. False

ANSWER: True

RATIONAL A marketing strategy involves the activities of selecting and describing one or more target markets, and

E: developing and maintaining a marketing mix that will produce mutually satisfying exchanges with target

markets. See 2-8: Describing the Target Market

POINTS: 1

DIFFICUL Easy

TY:

QUESTIONTrue / False

TYPE:

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OBJECTIV

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TOPICS: A-head: Describing the Target Market

Bloom's: Remember BUSPROG: Analytic Marketing Strategy

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Chapter	2		
activitie specific which o	s for their subordinates based on a retime frames. The managers have all f the following concepts is illustrated.	for its air conditioners. The managers a marketing plan. The employees are requiso allocated a budget for each activity. ed in the scenario?	aired to finish these activities within
	Divestment		
	mplementation		
	Diversification		
	Vertical integration		
ANSWE R:	b		
		illustrated in the scenario. Implementate ensures that these assignments are executed as a second control of the scenario.	ion is the process that turns a marketing uted in a way that accomplishes the
	plan's objectives. Implementation	activities may involve detailed job assinication. See 2-10: Following Up on the	gnments, activity descriptions, time
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30. NutriPro has many business divisions. One of its business divisions has a large customer base for its breakfast cereal in Oriel. NutriPro's other business division sells cookies in Lanslot. NutriPro has now introduced its cookies in Oriel. To ensure good sales, the company is also offering discounts. Which of the following strategies is illustrated in this scenario?

- a. Restraint of trade
- b. Self-dealing
- c. Market penetration
- d. Divestment

ANSWER:

RATIONALE: NutriPro has implemented a market penetration strategy. A firm using the market penetration alternative

would try to increase its market share among existing customers. See 2-3: Strategic Alternatives

POINTS: 1

DIFFICULTY: Challenging

QUESTION T Multiple Choice

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TOPICS: A-head: Strategic Alternatives

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BUSPROG: Reflective Thinking

Market Penetration

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Chapter 2		

- 31. Which of the following questions considered by markets is closely associated with promotion?
 - a. How can we use social media to increase our products sales?
 - b. Should we increase the prices of our products?
 - c. What should the packaging of our products look like?
 - d. How can we improve our product quality?

ANSWER a

:

RATION Promotion includes advertising, public relations, sales promotion, and personal selling. Promotion's role in the ALE: marketing mix is to bring about mutually satisfying exchanges with target markets by informing, educating, persuading, and reminding them of the benefits of an organization or a product. See 2-9: The Marketing Mix

POINTS: 1

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TOPICS: A-head: The Marketing Mix

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- 32. In the context of SWOT analysis, marketers can identify strengths and weaknesses by focusing on:
 - a. employee capabilities.
 - b. government policies.
 - c. quality of products produced by competitors.
 - d. foreign competitors.

ANSWER: a

RATIONA When examining internal strengths and weaknesses, the marketing manager should focus on organizational resources such as production costs, marketing skills, financial resources, company or brand image, employee capabilities, and available technology. See 2-5: Conducting a Situation Analysis

POINTS: 1

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TOPICS: A-head: Conducting a Situation Analysis

Bloom's: Understand BUSPROG: Analytic SWOT Analysis

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- 33. The price component of a marketing mix is:
 - a. a competitive weapon for companies.
 - b. decided after the promotion strategies are finalized.
 - c. the starting point of the marketing mix.
 - d. the least flexible element of the marketing mix.

ANSWER: a

RATIONAL Price is what a buyer must give up in order to obtain a product. Price is an important competitive weapon, and

E: is very important to the organization because price multiplied by the number of units sold equals total revenue

for the firm. See 2-9: The Marketing Mix

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TOPICS: A-head: The Marketing Mix

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34. In the context of marketing planning, implementation requires:

- a. micromanagement strategies.
- b. anti-competitive strategies.
- c. centralization of the firm.
- d. delegating authority to employees.

ANSWER d

:

RATION Implementation activities may involve detailed job assignments, activity descriptions, time lines, budgets, and ALE: lots of communication. Implementation requires delegating authority and responsibility, determining a time frame for completing tasks, and allocating resources. See 2-10: Following Up on the Marketing Plan

POINTS: 1

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LTY:

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TOPICS: A-head: Following Up on the Marketing Plan

Bloom's: Understand BUSPROG: Analytic Implementation

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- 35. Which of the following statements is true about the niche strategy?
 - a. Only large companies can implement a niche strategy.
 - b. Companies that adopt a niche strategy have only a small number of customers.
 - c. Only the companies that do not have competitors can adopt a niche strategy.
 - d. Companies that adopt a niche strategy can only gain a price advantage over competitors.

ANSWER:

RATIONAL For small companies with limited resources that potentially face giant competitors, niche targeting may be

E: the only viable option. Many companies using a niche strategy serve only a limited geographic market. See

2-6: Competitive Advantage

POINTS: 1

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TOPICS: A-head: Competitive Advantage

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Chapter 2		
36. In the context of marketing plana. allocating resources.b. identifying market segments.		
c. defining the business mission		
d. assessing internal capabilities ANSWE a R:		
ALE: assignments are executed i	ess that turns a marketing plan into action assig n a way that accomplishes the plan's objectives. y, determining a time frame for completing task eting Plan	. Implementation requires delegating
POINTS 1		
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TOPICS A-head: Following Up on to Bloom's: Understand BUSPROG: Analytic Implementation	he Marketing Plan	
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- 37. An effective marketing objective:
 - a. is qualitative rather than quantitative.
 - b. is compared to a benchmark.
 - c. is written independently of the mission statement.
 - d. is unattainable.

ANSWER: 1

RATIONALE: A marketing objective is a statement of what is to be accomplished through marketing activities. Marketing

objectives are effective when they are compared to a benchmark. See 2-6: Competitive Advantage

POINTS: 1

DIFFICULTY: Moderate

QUESTION T Multiple Choice

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BJECTIVES:

TOPICS: A-head: Competitive Advantage

Bloom's: Understand BUSPROG: Analytic Marketing Objectives

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Chapter 2		
38. Which of the following questions considered by marke	ters is best aligned with distribution stra	ategies?

a. Which market segment should we target?b. How do we convince customers to buy our products?

c. What products should we manufacture?

d. Where do customers like to shop?

ANSWER d

:

RATION The goal of the distribution strategy is to make sure products arrive in usable condition at designated places when needed. A part of this P—place—is physical distribution, which involves all the business activities concerned with storing and transporting raw materials or finished products. See 2-9: The Marketing Mix

POINTS: 1

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TOPICS: A-head: The Marketing Mix Bloom's: Understand

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- 39. Which of the following is closely associated with the diversification strategy?
 - a. Entering new markets with little competition
 - b. Increasing overhead production costs
 - c. Decreasing the prices of existing products
 - d. Selling modified products to the same customers

ANSWER: a

RATIONALE: Diversification is a strategy of increasing sales by introducing new products into new markets. It can be very profitable when a firm is entering markets with little or no competition. See 2-3: Strategic Alternatives

POINTS: 1

DIFFICULTY Moderate

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QUESTION T Multiple Choice

YPE:

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BJECTIVES:

TOPICS: A-head: Strategic Alternatives

Bloom's: Understand BUSPROG: Analytic Diversification

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- 40. Which of the following statements is true about strategic business units (SBUs)?
 - a. They do not have competitors of their own.
 - b. They do not plan collaboratively with other SBUs.
 - c. They do not have specific target markets.
 - d. They do not perform manufacturing and marketing functions.

