## Chapter 4 - Activity-Based Costing

1. Product costing consists of only direct materials and direct labor.
a. True
b. False

ANSWER: False
POINTS: 1
DIFFICULTY: Bloom's: Remembering
Easy
LEARNING OBJECTIVES: MANG.WARD.18.04-01-04-01
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
2. The selection of the factory overhead allocation method is important because the method selected determines the accuracy of the product cost.
a. True
b. False

ANSWER: True
POINTS: 1
DIFFICULTY: Moderate
Bloom's: Remembering
LEARNING OBJECTIVES: MANG.WARD.18.04-01-04-01
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
3. Managers depend on accurate factory overhead allocation to make decisions regarding product mix and product price.
a. True
b. False

| ANSWER: | True |
| :--- | :--- |
| POINTS: | 1 |
| DIFFICULTY: | Easy |
|  | Bloom's: Remembering |
| LEARNING OBJECTIVES: | MANG.WARD.18.04-01-04-01 |
| ACCREDITING STANDARDS: | ACCT.ACBSP.APC.27 - Managerial Accounting Features/Costs |
|  | ACCT.IMA.07 - Cost Management |
|  | BUSPROG: Analytic |

4. Managers depend on product costing to make decisions regarding continuing operations and product mix.
a. True
b. False

ANSWER:
True
POINTS:
DIFFICULTY:
1
Easy
Bloom's: Remembering
LEARNING OBJECTIVES: MANG.WARD.18.04-01-04-01
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs

ACCT.IMA. 07 - Cost Management BUSPROG: Analytic
5. Which of the following is not a factory overhead allocation method?
a. single plantwide rate
b. multiple departmental rates
c. factory costing
d. activity-based costing

ANSWER: c
POINTS: 1
DIFFICULTY: Easy
Bloom's: Remembering
LEARNING OBJECTIVES: MANG.WARD.18.04-01-04-01
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
6. Which of the following does not rely on managerial decisions involving accurate product costing?
a. product constraints
b. emphasis of a product line
c. product mix
d. product price

ANSWER: a
POINTS: 1
DIFFICULTY: Moderate
Bloom's: Remembering
LEARNING OBJECTIVES: MANG.WARD.18.04-01-04-01
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
7. A plantwide factory overhead rate is computed by dividing total budgeted factory overhead costs by the plantwide allocation base.
a. True
b. False

ANSWER:
True
POINTS:
DIFFICULTY:
1
Bloom's: Remembering
Easy
LEARNING OBJECTIVES: MANG.WARD.18.04-02-04-02
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
8. Zorn Co. budgeted $\$ 600,000$ of factory overhead cost for the coming year. Its plantwide allocation base, machine hours, is budgeted at 100,000 hours. Budgeted units to be produced are 200,000 units. Zorn's plantwide factory overhead rate is $\$ 6.00$ per unit.
a. True
b. False

ANSWER:
RATIONALE:

POINTS:
DIFFICULTY:
LEARNING OBJECTIVES: MANG.WARD.18.04-02-04-02
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
9. Bob's Biscuit Corporation budgeted $\$ 1,200,000$ of factory overhead cost for the coming year. Its plantwide allocation base, machine hours, is budgeted at 100,000 hours. Budgeted units to be produced are 200,000 units. Bob's plantwide factory overhead rate is $\$ 12.00$ per machine hour.
a. True
b. False

| ANSWER: | True |
| :--- | :--- |
| RATIONALE: | Single Plantwide Factory Overhead Rate $=$ Total Budgeted Factory Overhead $\div$ Total |
|  | Budgeted Plantwide Allocation Base <br> Single Plantwide Factory Overhead Rate $=\$ 1,200,000 \div 100,000$ machine hours $=\$ 12$ <br> per machine hour |
| POINTS: | 1 |
| DIFFICULTY: | Bloom's: Applying |
|  | Moderate |
| LEARNING OBJECTIVES: | MANG.WARD.18.04-02-04-02 |
| ACCREDITING STANDARDS: | ACCT.ACBSP.APC. $27-$ Managerial Accounting Features/Costs |
|  | ACCT.IMA.07 - Cost Management |
|  | BUSPROG: Analytic |

10. When a plantwide factory overhead rate is used, the total overhead costs allocated to all products are the same.
a. True
b. False

ANSWER: False
POINTS: 1
DIFFICULTY: Easy
Bloom's: Remembering
LEARNING OBJECTIVES: MANG.WARD.18.04-02-04-02
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
11. When a plantwide factory overhead rate is used, overhead costs are applied to all products by a single rate.

Chapter 4 - Activity-Based Costing
a. True
b. False

| ANSWER: | True |
| :--- | :--- |
| POINTS: | 1 |
| DIFFICULTY: | Easy |
|  | Bloom's: Remembering |
| LEARNING OBJECTIVES: | MANG.WARD.18.04-02-04-02 |
| ACCREDITING STANDARDS: | ACCT.ACBSP.APC.27 - Managerial Accounting Features/Costs |
|  | ACCT.IMA.07 - Cost Management |
|  | BUSPROG: Analytic |

12. Use of a plantwide factory overhead rate assumes that the activities causing overhead costs are the same across all departments and products.
a. True
b. False
ANSWER: True

POINTS: 1
DIFFICULTY: Easy
Bloom's: Remembering
LEARNING OBJECTIVES: MANG.WARD.18.04-02-04-02
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
13. Use of a plantwide factory overhead rate assumes that the activities causing overhead costs are different across different departments and products.
a. True
b. False

ANSWER: False
POINTS: 1
DIFFICULTY: Easy
Bloom's: Remembering
LEARNING OBJECTIVES: MANG.WARD.18.04-02-04-02
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
14. If the activities causing overhead costs are different across different departments and products, use of a plantwide factory overhead rate will cause distorted product costs.
a. True
b. False

ANSWER:
True
POINTS:
DIFFICULTY:
Easy
Bloom's: Remembering
LEARNING OBJECTIVES: MANG.WARD.18.04-02-04-02

## ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs ACCT.IMA. 07 - Cost Management BUSPROG: Analytic

15. If the budgeted factory overhead cost is $\$ 460,000$, the budgeted direct labor hours is 80,000 , and the actual direct labor hours is 6,700 for the month, the amount of factory overhead to be allocated is $\$ 38,525$ (if the allocation is based on direct labor hours).
a. True
b. False

ANSWER:
RATIONALE:

POINTS:
DIFFICULTY:
LEARNING OBJECTIVES:
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
16. If the budgeted factory overhead cost is $\$ 460,000$, the budgeted direct labor hours is 80,000 , and the actual direct labor hours is 6,700 for the month, the factory overhead rate for the month is $\$ 68.65$ (if the allocation is based on direct labor hours).
a. True
b. False
ANSWER:

| RATIONALE: | Single Plantwide Factory Overhead Rate $=$ Total Budgeted Factory Overhead $\div$ Total <br> Budgeted Plantwide Allocation Base <br>  <br> Single Plantwide Factory Overhead Rate $=\$ 460,000 \div 80,000$ direct labor hours $=\$ 5.75$ <br> per direct labor hour |
| :--- | :--- |
| POINTS: | 1 |
| DIFFICULTY: | Bloom's: Applying |
|  | Moderate |
| LEARNING OBJECTIVES: | MANG.WARD.18.04-02 - 04-02 |
| ACCREDITING STANDARDS: | ACCT.ACBSP.APC.27 - Managerial Accounting Features/Costs |
|  | ACCT.IMA.07 - Cost Management |
|  | BUSPROG: Analytic |

17. A single plantwide overhead rate method is very expensive to apply.
a. True
b. False
$\begin{array}{ll}\text { ANSWER: } & \text { False } \\ \text { POINTS: } & 1\end{array}$

Bloom's: Remembering
LEARNING OBJECTIVES: MANG.WARD.18.04-02-04-02
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
18. A plantwide factory overhead rate assumes that all overhead is directly related to one activity representing the entire plant.
a. True
b. False