ANSWER: b

RATIONAL When properly created, a strategic business unit has a distinct mission and a specific target market. Each SBU E: has its own rate of return on investment, growth potential, and associated risks, and requires its own strategies and funding. See 2-2: Strategic Business Units

POINTS: 1

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G OBJECT IVES:

TOPICS: A-head: Strategic Business Units

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- 41. Strategic planning:
 - a. should be an annual exercise.
 - b. should not be influenced by managerial intuition.
 - c. should be done independently by company shareholders.
 - d. should be based on creativity.

ANSWER:

RATIONALE: Sound strategic planning is based on creativity. Managers should challenge assumptions about the firm

and the environment and establish new strategies. See 2-11: Effective Strategic Planning

POINTS: 1

DIFFICULTY: Moderate

QUESTION TY Multiple Choice

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HAS VARIABL False

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JECTIVES:

TOPICS: A-head: Effective Strategic Planning

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- 42. The distribution strategy in the marketing mix is concerned with:
 - a. transporting raw materials or finished products.
 - b. educating customers about product benefits.
 - c. providing after-purchase services to customers.
 - d. public relations activities.

ANSWER: a

RATIONALE: A part of this P—place—is physical distribution, which involves all the business activities concerned with

storing and transporting raw materials or finished products. See 2-9: The Marketing Mix

POINTS: 1

DIFFICULTY: Moderate

QUESTION TYMultiple Choice

PE:

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TOPICS: A-head: The Marketing Mix

Bloom's: Understand BUSPROG: Analytic Distribution Strategies

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43. Mitchell's is a popular brand of women's clothing. During market research, the company observed that a large number of its existing customers believes and promotes the use of sustainable goods. Based on findings of the research, the top management of the company decides to use eco-friendly raw materials in manufacturing their clothes. Which of the following strategies is Mitchell's using in this scenario?

- a. Market development
- b. Cost leadership
- c. Product differentiation
- d. Market penetration

ANSWER:

RATIONALE A product/service differentiation competitive advantage exists when a firm provides something that is unique and valuable to buyers beyond simply offering a lower price than that of the competition. See 2-6:

Competitive Advantage

POINTS: 1

DIFFICULT Challenging

Y:

QUESTION Multiple Choice

TYPE:

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OBJECTIVE

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TOPICS: A-head: Competitive Advantage

Bloom's: Apply

BUSPROG: Reflective Thinking

Product Differentiation

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44. Thompson Crayons Ltd. is a manufacturer of crayons and colored pencils in Rhodia. The company has started packaging their products in vibrant colored boxes, as opposed to brown boxes used in the past, in order to increase their sales. In this scenario, Thompson Crayons Ltd. is using a strategy.

- a. product differentiation
- b. market development
- c. diversification
- d. market penetration

ANSWER:

RATIONALE A product/service differentiation competitive advantage exists when a firm provides something that is unique and valuable to buyers beyond simply offering a lower price than that of the competition. See 2-6: Competitive Advantage

POINTS:

DIFFICULT Challenging

QUESTION Multiple Choice

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OBJECTIVE

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TOPICS: A-head: Competitive Advantage

Bloom's: Apply

BUSPROG: Reflective Thinking

Product Differentiation

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Chapter 2

45. Which of the following statements is true about stars in the portfolio matrix?

- a. They have low growth potential and small market shares.
- b. They require minimal funding.
- c. They have low market shares in high-growth industries.
- d. They are fast growing market leaders.

ANSWER: d

RATIONALE: A star is a fast-growing market leader. Star SBUs usually have large profits, but need lots of cash to

finance rapid growth. See 2-3: Strategic Alternatives

POINTS: 1

DIFFICULTY: Moderate

QUESTION TYPE: Multiple Choice

HAS VARIABLES: False

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TOPICS: A-head: Strategic Alternatives

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46. Which of the following activities is carried out during implementation of a marketing plan?

- a. Defining the business mission
- b. Gathering information about customers
- c. Setting up strategic business units
- d. Creating and managing a task force

ANSWE d

R:

RATION Implementation requires delegating authority and responsibility, determining a time frame for completing tasks, *ALE:* and allocating resources. Sometimes a strategic plan also requires task force management. A task force is a

tightly organized unit under the direction of a manager who, usually, has broad authority. See 2-10: Following Up on the Marketing Plan

POINTS 1

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TOPICS A-head: Following Up on the Marketing Plan

Bloom's: Understand
BUSPROG: Analytic
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Chapter 2		
47. A marketing plan should:a. be viewed as a series of sequential steps.b. be developed independently of the external businessc. define the business mission.d. exclude budgets and pricing.	s environment.	
ANSWER c : RATIONARegardless of the way a marketing plan is present. LE: include defining the business mission, performing market, and establishing components of the market. POINTS: 1	ng a situation analysis, defining objective	es, delineating a target
DIFFICU Moderate LTY: QUESTI Multiple Choice ON TYPE : HAS VAR False IABLES: LEARNINMKTG.LAMB.15.02.03		

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TOPICS: A-head: Strategic Alternatives

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- 48. Which of the following actions is closely associated with the niche strategy?
 - a. Choosing a target market that is not crucial for the success of major competitors
 - b. Manufacturing products in bulk and targeting the average customer
 - c. Selling products that do not have extra frills
 - d. Creating cross-departmental teams across all the strategic business units

ANSWER a

:

RATION For small companies with limited resources that potentially face giant competitors, niche targeting may be the only viable option. A market segment that has good growth potential, but is not crucial to the success of major competitors is a good candidate for developing a niche strategy. See 2-6: Competitive Advantage

POINTS: 1

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TOPICS: A-head: Competitive Advantage

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- 49. Which of the following can be considered as a business opportunity in the context of SWOT analysis?
 - a. Qualified employees
 - b. Good production facilities
 - c. Low turnover rates
 - d. Favorable government regulations

ANSWER:d

RATIONA When examining external opportunities and threats, marketing managers must analyze aspects of the marketing LE: environment. The six most often studied macroenvironmental forces are social, demographic, economic, technological, political and legal, and competitive. See 2-5: Conducting a Situation Analysis

POINTS: 1

DIFFICU Moderate

LTY:

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TOPICS: A-head: Conducting a Situation Analysis

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Chapter 2		
50. Which of the following considered by man	rketers is most closely related to distr	ibution strategies?
a. How can we make our product packag	ing attractive?	
	ā	

b. Which market segment should we target?

c. How can we effectively store raw materials?

d. What should be our medium for advertising?

ANSWER c

RATION The goal of the distribution strategy is to make sure products arrive in usable condition at designated places when needed. A part of this P—place—is physical distribution, which involves all the business activities concerned with storing and transporting raw materials or finished products. See 2-9: The Marketing Mix

POINTS: 1

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G OBJEC TIVES:

TOPICS: A-head: The Marketing Mix Bloom's: Understand

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- 51. Turner Electronics is a ten-year-old company. In the past decade, the company hasn't created any innovative products that have helped set it apart from the rest of its competitors. However, when any of its products need to be repaired or fine-tuned, it offers its customers top-notch product checks. As a result, the company has managed to retain its wide customer base. Which of the following strategies is Turner Electronics using in this scenario?
 - a. Product development
 - b. Diversification
 - c. Market penetration
 - d. Service differentiation

ANSWER: d

RATIONALE A product/service differentiation competitive advantage exists when a firm provides something that is unique and valuable to buyers beyond simply offering a lower price than that of the competition. See 2-6:

Competitive Advantage

POINTS: 1

DIFFICULT Challenging

Y:

QUESTION Multiple Choice

TYPE:

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BLES:

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OBJECTIVE

S:

TOPICS: A-head: Competitive Advantage

Bloom's: Apply

BUSPROG: Reflective Thinking

Product Differentiation

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Chapter 2

- 52. Which of the following examples illustrates a niche strategy?
 - a. Libra, a motor company, uses new production techniques to achieve economies of scale.
 - b. Alpha Electronics has decided to dissolve one of its strategic business units.
 - c. Venus Inc. has decided to target customers in Asia.
 - d. Relish, a confectionery store, sells its products only in one city.