ANSWER:
True
POINTS:
DIFFICULTY: Easy
Bloom's: Remembering
LEARNING OBJECTIVES: MANG.WARD.18.04-02-04-02
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
19. Pinacle Corp. budgeted $\$ 700,000$ of overhead cost for the current year. Actual overhead costs for the year were $\$ 650,000$. Pinacle's plantwide allocation base, machine hours, was budgeted at 100,000 hours. Actual machine hours were 80,000 . A total of 100,000 units was budgeted to be produced and 98,000 units were actually produced. Pinacle's plantwide factory overhead rate for the current year is:
a. $\$ 8.13$ per machine hour
b. $\$ 7.00$ per machine hour
c. $\$ 6.50$ per machine hour
d. $\$ 8.75$ per machine hour
ANSWER: $\quad \mathrm{b}$

RATIONALE: S Budgeted Plantwide Allocation Base
Single Plantwide Factory Overhead Rate $=\$ 700,000 \div 100,000$ machine hours $=\$ 7$ per machine hour
POINTS: 1
DIFFICULTY: Bloom's: Applying
Moderate
LEARNING OBJECTIVES: MANG.WARD.18.04-02-04-02
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
20. Everest Co. uses a plantwide factory overhead rate based on direct labor hours. Overhead costs would be overcharged to which of the following departments?
a. A labor-intensive department
b. A capital-intensive department
c. A materials-intensive department
d. All of the above

| ANSWER: | a |
| :--- | :--- |
| POINTS: | 1 |
| DIFFICULTY: | Moderate |
|  | Bloom's: Remembering |
| LEARNING OBJECTIVES: | MANG.WARD.18.04-02-04-02 |
| ACCREDITING STANDARDS: | ACCT.ACBSP.APC.27 - Managerial Accounting Features/Costs |
|  | ACCT.IMA.07 - Cost Management |
|  | BUSPROG: Analytic |

Adirondak Marketing Inc. manufactures two products, A and B. Presently, the company uses a single plantwide factory overhead rate for allocating overhead to products. However, management is considering moving to a multiple department rate system for allocating overhead.

|  | Total Direct |  | DLH per Product |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Overhead | Labor Hours | A | B |
| Painting Dept. | \$250,000 | 10,000 | 16 | 4 |
| Finishing Dept. | 75,000 | 12,000 | 4 | 16 |
| Totals | \$325,000 | $\underline{\underline{22,000}}$ | $\underline{\underline{20}}$ | $\underline{\underline{20}}$ |

21. Calculate the plantwide factory overhead rate for Adirondack Marketing Inc.
a. $\$ 25.00$ per dlh
b. $\$ 0.07$ per dlh
c. $\$ 14.77$ per dlh
d. $\$ 6.25$ per dlh

ANSWER:
RATION: c
Single Plantwide Factory Overhead Rate $=$ Total Budgeted Factory Overhead $\div$ Total Budgeted Plantwide Allocation Base
Single Plantwide Factory Overhead Rate $=\$ 325,000 \div 22,000$ direct labor hours $=$ $\$ 14.77$ per direct labor hour
POINTS:
1
DIFFICULTY: Bloom's: Applying
Moderate
LEARNING OBJECTIVES: MANG.WARD.18.04-02-04-02
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
22. Calculate the overhead rate per unit for Product A in the painting department of Adirondack Marketing Inc.
a. $\$ 236.32$ per unit
b. $\$ 325.00$ per unit
c. $\$ 147.70$ per unit
d. $\$ 161.00$ per unit

ANSWER:
RATIONALE:

## a

Overhead rate per unit for Product A $=$ Single factory overhead rate $\times$ Direct labor hours per unit of Product A
Overhead rate per unit for Product $\mathrm{A}=\$ 14.77^{*}$ per direct labor hour $\times 16$ direct labor

|  | $\text { hours }=\$ 236.32$ <br> The overhead rate per unit of Product A is $\$ 236.32$ per unit. <br> Single Plantwide Factory Overhead Rate $=$ Total Budgeted Factory Overhead $\div$ Total <br> Budgeted Plantwide Allocation Base <br> Single Plantwide Factory Overhead Rate $=\$ 325,000 \div 22,000$ direct labor hours $=$ \$14.77* per direct labor hour |
| :---: | :---: |
| POINTS: | 1 |
| DIFFICULTY: | Bloom's: Applying Moderate |
| LEARNING OBJECTIVES: | MANG.WARD.18.04-02-04-02 |
| ACCREDITING STANDARDS: | ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs ACCT.IMA. 07 - Cost Management BUSPROG: Analytic |

Blue Ridge Marketing Inc. manufactures two products, A and B. Presently, the company uses a single plantwide factory overhead rate for allocating overhead to products. However, management is considering moving to a multiple department rate system for allocating overhead. The following table presents information about estimated overhead and direct labor hours.

|  | Overhead | Direct Labor | Product |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | Hours (dlh) | A | B |
| Painting Dept. | \$248,000 | 10,000 dlh | 16 dlh | 4 dlh |
| Finishing Dept. | 72,000 | 10,000 | 4 | 16 |
| Totals | \$320,000 | $\underline{\underline{20,000 ~ d l h ~}}$ | $\underline{20 \mathrm{dlh}}$ | $\underline{\underline{20} \mathrm{dlh}}$ |

23. Using a single plantwide rate, determine the overhead rate per unit for Blue Ridge Marketing Inc.'s Product B.
a. $\$ 496.00$
b. $\$ 144.00$
c. $\$ 640.00$
d. $\$ 320.00$

ANSWER: d
RATIONALE: $\quad$ Overhead rate per unit for Product $\mathrm{B}=$ Single factory overhead rate $\times$ Direct labor hours per unit of Product B
Overhead rate per unit for Product $B=\$ 16^{*} \times 20$ direct labor hours $=\$ 320$
The overhead rate per unit of Product B is $\$ 320$.
Single Plantwide Factory Overhead Rate $=$ Total Budgeted Factory Overhead $\div$ Total Budgeted Plantwide Allocation Base
Single Plantwide Factory Overhead Rate $=\$ 320,000 \div 20,000$ direct labor hours $=\$ 16^{*}$ per direct labor hour
POINTS:
1
DIFFICULTY: Bloom's: Applying
Moderate
LEARNING OBJECTIVES: MANG.WARD.18.04-02-04-02
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
The Ramapo Company produces two products, Blinks and Dinks. They are manufactured in two departments, Fabrication

## Chapter 4 - Activity-Based Costing

and Assembly. Data for the products and departments are listed below.

| Product | Number of <br> Blits | Labor hrs <br> per unit | Machine hours <br> per unit |
| :--- | :---: | :---: | :---: |
| Blinks | $\underline{\text { units }}$ | 1,000 | 4 |
| Dinks | 2,000 | 2 | 5 |
|  |  | 2 |  |

All of the machine hours take place in the Fabrication department, which has an estimated overhead of $\$ 84,000$. All of the labor hours take place in the Assembly department, which has an estimated total overhead of $\$ 72,000$.
24. The Ramapo Company uses a single overhead rate to apply all overhead costs based on labor hours. What is the overhead cost per unit for Blinks?
a. $\$ 78.00$
b. $\$ 19.50$
c. $\$ 37.45$
d. $\$ 56.00$

ANSWER: a
RATIONALE: $\quad$ Overhead cost per unit for Blinks $=$ Single plantwide factory overhead rate $\times$ Direct labor hours per unit of Blinks
Overhead rate per unit for Blinks $=\$ 19.50^{*}$ per direct labor hour $\times 4$ direct labor hours $=$ \$78
Single Plantwide Factory Overhead Rate $=$ Total Budgeted Factory Overhead $\div$ Total Budgeted Plantwide Allocation Base
Single Plantwide Factory Overhead Rate $=(\$ 84,000+\$ 72,000) \div 8,000^{*} *$ direct labor hours $=\$ 19.50^{*}$ per direct labor hour

| Product | Number of <br> $\underline{\text { Units }}$ | Labor Hours <br> Per Unit | Total Labor <br> Hours |
| :--- | :---: | :---: | :---: |
| Blinks | 1,000 units | 4 hours | 4,000 hours |
| Dinks | $\underline{2,000}$ units | 2 hours | $\underline{4,000}$ hours |
| Total | $\underline{3,000}$ units |  | $\underline{8,000}$ hours** |


| POINTS: | 1 |
| :--- | :--- |
| DIFFICULTY: | Bloom's: Applying |
|  | Moderate |
| LEARNING OBJECTIVES: | MANG.WARD.18.04-02-04-02 |
| ACCREDITING STANDARDS: | ACCT.ACBSP.APC.27 - Managerial Accounting Features/Costs |
|  | ACCT.IMA.07- Cost Management |
|  | BUSPROG: Analytic |