ANSWER:

RATIONALE: Relish is most likely to be using a niche strategy. Many companies that use a niche strategy serve only a

limited geographic market. See 2-6: Competitive Advantage

POINTS: 1

DIFFICULTY: Moderate

QUESTION TYP Multiple Choice

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53. In the context of a marketing mix, the product strategy involves:

- a. warranty.
- b. point of purchase.
- c. price of the product.
- d. personal selling..

ANSWER: a

RATIONALE: The product includes not only the physical unit, but also its package, warranty, after-sale service, brand

name, company image, value, and many other factors. See 2-9: The Marketing Mix

POINTS: 1

DIFFICULTY: Moderate

QUESTION TY Multiple Choice

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TOPICS: A-head: The Marketing Mix

Bloom's: Understand BUSPROG: Analytic Product Strategy

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- 54. Which of the following practices can help businesses gain a cost competitive advantage?
 - a. Innovating simplified production techniques
 - b. Using expensive raw materials
 - c. Customizing products with extra frills
 - d. Manufacturing products in smaller quantities

ANSWER: a

RATIONALE: Production innovations such as new technology and simplified production techniques help lower the

average cost of production. See 2-6: Competitive Advantage

POINTS: 1

DIFFICULTY: Moderate

QUESTION TYPEMultiple Choice

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HAS VARIABLES False

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CTIVES:

TOPICS: A-head: Competitive Advantage

Bloom's: Understand BUSPROG: Analytic Cost Leadership

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- 55. When properly created, a strategic business unit (SBU):
 - a. has a specific target market.
 - b. plans collaboratively with other SBUs of the company.
 - c. has a maximum of hundred employees.
 - d. shares the mission of its parent company.

ANSWER: a

RATIONAL When properly created, a strategic business unit has a distinct mission and a specific target market. Each SBU E: has its own rate of return on investment, growth potential, and associated risks, and requires its own strategies

and funding. See 2-2: Strategic Business Units

POINTS:

DIFFICUL Moderate

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TOPICS: A-head: Strategic Business Units

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	voiding cross-functional teams		
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RATION ALE:	strategic planning until the next ye	an annual exercise in which, managers go ear. It should be an ongoing process becaused and capabilities are continually evolving.	use the environment is continually
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- 57. Which of the following statements is true of strategic business units (SBUs) of an organization?
 - a. They typically have strategies of their own.
 - b. Their functions are limited to manufacturing.
 - c. They typically serve the same target markets as the other SBUs of the organization.
 - d. They do not have missions of their own.

ANSWER: a

RATIONAL When properly created, a strategic business unit has a distinct mission and a specific target market. Each SBU E: has its own rate of return on investment, growth potential, and associated risks, and requires its own strategies and funding. See 2-2: Strategic Business Units

POINTS: 1

DIFFICUL Moderate

TY:

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G OBJECT IVES:

TOPICS: A-head: Strategic Business Units

Bloom's: Understand BUSPROG: Analytic Strategic Business Units

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Chapter 2			
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b. marke	eting myopia.		
c. oppor	tunism		
d. self-d	ealing		
ANSWER c			
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ALE: inc		, performing a situation analysis, o	e common to all marketing plans. These defining objectives, delineating a target efining the Business Mission
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a. pr	promotion component of the marketing strategies.	ng mix involves:	
_	ersonal selling.		
_	oduct packaging.		
	anufacturing strategies.		
ANSWEF	₹b		
ALE:	marketing mix is to bring about mur persuading, and reminding them of	tually satisfying exchanges with targ	ersonal selling. Promotion's role in the et markets by informing, educating, product. See 2-9: The Marketing Mix
POINTS:	· 1		
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60. The heart of the marketing mix is the:

- a. product offering and product strategy.
- b. place and distribution strategy.
- c. sales promotion and personal selling strategy.
- d. product packaging and pricing strategy.

ANSWER: a

RATIONALE: Of the four Ps, the marketing mix typically starts with the product. The heart of the marketing mix, the

starting point, is the product offering and product strategy. See 2-9: The Marketing Mix

POINTS: 1

DIFFICULTY: Moderate

QUESTION TY Multiple Choice

PE:

HAS VARIABL False

ES:

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JECTIVES:

TOPICS: A-head: The Marketing Mix

Bloom's: Understand BUSPROG: Analytic Marketing Mix

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strategy	ion Air offers its customers a comple best represents the element of listribution	mentary air ticket on the purchase of the its marketing mix.	ree business class tickets. Varion Air's
b. <u>լ</u>	place		
c. 1	promotion		
d. 1	product		
ANSWE R:			
RATION ALE:	public relations, sales promotion, ar product, place (distribution), promo	s the promotion element of its marketing and personal selling. The term marketing tion, and pricing strategies (often referr ges with a target market. See 2-9: The I	mix refers to a unique blend of red to as the four Ps) designed to
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62. Jove is a chocolate manufacturing company in Harrington City. While most of its competitors produce not more than three basic varieties of chocolates, Jove sells over 50 different varieties of flavored chocolates. This gives them an edge over other chocolate makers in Harrington City. Which of the following concepts is illustrated in the scenario?

- a. Divestment
- b. Market penetration
- c. Sustainable competitive advantage
- d. Diversification

ANSWER:

RATIONALE: It is important for companies to build their own competitive advantages. The sources of tomorrow's

competitive advantages are the skills and assets of the organization. See 2-6: Competitive Advantage

POINTS: 1

DIFFICULTY: Challenging

QUESTION T Multiple Choice

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TOPICS: A-head: Competitive Advantage

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Name: Class: Date:

Chapter 2

63. Companies can make strategic planning more effective by:

- a. ensuring the participation of top management.
- b. ensuring that decision making is centralized.
- c. making strategic planning an annual exercise.
- d. avoiding cross-functional teams.

ANSWER: a

RATIONALE: Perhaps, the most critical element in successful strategic planning is top management's support and

participation. See 2-11: Effective Strategic Planning

POINTS: 1

DIFFICULTY: Moderate

QUESTION TYPE: Multiple Choice

HAS VARIABLES: False

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CTIVES:

TOPICS: A-head: Effective Strategic Planning

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- 64. Which of the following statement is true about the price component of a marketing mix?
 - a. It is the quickest element to change.
 - b. It is the least important of the four Ps.
 - c. It is the starting point of the marketing mix.
 - d. It is decided independently of the external environment of the business.

ANSWER: a

RATIONA Price is what a buyer must give up in order to obtain a product. It is often the most flexible of the four Ps—the quickest element to change. Marketers can raise or lower prices more frequently and easily than they can change other marketing mix variables. See 2-9: The Marketing Mix

POINTS: 1

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LTY:

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65. Synergy Corp. is large seller of energy-efficient bulbs that uses extensive promotional strategies to stimulate sales. Synergy has noticed that a competitor is doing well and is steadily gaining a large market share. The marketers at Synergy want to counter the competitor immediately by increasing the sales of its bulbs. What quick step can Synergy take to stimulate the sales of its products?