25. The Ramapo Company uses a single overhead rate to apply all overhead costs based on labor hours. What is the overhead cost per unit for Dinks?
a. $\$ 77.00$
b. $\$ 39.00$
c. $\$ 19.50$
d. $\$ 59.92$

ANSWER:
b
RATIONALE:

## Chapter 4 - Activity-Based Costing

Overhead cost per unit for Dinks $=$ Single plantwide factory overhead rate $\times$ Direct labor hours per unit of Dinks
Overhead rate per unit for Dinks $=\$ 19.50^{*}$ per direct labor hour $\times 2$ hours $=\$ 39$
Single Plantwide Factory Overhead Rate $=$ Total Budgeted Factory Overhead $\div$ Total Budgeted Plantwide Allocation Base
Single Plantwide Factory Overhead Rate $=(\$ 84,000+\$ 72,000) \div 8,000^{* *}$ direct labor hours $=\$ 19.50^{*}$ per direct labor hour

| Product | Number of <br> $\underline{\text { Units }}$ | Labor Hours <br> Per Unit | Total Labor <br> Hours |
| :--- | :--- | :--- | :--- |
| Blinks | $\underline{1,000 \text { units }}$ | 4 hours | 4,000 hours |
| Dinks | $\underline{2,000 \text { units }}$ | 2 hours | $\underline{4,000 \text { hours }}$Total $\underline{3,000 \text { units }}$ |

POINTS:
DIFFICULTY:

LEARNING OBJECTIVES: MANG.WARD.18.04-02-04-02
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
26. The Ramapo Company uses a single overhead rate to apply all overhead costs. What would the single plantwide rate be if it was based on machine hours instead of labor hours?
a. $\$ 9.00$ per machine hour
b. $\$ 19.50$ per machine hour
c. $\$ 7.43$ per machine hour
d. $\$ 4.00$ per machine hour
ANSWER: c

RATIONALE: $\quad$ Single Plantwide Factory Overhead Rate $=$ Total Budgeted Factory Overhead $\div$ Total Budgeted Plantwide Allocation Base
Single plantwide factory overhead rate $=(\$ 84,000+\$ 72,000) \div 21,000{ }^{*}$ machine hours $=\$ 7.43$ per direct labor hour

| Product | Number of <br> $\underline{\text { Units }}$ | Machine Hours <br> Per Unit | Total Labor <br> Hours |
| :--- | :---: | :---: | :---: |
| Blinks | 1,000 units | 5 hours | 5,000 hours |
| Dinks | $\underline{2,000} \underline{\text { units }}$ | 8 hours | $\underline{16,000 \text { hours }}{ }^{*}$ |
| Total | $\underline{\underline{3,000}} \underline{\text { units }}$ |  | $\underline{21,000}$ hours |

## POINTS:

DIFFICULTY:
1
Bloom's: Applying
Moderate
LEARNING OBJECTIVES: MANG.WARD.18.04-02-04-02
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
27. Common allocation bases are
a. direct labor dollars, direct labor hours, direct material dollars

## Chapter 4 - Activity-Based Costing

b. direct labor dollars, direct labor hours, machine hours
c. direct labor dollars, direct labor hours, machine dollars
d. machine dollars, direct labor dollars, direct labor hours

| ANSWER: | b |
| :--- | :--- | :--- |
| POINTS: | 1 |
| DIFFICULTY: | Easy |
|  | Bloom's: Remembering |
| LEARNING OBJECTIVES: | MANG.WARD.18.04-02-04-02 |
| ACCREDITING STANDARDS: | ACCT.ACBSP.APC.27 - Managerial Accounting Features/Costs |
|  | ACCT.IMA.07 - Cost Management |
|  | BUSPROG: Analytic |

28. The Roget Factory has determined that its budgeted factory overhead budget for the year is $\$ 15,500,000$. They plan to produce $2,000,000$ units. Budgeted direct labor hours are $1,050,000$ and budgeted machine hours are 750,000 . Using the single plantwide factory overhead rate based on direct labor hours, calculate the factory overhead rate for the year.
a. $\$ 14.76$
b. $\$ 20.67$
c. $\$ 7.75$
d. $\$ 77.50$

| ANSWER: | a |
| :--- | :--- |
| RATIONALE: | Single Plantwide Factory Overhead Rate $=$ Total Budgeted Factory Overhead $\div$ Total |
|  | Budgeted Plantwide Allocation Base <br> Single Plantwide Factory Overhead Rate $=\$ 15,500,000 \div 1,050,000$ direct labor hours = <br>  <br> \$14.76 per direct labor hour |
| POINTS: | 1 |
| DIFFICULTY: | Bloom's: Applying |
|  | Easy |
| LEARNING OBJECTIVES: | MANG.WARD.18.04-02 - 04-02 |
| ACCREDITING STANDARDS: | ACCT.ACBSP.APC.27 - Managerial Accounting Features/Costs |
|  | ACCT.IMA.07 - Cost Management |
|  | BUSPROG: Analytic |

29. The Botosan Factory has determined that its budgeted factory overhead budget for the year is $\$ 13,500,000$ and budgeted direct labor hours are $10,000,000$. If the actual direct labor hours for the period are 350,000 , how much overhead would be allocated to the period?
a. $\$ 675,000$
b. $\$ 470,630$
c. $\$ 472,500$
d. $\$ 236,250$

ANSWER:
RATIONALE:
c
Single Plantwide Factory Overhead Rate $=$ Total Budgeted Factory Overhead $\div$ Total Budgeted Plantwide Allocation Base
Single plantwide factory overhead rate $=\$ 13,500,000 \div 10,000,000$ budgeted direct labor hours $=\$ 1.35$ per direct labor hour
Overhead allocated to the period $=$ Single plantwide factory overhead rate $\times$ Actual direct labor hours for the period $=\$ 1.35 \times 350,000$ direct labor hours $=\$ 472,500$
Overhead allocated to the period is $\$ 472,500$.

Chapter 4 - Activity-Based Costing

## POINTS:

DIFFICULTY:
LEARNING OBJECTIVES: MANG.WARD.18.04-02-04-02
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
Blackwelder Factory produces two similar products - small lamps and desk lamps. The total plant overhead budget is $\$ 640,000$ with 400,000 estimated direct labor hours. It is further estimated that small lamp production will require 275,000 direct labor hours and desk lamp production will need 125,000 direct labor hours.
30. Using the single plantwide factory overhead rate with an allocation base of direct labor hours, how much factory overhead will Blackwelder Factory allocate to small lamp production if actual direct hours for the period is 285,000 ?
a. $\$ 275,000$
b. $\$ 285,000$
c. $\$ 440,000$
d. $\$ 456,000$

| ANSWER: | d |
| :---: | :---: |
| RATIONALE: | Single Plantwide Factory Overhead Rate $=$ Total Budgeted Plant Overhead $\div$ Total <br> Budgeted Plantwide Allocation Base <br> Single Plantwide Factory Overhead Rate $=\$ 640,000 \div 400,000$ direct labor hours $=$ $\$ 1.60$ per direct labor hour <br> Overhead allocated to small lamp production $=$ Single plantwide factory overhead rate $\times$ Actual direct labor hours for the period for small lamp production $=\$ 1.60 \times 285,000$ direct labor hours $=\$ 456,000$ <br> The factory overhead allocated to small lamp production is $\$ 456,000$. |
| POINTS: | 1 |
| DIFFICULTY: | Bloom's: Applying Easy |
| LEARNING OBJECTIVES: | MANG.WARD.18.04-02-04-02 |
| ACCREDITING STANDARDS: | ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs ACCT.IMA. 07 - Cost Management BUSPROG: Analytic |

31. Using the single plantwide factory overhead rate with an allocation base of direct labor hours, how much factory overhead will Blackwelder Factory allocate to desk lamp production if actual direct hours for the period is 118,000 ?
a. $\$ 118,000$
b. $\$ 200,000$
c. $\$ 188,800$
d. $\$ 125,000$