- a. Change the pricing strategy
- b. Adopt new production techniques
- c. Enter into new supplier contracts
- d. Adopt a divesting strategy

ANSWER: a

RATIONA Synergy Corp. can vary its pricing strategy to immediately stimulate its sales. Price is an important

LE: competitive weapon, and is very important to the organization because price multiplied by the number of units

sold equals total revenue for the firm. See 2-9: The Marketing Mix

POINTS: 1

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TOPICS: A-head: The Marketing Mix

Bloom's: Apply

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Chapter 2			
a. rec b. ma c. pro	npany can gain a cost competitive acorganizing functional departments in unufacturing highly customized products or products or unufacturing products in small quant a	nto cross-disciplinary teams. lucts. services.	
: RATIONA LE: POINTS:	improvements in critical measures as sales, engineering, and production	rethinking and redesign of business of performance. It often involves reo on into cross-disciplinary teams. See	organizing functional departments such
LTY: QUESTI ON TYPE : HAS VAR IABLES:	False		
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- 67. A marketing mix typically involves:
 - a. distribution strategies.
 - b. divestiture strategies.
 - c. restrictive covenants.
 - d. federal regulations.

ANSWER: a

RATIONAL The term marketing mix refers to a unique blend of product, place (distribution), promotion, and pricing

E:

strategies (often referred to as the four Ps) designed to produce mutually satisfying exchanges with a target

market. See 2-9: The Marketing Mix

POINTS: 1

DIFFICUL Moderate

TY:

QUESTION Multiple Choice

TYPE:

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TOPICS: A-head: The Marketing Mix

> Bloom's: Understand **BUSPROG:** Analytic Marketing Mix

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68. Which of the following actions can enable companies to gain a cost competitive advantage?

- a. Removing frills from products
- b. Increasing marginal customers
- c. Eliminating reverse engineering efforts
- d. Developing additional exclusive functional departments

ANSWER: a

RATIONALE: Marketers can lower costs by removing frills and options from a product or service. Southwest Airlines—

for example—offers low fares, but no seat assignments or meals. See 2-6: Competitive Advantage

POINTS: 1

DIFFICULTY: Moderate

QUESTION T Multiple Choice

YPE:

HAS VARIABLFalse

ES:

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BJECTIVES:

TOPICS: A-head: Competitive Advantage

Bloom's: Understand BUSPROG: Analytic Cost Leadership

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- 69. The product in the marketing mix:
 - a. includes point of purchase.
 - b. includes company image.
 - c. includes personal selling.
 - d. includes pricing..

ANSWER: b

RATIONALE: The product includes not only the physical unit but also its package, warranty, after-sale service, brand

name, company image, value, and many other factors. See 2-9: The Marketing Mix

POINTS: 1

DIFFICULTY: Moderate

QUESTION TY Multiple Choice

PE:

HAS VARIABL False

ES:

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JECTIVES:

TOPICS: A-head: The Marketing Mix

Bloom's: Understand BUSPROG: Analytic Product Strategy

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- 70. Which of the following is an example of a market segment?
 - a. A group of individuals who are diabetic
 - b. A group of retailers selling the same products
 - c. A group of companies manufacturing different products
 - d. A group of individuals with different product requirements

ANSWER: a

RATIONALA market segment is a group of individuals or organizations who share one or more characteristics. They E: therefore, may have relatively similar product needs. For example, parents of newborn babies need formula,

diapers, and special foods. See 2-8: The Marketing Mix

POINTS: 1

DIFFICUL Moderate

TY:

QUESTIO Multiple Choice

N TYPE:

HAS VARI False

ABLES:

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 $G\ OBJECT$

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TOPICS: A-head: The Marketing Mix

Bloom's: Apply

BUSPROG: Reflective Thinking

Target Markets

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- 71. Which of the following statements is true of a niche strategy?
 - a. A niche strategy is most suitable for firms that have achieved economies of scale.
 - b. A niche strategy requires business firms to reduce after-purchase service options.
 - c. A niche strategy involves removing extra frills from products.
 - d. A niche strategy is ideal for small companies with limited resources.

ANSWER d

RATION For small companies with limited resources that potentially face giant competitors, niche targeting may be the only viable option. A market segment that has good growth potential but is not crucial to the success of major competitors is a good candidate for developing a niche strategy. See 2-6: Competitive Advantage

POINTS: 1

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LTY:

QUESTI Multiple Choice

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TOPICS: A-head: Competitive Advantage

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- 72. In the context of marketing mix, promotion includes:
 - a. public relations activities.
 - b. pricing strategies.
 - c. after-purchase service.
 - d. storage and transportation of finished products.

ANSWER a

:

RATION Promotion includes advertising, public relations, sales promotion, and personal selling. Promotion's role in the ALE: marketing mix is to bring about mutually satisfying exchanges with target markets by informing, educating, persuading, and reminding them of the benefits of an organization or a product. See 2-9: The Marketing Mix

POINTS: 1

DIFFIC Moderate

ULTY:

QUESTI Multiple Choice

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TOPICS: A-head: The Marketing Mix

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- 73. The notion of competitive advantage means that:
 - a. a successful firm will stake out a position unique in some manner from its rivals.
 - b. the advantage can be enjoyed only for a short period.
 - c. a company manufactures products which are similar to those of its competitors.
 - d. an established firm focuses solely on developing a low-price competitive advantage.

ANSWER: a

RATIONALThe notion of competitive advantage means that a successful firm will stake out a position unique in some E: manner from its rivals. Imitation by competitors indicates a lack of competitive advantage and almost ensures

mediocre performance. See 2-6: Competitive Advantage

POINTS: 1

DIFFICUL Moderate

TY:

QUESTIO Multiple Choice

N TYPE:

HAS VARI False

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TOPICS: A-head: Competitive Advantage

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- 74. Which of the following is associated with the market development strategy?
 - a. Limiting the production of products
 - b. Increasing the prices of products
 - c. Adding new features to products
 - d. Limiting resources used for promotion

ANSWER: c

RATIONALE Market development means attracting new customers to existing products. Ideally, new uses for old products stimulate additional sales among existing customers, while also bringing in new buyers. See 2-3: Strategic

Alternatives

POINTS: 1

DIFFICULT Moderate

Y:

QUESTION Multiple Choice

TYPE:

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TOPICS: A-head: Strategic Alternatives

Bloom's: Understand BUSPROG: Analytic Market Development

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- 75. Cost competitive advantage can be achieved by:
 - a. avoiding reverse engineering efforts.
 - b. avoiding manufacturing products in bulk.
 - c. avoiding marginal customers.
 - d. avoiding government subsidies.

ANSWER: c

RATIONAL Cost leadership can result from obtaining inexpensive raw materials, creating an efficient scale of plant

E: operations, designing products for ease of manufacture, controlling overhead costs, and avoiding marginal

customers. See 2-6: Competitive Advantage

POINTS: 1

DIFFICUL Moderate

TY:

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76. Nile Inc. is one of the leading shoe manufacturing companies in Baltoni. It manufactures canvas shoes that are quite similar to those produced by other brands. The management of the company has decided to adopt a product/service differentiation competitive strategy. What is Nile Inc. likely to do in this scenario?

- a. Offer their products at discounted rates and make the cost of their products lower than those of their competitors.
- b. Produce aerobic, tennis, and baseball shoes that have specialized features.
- c. Advertise their products through more media outlets than it previously did.
- d. Start selling products to markets outside Baltonia.

ANSWER: b

RATIONALE A product/service differentiation competitive advantage exists when a firm provides something that is unique and valuable to buyers beyond simply offering a lower price than that of the competition. See 2-6: Competitive Advantage

POINTS: 1

DIFFICULT Challenging

Y:

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TYPE:

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OBJECTIVE

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TOPICS: A-head: Competitive Advantage

Bloom's: Apply

BUSPROG: Reflective Thinking

Product Differentiation

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- 77. The product component of a marketing mix involves:
 - a. point of purchase.
 - b. distribution.
 - c. advertising.
 - d. brand name.