ANSWER:
RATIONALE:

## c

Single Plantwide Factory Overhead Rate $=$ Total Budgeted Plant Overhead $\div$ Total Budgeted Plantwide Allocation Base
Single Plantwide Factory Overhead Rate $=\$ 640,000 \div 400,000$ direct labor hours $=\$ 1.60$ per direct labor hour
Overhead allocated to the period $=$ Single plantwide factory overhead rate $\times$ Actual direct labor hours for the period for desk lamp production $=\$ 1.60 \times 118,000$ direct labor hours
= \$188,800
The factory overhead allocated to desk lamp production is $\$ 188,800$.
POINTS: 1
DIFFICULTY: Bloom's: Applying Easy
LEARNING OBJECTIVES: MANG.WARD.18.04-02-04-02
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs ACCT.IMA. 07 - Cost Management BUSPROG: Analytic

Challenger Factory produces two similar products - regular widgets and deluxe widgets. The total plant overhead budget is $\$ 675,000$ with 300,000 estimated direct labor hours. It is further estimated that deluxe widget production will need 3 direct labor hours for each unit and regular widget production will require 2 direct labor hours for each unit.
32. Using the single plantwide factory overhead rate with an allocation base of direct labor hours, how much factory overhead will Challenger Factory allocate to regular widget production if budgeted production for the period is 75,000 units and actual production for the period is 72,000 units?
a. $\$ 168,750$
b. $\$ 324,000$
c. $\$ 162,000$
d. $\$ 337,500$

ANSWER:
RATIONALE:

## POINTS:

DIFFICULTY:

## b

Overhead allocated to regular widget $=$ Single plantwide factory overhead rate $\times$ Actual direct labor hours for the period for regular widget production $=\$ 2.25^{*} \times 144,000^{* *}$ direct labor hours $=\$ 324,000$
Single Plantwide Factory Overhead Rate $=$ Total Budgeted Plant Overhead $\div$ Total Budgeted Plantwide Allocation Base
Single plantwide factory overhead rate $=\$ 675,000 \div 300,000$ direct labor hours $=\$ 2.25^{*}$ per direct labor hour
Actual direct labor hours for the period for regular widget production $=$ Direct labor hours per unit $\times$ Total number of units $=2$ direct labor hours $\times 72,000$ units $=144,000^{* *}$ direct labor hours

Bloom's: Applying
Moderate

LEARNING OBJECTIVES: MANG.WARD.18.04-02-04-02
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
33. Using the single plantwide factory overhead rate with an allocation base of direct labor hours, how much factory overhead will Challenger Factory allocate to deluxe widget production if budgeted production for the period is 50,000 units and actual production for the period is 58,000 units?
a. $\$ 391,500$
b. $\$ 225,000$
c. $\$ 261,000$
d. $\$ 337,500$

ANSWER:
direct labor hours for the period for deluxe widget production
Overhead allocated to deluxe widget $=\$ 2.25^{*} \times 174,000^{* *}$ direct labor hours $=\$ 391,500$
Single Plantwide Factory Overhead Rate $=$ Total Budgeted Plant Overhead $\div$ Total
Budgeted Plantwide Allocation Base
Single plantwide factory overhead rate $=\$ 675,000 \div 300,000$ direct labor hours $=\$ 2.25^{*}$ per direct labor hour
Actual direct labor hours for the period for deluxe widget production $=$ Direct labor hours per unit $\times$ Total number of units $=3$ direct labor hours $\times 58,000$ units $=174,000 * *$ direct labor hours