ANSWER: d

RATIONALE: The product includes not only the physical unit but also its package, warranty, after-sale service, brand

name, company image, value, and many other factors. See 2-9: The Marketing Mix

POINTS: 1

DIFFICULTY: Moderate

QUESTION TY Multiple Choice

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JECTIVES:

TOPICS: A-head: The Marketing Mix

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78. A marketing plan can be made more effective by:

- a. incorporating managerial intuition.
- b. incorporating marketing myopia.
- c. making it a series of sequential steps.
- d. keeping it brief and broad.

ANSWER: a

RATIONAL The role of managerial intuition is also important in the creation and selection of marketing strategies.

E: Managers must weigh any information against its accuracy and their own judgment when making a marketing

decision. See 2-3: Strategic Alternatives

POINTS: 1

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Bloom's: Understand BUSPROG: Analytic Marketing Plans

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Chapter 2			
a. first-l b. distri	ting plan is most likely to discuss: line operational strategies. bution channels. ier details.		
	sizing strategies.		
ANSWER:	h		
	EMarketing planning is the basis for distribution channels, marketing conditions as: Strategic Alternatives		sions. Issues such as product lines, I delineated in the marketing plan. See 2
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Chapter 2		
80. Which of the following is true of a produ	ct/service differentiation competitive	advantage?
a. It tends to be more attractive to top ma	anagers because of its durability.	

b. It provides a shorter-lasting competitive advantage compared to cost competitive advantages.

c. It focuses primarily on offering a low priced product or service than that of the competitor.

d. It is subject to continual erosion, as opposed to cost competitive advantages.

ANSWER a

RATION The durability of a product/service differentiation competitive strategy tends to make it more attractive to many top managers. This strategy exists when a firm provides something that is unique and valuable to buyers beyond

simply offering a lower price than that of the competition. See 2-6: Competitive Advantage

POINTS: 1

DIFFICU Moderate LTY: QUESTI Multiple Choice ON TYPE HAS VAR False

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TOPICS: A-head: Competitive Advantage

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- 81. Which of the following statements is true of strategic business units (SBUs)?
 - a. Each SBU of a company typically has its own return on investment.
 - b. All SBUs of a company share the same goals and use the same strategies.
 - c. All SBUs of a company target the same market segment.
 - d. SBUs do not perform manufacturing functions.

ANSWER: a

RATIONAL When properly created, a strategic business unit has a distinct mission and a specific target market. Each SBU E: has its own rate of return on investment, growth potential, and associated risks, and requires its own strategies and funding. See 2-2: Strategic Business Units

POINTS: 1

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TY:

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G OBJECT IVES:

TOPICS: A-head: Strategic Business Units

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Chapter 2		
is highlighted: "The aim of our bu	ion that offers several product lines. On the comp siness is to achieve profitability by offering our nanner. Our goals are to provide value to our cust content is most likely to be Delta's:	customers high quality products that are
b. financial statement		
c. bona fide occupational qua	lification	
d. mission statement		
ANSWE d R:		
ALE: plan is the firm's mission	ted its mission statement on its company Web sit statement, which answers the question "What be on profoundly affects the firm's long-run resourcesiness Mission	usiness are we in?" The way a firm
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83. In the context of SWOT analysis, a strength of an organization can be:

- a. favorable government policies.
- b. lack of competitors.
- c. superior production technology.
- d. component lifestyles.

ANSWER: c

RATIONA When examining internal strengths and weaknesses, the marketing manager should focus on organizational resources such as production costs, marketing skills, financial resources, company or brand image, employee capabilities, and available technology. See 2-5: Conducting a Situation Analysis

POINTS: 1

DIFFICU Moderate

LTY:

QUESTIO Multiple Choice

N TYPE:

HAS VARIFalse

ABLES:

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G OBJEC TIVES:

TOPICS: A-head: Conducting a Situation Analysis

Bloom's: Understand BUSPROG: Analytic SWOT Analysis

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Name:	Class:	Date:
C1 2		

- 84. An effective business mission statement is:
 - a. based on an analysis of anticipated environmental conditions.
 - b. defined in terms of the products and services the company produces.
 - c. based on short-term thinking and marketing myopia.
 - d. developed independently of the external business environment.

ANSWE a

R:

RATION The way a firm defines its business mission profoundly affects the firm's long-run resource allocation,

ALE: profitability, and survival. The mission statement is based on a careful analysis of benefits sought by present and potential customers, and an analysis of existing and anticipated environmental conditions. See 2-4: Defining the Business Mission

POINTS: 1

DIFFIC Moderate

ULTY:

QUESTI Multiple Choice

ON TYP

E:

HAS VA False

RIABLE

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TOPICS: A-head: Defining the Business Mission

Bloom's: Understand BUSPROG: Analytic Mission Statements

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L ID: N3DN-CESS-KQJT-G7TD-RC31-E7JI-YT4D-JFNN-4OTI-GO4W-NQNBEE

Name:		Class:	Date:
Chapter	2		
a. U b. C	ch of the following is a distinct featuring government subsidies ontrolling overhead costs stablishing a brand name	re of a product/service differentiation	competitive advantage?
	btaining inexpensive raw materials		
ANSWEI	Rc		
RATION ALE:	and valuable to buyers beyond sim		m provides something that is unique the competition. Establishing a brand ntage. See 2-6: Competitive Advantage
POINTS.	:1		
DIFFIC ULTY:	Easy		
QUESTI ON TYP E:	Multiple Choice		
HAS VA RIABLES			
: LEARNI NG OBJ ECTIVE			
TOPICS.	: A-head: Competitive Advantage Bloom's: Remember BUSPROG: Analytic Product Differentiation		
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CUSTO CGI: ZMUPT1EG02V9ZF4RD045

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Chapter 2			
a. supply chb. internal o	a mission statement of an organian management. perational procedures.	nization should be on:	
•	petitive strategies. et the business serves.		
a. the marke ANSWER d :	t the business serves.		
ALE: on the	good or service offered. Otherw		tion is attempting to serve rather than y make the good or service obsolete and g the Business Mission
DIFFICUModer LTY: QUESTI Multip ON TYPE			
: HAS VAR False IABLES:			
<i>LEARNIN</i> MKTO G OBJEC TIVES:	G.LAMB.15.02.04 - 2-4		
Bloom BUSP	d: Defining the Business Missic a's: Understand ROG: Analytic on Statements	on	
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BAL ID: NQBU-GRSS-NCBI-GF1S-NAJI-E7JI-YT4D-JFNN-4OTI-GO4W-NQNBEE

Name:_		Class:	Date:
Chapter	2		
the mark	is a thorough, systematic, periodeting organization. Marketing audit	odic evaluation of the objectives, st	trategies, structure, and performance of
RATION ALE:	Perhaps the broadest control device a systematic, periodic evaluation of the organization. A marketing audit helps Up on the Marketing Plan	e objectives, strategies, structure, ar	
POINTS	7:1		
DIFFIC ULTY:	Challenging		
QUESTI ON TYP E:	Completion		
HAS VA RIABLE S:			
LEARNI NG OBJ ECTIVE S:			
TOPICS	C:A-head: Following Up on the Market Bloom's: Remember BUSPROG: Analytic Marketing Planning	ing Plan	
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BAL ID: 1PJT-CASS-GQMG-GE4D-K3UN-E7JI-YT4D-JFNN-4OTI-GO4W-NQNBEE

Name:_		Class:	Date:
Chapter	2		
company Revel's i	el Inc., a cell phone manufacturer, laur y's official Web site and not at retail o marketing mix. distribution		
RATION ALE:	term marketing mix refers to a uniqu	e blend of product, place (distribution	ion element of its marketing mix. The on), promotion, and pricing strategies g exchanges with a target market. See 2-
POINTS	1		
: DIFFIC ULTY:	Challenging		
QUESTI ON TYP E:	Completion		
HAS VA RIABLE S:			
LEARNI NG OBJ ECTIVE S:			
TOPICS :	A-head: The Marketing Mix Bloom's: Apply BUSPROG: Reflective Thinking Marketing Mix		
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BAL ID: 1CMR-GWSU-KPBT-GHAU-KQMN-E7JI-YT4D-JFNN-4OTI-GO4W-NQNBEE

Name:		Class:	Date:
Chapter 2	2		
89. In the the plan's guideline <i>ANSWEF</i> .	s objectives, and for correcting actions.	provides the mechanisms for that do not help the organization	or evaluating marketing results in light of reach those objectives within budget
RATION ALE:	for evaluating marketing results in	light of the plan's objectives, and for	itored. Control provides the mechanisms r correcting actions that do not help the D: Following Up on the Marketing Plan
POINTS:	1		
DIFFIC ULTY:	Challenging		
QUESTI ON TYP E:	Completion		
HAS VAI IABLES:			
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TOPICS:	A-head: Following Up on the Mar Bloom's: Understand BUSPROG: Analytic Marketing Planning	keting Plan	
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BAL ID: GQJ3-GHSU-NPTT-CE5S-KPDB-E7JI-YT4D-JFNN-4OTI-GO4W-NQNBEE

Name:		Class:	Date:
Chapter 2			
		rs. The marketers at MaxNutri are trying nario, MaxNutri is working on its	*
RATIONALE :		oduct strategy. The product includes not service, brand name, company image, va	
POINTS:	1		
<i>DIFFICULT</i> Y:	Challenging		
<i>QUESTION</i> <i>TYPE</i> :	Completion		
HAS VARIA BLES:	False		
<i>LEARNING OBJECTIVE S:</i>	MKTG.LAMB.15.02.09		
TOPICS:	A-head: The Marketing Mix Bloom's: Apply BUSPROG: Reflective Think Product Strategy	ing	
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Name:	Class:	Date:

91. Marketers at Libra Electronics are developing strategies to increase product sales. The marketers want to use a good blend of digital advertising and print advertising. This implies that the marketers at Libra Electronics are working

strategies. on ANSWER:

The marketers at Libra Electronics are working on promotion strategies. Promotion includes advertising, RATIONALE:

public relations, sales promotion, and personal selling. See 2-9: The Marketing Mix

POINTS:

DIFFICULTY: Challenging

QUESTION TY Completion

PE:

HAS VARIABL False

ES:

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promotion

JECTIVES:

TOPICS: A-head: The Marketing Mix

Bloom's: Apply

BUSPROG: Reflective Thinking

Promotion Strategies

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Name:		Class:	Date:
Chapter 2			
92. The basic impact.	goal ofis to increa	se the short-term cash return without	too much concern for the long-run
ANSWER:	harvesting		
RATIONALE:		all SBUs except those classified as st too much concern for the long-run i	ars. The basic goal is to increase the mpact. See 2-3: Strategic Alternatives
POINTS:	1		
<i>DIFFICULTY</i> :	Challenging		
QUESTION T YPE:	Completion		
HAS VARIAB LES:	False		
LEARNING O BJECTIVES:	MKTG.LAMB.15.02.03		
TOPICS:	A-head: Strategic Alternatives Bloom's: Remember BUSPROG: Analytic Strategic Alternatives	s	
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Name:	Class:	Date:
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93. In the context of the portfolio matrix, a_____has low growth potential and a small market share.

ANSWER: dog

RATIONALE: A dog has low growth potential and a small market share. Most dogs eventually leave the

marketplace. See 2-3: Strategic Alternatives

POINTS: 1

DIFFICULTY: Challenging
QUESTION TYPE: Completion
HAS VARIABLES: False

LEARNING OBJECTMKTG.LAMB.15.02.03

IVES:

TOPICS: A-head: Strategic Alternatives

Bloom's: Remember BUSPROG: Analytic Strategic Alternatives

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Name:		Class:	Date:
Chapter 2			
	ing the specified time period.	entails gauging the extent	to which marketing objectives have been
RATIONALE :			aluation entails gauging the extent to ed time period. See 2-10: Following Up on
POINTS:	1		
<i>DIFFICULT</i> Y:	'Challenging		
QUESTION TYPE:	Completion		
HAS VARIA BLES:	False		
<i>LEARNING OBJECTIVE S:</i>	MKTG.LAMB.15.02.10		
TOPICS:	A-head: Following Up on the Mark Bloom's: Understand BUSPROG: Analytic Marketing Planning	eting Plan	
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ON GLO GY5U-G3BS-CTDI-GWN8-EPRW-EMMG-GY4D-N3JT-GH5U-Q3BT-GYSU-ECMN-8YSU-KP31-GOSU-BAL ID: KQBS-GASU-QPJZ-8Y3D-OQJZ-E7JI-YT4D-JFNN-4OTI-GO4W-NQNBEE

Name:		Class:	Date:
Chapter 2	2		
	tinguishing feature of the product/serv Rhaving a strong brand image	vice differentiation competitive adv	rantage is
RATION ALE: POINTS:	is an example of a product/service dif	y offering a lower price than that of	f the competition. A strong brand image
	Challenging		
QUESTI ON TYP E:	Completion		
HAS VAF IABLES:			
LEARNI NG OBJ ECTIVES	MKTG.LAMB.15.02.06		
TOPICS:	A-head: Competitive Advantage Bloom's: Remember BUSPROG: Analytic Product Differentiation		
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Name:		Class:	Date:
Chapter 2			
	such as product lines, promotional marketing plan	communications, and pricing are all d	lelineated in the
RATIONA LE:		g plan is a written document that acts a	cations, and pricing are all delineated in as a guidebook of marketing activities
POINTS:	1	· ·	
DIFFICUL TY:	LChallenging		
<i>QUESTIO</i> N TYPE:	Completion		
HAS VARI ABLES:	False		
LEARNIN G OBJEC TIVES:	MKTG.LAMB.15.02.03		
TOPICS:	A-head: Strategic Alternatives Bloom's: Remember BUSPROG: Analytic Marketing Plans		

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Name:		Class:	Date:
Chapter 2			
97. A marke ANSWER:	ting mix typically encompassespricing	strategies.	
RATIONAL E:	The term marketing mix refers to a unique strategies (often referred to as the four Financhet. See 2-9: The Marketing Mix		e (distribution), promotion, and pricing nutually satisfying exchanges with a target
POINTS:	1		
DIFFICUL TY:	Challenging		
QUESTION TYPE:	Completion		
HAS VARIA BLES:	False		
LEARNING OBJECTIV ES:	MKTG.LAMB.15.02.09		
TOPICS:	A-head: The Marketing Mix Bloom's: Understand BUSPROG: Analytic Marketing Mix		
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Name:		Class:	Date:	
Chapter 2				
98. Beta Inc. manufactures electronic gadgets. The market researchers at Beta have discovered that a new competitor is gaining more customers by selling its products at lower prices. In the context of SWOT analysis, the marketers at Beta Inc. are most likely to consider this situation as a(n)				
ANSWER:	The marketers at Beta Inc. are more likely to	consider this situ	lation as a threat. Threats are in the external	

environment of a businesses; increasing competition can be considered as one of the threats. See 2-5:

POINTS: 1

DIFFICULT Challenging

Y:

E:

QUESTION Completion

TYPE:

HAS VARIA False

BLES:

LEARNING MKTG.LAMB.15.02.05

OBJECTIVE

S:

TOPICS: A-head: Conducting a Situation Analysis

Bloom's: Apply

BUSPROG: Reflective Thinking

Conducting a Situation Analysis

SWOT Analysis

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Name:		Class:	Date:
Chapter 2			
99	multiplied by the number o	f units sold equals total revenue for the	firm.
ANSWER:	Price	•	
RATIONALE:	*	titive weapon, and is very important to units sold equals total revenue for the	•
POINTS:	1		
DIFFICULTY	: Challenging		
QUESTION T PE:	YCompletion		
HAS VARIABI	L False		
LEARNING O BJECTIVES:	MKTG.LAMB.15.02.09		
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N GLOBAGY5U-G3BS-CTDI-GWN8-EPRW-EMJ1-CAAU-KQBU-GC4S-GPJI-GCSU-YCJI-CRSS-GCTS-GOSU-

O3TO-GCSU-OP3Z-GITD-1A5N-E7JI-YT4D-JFNN-4OTI-GO4W-NQNBEE

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102. Discuss market segments.

ANSWE A market segment is a group of individuals or organizations who share one or more characteristics. They R: therefore, may have relatively similar product needs. For example, parents of newborn babies need formula, diapers, and special foods. Any market segment that is targeted must be fully described. Demographics, psychographics, and buyer behavior should be assessed.

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103. Discuss product strategies in the context of a marketing mix.

ANSWE Of the four Ps, a marketing mix typically starts with the product. The heart of a marketing mix, the starting point, is the product offering and product strategy. It is hard to design a place strategy, decide on a promotion campaign, or set a price without knowing the product to be marketed. The product includes not only the physical unit, but also its package, warranty, after-sale service, brand name, company image, value, and many other factors.

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104. Discuss how strategic planning can be made effective.

ANSWE Effective strategic planning requires continual attention, creativity, and management commitment. Strategic planning should not be an annual exercise in which, managers go through the motions and forget about strategic planning until the next year. It should be an ongoing process because the environment is continually changing and the firm's resources and capabilities are continually evolving. Sound strategic planning is based on creativity. Managers should challenge assumptions about the firm and the environment and establish new strategies.

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106. Discuss the process of market opportunity analysis.

ANSWE The target market strategy identifies the market segment or segments on which a firm should focus. This process R: begins with a market opportunity analysis (MOA)—the description and estimation of the size and sales potential of market segments that are of interest to the firm, and the assessment of key competitors in these market segments. After the firm describes the market segments, it may target one or more of them.

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107. Discuss the factors that make marketing objectives effective.

ANSWE A marketing objective is a statement of what is to be accomplished through marketing activities. To be useful, stated objectives should be:Realistic: Managers should develop objectives that have a chance of being met. For example, it may be unrealistic for start-up firms or new products to command dominant market share, given other competitors in the marketplace. Measurable: Managers need to be able to quantitatively measure whether or not an objective has been met. For example, it would be difficult to determine success for an objective that states, "To increase sales of cat food." If the company sells one percent more cat food, does that mean the objective was met? Instead, a specific number should be stated, "To increase sales of Purina brand cat food from \$300 million to \$345 million."Time specific: By what time should the objective be met? "To increase sales of Purina brand cat food between January 1, 2014, and December 31, 2014."Compared to a benchmark: If the objective is to increase sales by 15 percent, it is important to know the baseline against which the objective will be measured. Will it be current sales? Last year's sales? For example, "To increase sales of Purina brand cat food by 15 percent over 2012 sales of \$300 million."

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108. Discuss the term marketing mix.

ANSWE The term marketing mix refers to a unique blend of product, place (distribution), promotion, and pricing R: strategies (often referred to as the four Ps) designed to produce mutually satisfying exchanges with a target market. The marketing manager can control each component of the marketing mix, but the strategies for all four components must be blended to achieve optimal results.

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109. Discuss the general strategies for selecting target markets.

ANSWE Target markets can be selected by appealing to the entire market with one marketing mix, concentrating on one segment, or appealing to multiple market segments using multiple marketing mixes. Target markets could be eighteen- to twenty-five-year-old females who are interested in fashion (Vogue magazine), people concerned about sugar and calories in their soft drinks (Diet Pepsi), or parents who do not have time to potty train their children (Booty Camp classes where kids are potty trained). Any market segment that is targeted must be fully described. Demographics, psychographics, and buyer behavior should be assessed.

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110. Discuss promotion strategies in the context of a marketing mix.

ANSWE Promotion includes advertising, public relations, sales promotion, and personal selling. Promotion's role in the R: marketing mix is to bring about mutually satisfying exchanges with target markets by informing, educating, persuading, and reminding them of the benefits of an organization or a product. A good promotion strategy, like using a beloved cartoon character such as Sponge-Bob Square Pants to sell gummy snacks, can dramatically increase sales. Each element of this P—promotion—is coordinated and managed with the others to create a promotional blend or mix.

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111. Discuss the diversification strategy.

ANSWE Diversification is a strategy of increasing sales by introducing new products into new markets. For example,

R: UGG, a popular footwear brand known for its casual boots, has introduced an upscale men's footwear collection. The shoes are inspired by rock'n'roll legends such as Jimi Hendrix and Jim Morrison, and are meant to appeal to new customers.

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112. Discuss the marketing strategy.

ANSWER: Marketing strategy involves the activities of selecting and describing one or more target markets, and

developing and maintaining a marketing mix that will produce mutually satisfying exchanges with target

markets.

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114. In the context of the portfolio matrix, a _____ has low growth potential and a small market share.

a. question mark

b. problem child

c. star

d. dog

ANSWER: d

RATIONALE: A dog has low growth potential and a small market share. Most dogs eventually leave the

marketplace. See 2-3: Strategic Alternatives

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116. Issues such as product lines, promotional communications, and pricing are all delineated in the _____.

- a. statement of qualification
- b. article of incorporation
- c. marketing plan
- d. financial statement

ANSWER: c

RATIONA Issues such as product lines, distribution channels, marketing communications, and pricing are all delineated in

the marketing plan. The marketing plan is a written document that acts as a guidebook of marketing activities

for the marketing manager. See 2-3: Strategic Alternatives

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117. Beta Inc. manufactures electronic gadgets. The market researchers at Beta have discovered that a new competitor is gaining more customers by selling its products at lower prices. In the context of SWOT analysis, the marketers at Beta Inc. are most likely to consider this situation as a(n)_____.

- a. threat
- b. opportunity
- c. strength
- d. weakness

ANSWER: a

RATIONAL The marketers at Beta Inc. are more likely to consider this situation as a threat. Threats are in the external

environment of a businesses; increasing competition can be considered as one of the threats. See 2-5:

Conducting a Situation Analysis

POINTS: 1

DIFFICULT Moderate

Y:

QUESTION Multiple Choice

TYPE:

HAS VARIA False

BLES:

LEARNING MKTG.LAMB.15.02.05

OBJECTIVE

S:

TOPICS: A-head: Conducting a Situation Analysis

Bloom's: Apply

BUSPROG: Reflective Thinking

SWOT Analysis

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BAL ID: 1P3W-COSU-KA5G-CA4U-QA3S-E7JI-YT4D-JFNN-4OTI-GO4W-NQNBEE

Name:	Class:	Date:
Chapter 2		
118. A distinguishing feature of the p a. using inexpensive raw materia	roduct/service differentiation competitive adv	vantage is
b. having a strong brand image		
c. having low overhead costs		
d. creating generic products		
ANSWER b		
ALE: and valuable to buyers beyo	ation competitive advantage exists when a find on distinct simply offering a lower price than that of service differentiation competitive advantage	the competition. A strong brand image
POINTS: 1		
DIFFIC Easy ULTY:		
QUESTI Multiple Choice ON TYP E:		
HAS VARFalse IABLES:		
LEARNI MKTG.LAMB.15.02.06 NG OBJ ECTIVES		
TOPICS: A-head: Competitive Advan Bloom's: Remember BUSPROG: Analytic Product Differentiation	ntage	
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L ID: KCUR-GYSS-RP33-CC3D-CP5R-E7JI-YT4D-JFNN-4OTI-GO4W-NQNBEE

Name:	_Class:	Date:
Chapter 2		
119. A marketing mix typically encompasses strate	gies.	

a. pricing

b. divestment

c. anti-competitive

d. trade restraint

ANSWER: a

RATIONAL The term marketing mix refers to a unique blend of product, place (distribution), promotion, and pricing E: strategies (often referred to as the four Ps) designed to produce mutually satisfying exchanges with a target

market. See 2-9: The Marketing Mix

POINTS: 1

DIFFICUL Moderate

TY:

QUESTION Multiple Choice

TYPE:

HAS VARIA False

BLES:

LEARNING MKTG.LAMB.15.02.09

OBJECTIV

ES:

TOPICS: A-head: The Marketing Mix

Bloom's: Understand BUSPROG: Analytic Marketing Mix

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Name:		Class:	Date:
Chapter 2			
attractive pac			
d. produ	ict.		
ANSWER:	d		
RATIONALE:	EMaxNutri is working on its product stra package, warranty, after-sale service, br The Marketing Mix		es not only the physical unit but also its ge, value, and many other factors. See 2-9:
POINTS:	1		
DIFFICULT Y:	Challenging		
QUESTION TYPE:	Multiple Choice		
HAS VARIA BLES:	False		
LEARNING OBJECTIVE S:	MKTG.LAMB.15.02.09		
TOPICS:	A-head: The Marketing Mix Bloom's: Apply BUSPROG: Reflective Thinking Product Strategy		
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Name:	Class:	Date:
Chapter 2		
121. Revel Inc., a cell phone manufacturer company's official Web site and not at retamarketing mix. a. evaluation		
b. promotion		
c. price		
${ m d.}$ distribution		
ANSWE d R:		
	ones online is attributed to the distribution sique blend of product, place (distribution designed to produce mutually satisfying	n), promotion, and pricing strategies
POINTS 1		
<i>:</i>		
DIFFIC Challenging ULTY:		
QUESTI Multiple Choice ON TYP E:		
HAS VA False RIABLE S:		
LEARNI MKTG.LAMB.15.02.09 NG OBJ ECTIVE S:		
 TOPICS A-head: The Marketing Mix Bloom's: Apply BUSPROG: Reflective Thinking Marketing Mix 		
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Name:		Class:	Date:
Chapter 2			
buy its produc	cts. The company is also planning acceuticals is working on its ising	ng the logistics of how and when the	vill be most convenient for customers to products will be delivered to the outlets
c. price			
d. divesti	ng		
ANSWER:	b		
RATIONALE.	•	9.	goal of the distribution strategy is to when needed. See 2-9: The Marketing
POINTS:	1		
DIFFICULTY	Challenging		
:			
QUESTION T YPE:	Multiple Choice		
HAS VARIAB LES:	False		
LEARNING (BJECTIVES:	OMKTG.LAMB.15.02.09		
TOPICS:	A-head: The Marketing Mix Bloom's: Apply BUSPROG: Reflective Thinkin Distribution Strategies	ng	
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Name: Class	: Date):
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123. Marketers at Libra Electronics are developing strategies to increase product sales. The marketers want to use a good blend of digital advertising and print advertising. This implies that the marketers at Libra Electronics are working on

_____ strategies.

a. divestingb. product

c. place

d. promotion

ANSWER: d

RATIONALE: The marketers at Libra Electronics are working on promotion strategies. Promotion includes advertising,

public relations, sales promotion, and personal selling. See 2-9: The Marketing Mix

POINTS: 1

DIFFICULTY: Challenging

QUESTION TY Multiple Choice

PE:

HAS VARIABL False

ES:

LEARNING OB MKTG.LAMB.15.02.09

JECTIVES:

TOPICS: A-head: The Marketing Mix

Bloom's: Apply

BUSPROG: Reflective Thinking

Promotion Strategies

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BAL ID: NQBA-CASU-NPDR-CFTU-RCJT-E7JI-YT4D-JFNN-4OTI-GO4W-NQNBEE

Name:		Class:	Date:
Chapter 2			
a. Discour b. Price c. Overhe		s total revenue for the firm	ı.
d. Profit n	nargin		
ANSWER:	b		
RATIONALE:	Price is an important competitive weapor multiplied by the number of units sold eq		
POINTS:	1		
DIFFICULTY.	Moderate		
QUESTION T	YMultiple Choice		
HAS VARIABI ES:	False		
LEARNING O BJECTIVES:	MKTG.LAMB.15.02.09		
TOPICS:	A-head: The Marketing Mix Bloom's: Understand BUSPROG: Analytic Pricing Strategies		
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Name:_		Class:	Date:
Chapter	2		
marketin a. N b. A c. S	is a thorough, systematic, perioding organization. Marketing mix Article of incorporation Statement of qualification Marketing audit	c evaluation of the objectives, strateg	gies, structure, and performance of the
ANSWE R:	_		
RATION ALE:	systematic, periodic evaluation of the	available to marketing managers is the objectives, strategies, structure, and ps management allocate marketing re	
POINTS	5:1		
DIFFIC ULTY:	Easy		
QUEST ON TYP E:	Multiple Choice		
HAS VA RIABLE S:			
LEARNI NG OBJ ECTIVE S:			
TOPICS	S:A-head: Following Up on the Mark Bloom's: Remember BUSPROG: Analytic Marketing Planning	eting Plan	
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Name:		Class:	Date:
Chapter 2			
achieved dur a. imple	ring the specified time period.	entails gauging the extent to whic	ch marketing objectives have been
b. contro c. evalu			
	ation onmental scanning		
ANSWER:	C		
	E After a marketing plan is imple	emented, it should be evaluated. Evaluated been achieved during the specified to	ntion entails gauging the extent to time period. See 2-10: Following Up on
POINTS:	1		
DIFFICULT Y:	Moderate		
<i>QUESTION TYPE</i> :	Multiple Choice		
HAS VARIA BLES:	False		
LEARNING OBJECTIVE S:	MKTG.LAMB.15.02.10		
TOPICS:	A-head: Following Up on the M Bloom's: Understand BUSPROG: Analytic Marketing Planning	Marketing Plan	
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BAL ID: ECB1-COSU-G3T3-CWHU-CQMN-E7JI-YT4D-JFNN-4OTI-GO4W-NQNBEE

Name:		Class:	Date:
Chapter 2			
	es, and for correcting actions that d		evaluating marketing results in light of the each those objectives within budget
b. control	Sitation		
	montal scanning		
	mental scanning		
	ng myopia		
<i>ANSWER</i> b			
ALE: for ev	valuating marketing results in light	of the plan's objectives, and	onitored. Control provides the mechanisms for correcting actions that do not help the 10: Following Up on the Marketing Plan
<i>DIFFIC</i> Mode	erate		
<i>QUESTI</i> Multi <i>ON TYP</i> E:	iple Choice		
HAS VARFalse IABLES:	;		
<i>LEARNI</i> MKT NG OBJ ECTIVES	ΓG.LAMB.15.02.10		
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