## POINTS:

DIFFICULTY:
1
Bloom's: Applying
Moderate
LEARNING OBJECTIVES: MANG.WARD.18.04-02-04-02
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
34. The total factory overhead for Big Light Company is budgeted for the year at $\$ 807,500$. Big Light manufactures two different products - night lights and desk lamps. Night lights is budgeted for 60,000 units. Each night light requires $1 / 2$ hour of direct labor. Desk lamps is budgeted for 80,000 units. Each desk lamp requires 2 hours of direct labor. Determine (a) the total number of budgeted direct labor hours for year, (b) the single plantwide factory overhead rate using direct labor hours as the allocation base, and (c) the factory overhead allocated per unit for each product using the single plantwide factory overhead rate calculated in (b).
ANSWER:
(a) $\left\{60,000 \times \frac{1}{2}\right\}+(80,000 \times 2)=190,000$ direct labor hours
(b) $\quad \$ 807,500 / 190,000=\$ 4.25$ per direct labor hour
(c) Night Lights $=\$ 4.25 \times \frac{1}{2}=\$ 2.13$ per unit

Deck Lamps $=\$ 4.25 \times 2=\$ 8.50$ per unit
POINTS: 1
DIFFICULTY: Moderate
Bloom's: Applying
LEARNING OBJECTIVES: MANG.WARD.18.04-02-04-02
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs ACCT.IMA. 07 - Cost Management BUSPROG: Analytic
35. The Sawtooth Leather Company manufactures leather handbags and moccasins. For simplicity, the company has decided to use a single plantwide factory overhead rate method to allocate factory overhead. Calculate the amount of factory overhead to be allocated to each unit using direct labor hours.

Handbags $=60,000$ units, 2 hours of direct labor
Moccasins $=40,000$ units, 3 hours of direct labor
Total budgeted factory overhead cost $=\$ 360,000$
ANSWER:
Handbags: 60,000 units $\times 2$ direct labor hours $=120,000$ direct labor hours
Moccasins: 40,000 units $\times 3$ direct labor hours $=\underline{120,000}$ direct labor hours
240,000 direct labor hours

POINTS:
DIFFICULTY:

## DIFFICULT.

$$
\begin{aligned}
\text { Single plantwide factory overhead rate } & =\frac{\$ 360,000}{240,000 \text { directlabor hours }} \\
& =\$ 1.50 \text { per direct labor hour }
\end{aligned}
$$

Handbags: $\$ 1.50 \times 2=\$ 3.00$ per unit
Moccasins: $\$ 1.50 \times 3=\$ 4.50$ per unit
1
Moderate
Bloom's: Applying
LEARNING OBJECTIVES: MANG.WARD.18.04-02-04-02
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
36. Bugaboo Co. manufactures three types of cookies: Fluffs, Crinkles, and Snaps. The production process is relatively simple, and factory overhead costs are allocated to products using a single plantwide factory rate based on direct labor hours. Information for the month of May, Bugaboo's first month of operations, follows:

|  | Budgeted <br> Unit Volume | Direct Labor <br> Hours per unit |
| :--- | :---: | :---: |
| Fluffs | 80,000 boxes | 0.10 |
| Crinkles | 60,000 boxes | 0.20 |
| Snaps | 20,000 boxes | 0.50 |

Bugaboo has budgeted direct labor costs for May at $\$ 8.50$ per hour. Budgeted direct materials costs for May are: Fluffs, \$0.75/unit; Crinkles \$0.40/unit; and Snaps \$0.30/unit.

Bugaboo's budgeted overhead costs for May are:

| Indirect labor | $\$ 280,000$ |
| :--- | ---: |
| Utilities | 65,000 |
| Supplies | 45,000 |
| Depreciation | 30,000 |
| Total | $\underline{\$ 420,000}$ |

Assume that Bugaboo sells all the boxes it produces in May.
(a) Compute Bugaboo's plantwide factory overhead rate for May.
(b) Compute the product cost in May for each type of cookie.
(c) Does Bugaboo's use of a plantwide factory overhead rate in any way distort the product costs for May?
ANSWER:

| (a)Fluffs $80,000 \times 0.10=$ <br>  8,000 <br> Crinkles $60,000 \times 0.20=$ <br>  12,000 <br> Snaps $20,000 \times 0.50=$ <br>  $\underline{10,000}$ <br> Total  |  |  |  |
| :--- | :--- | ---: | :--- |
|  |  | 30,000 | direct labor hours |

Budgeted overhead costs / Budgeted plantwide allocation base $=$
Plantwide factory overhead rate
$\$ 420,000 / 30,000$ direct labor hours $=\$ 14.00$ per direct labor hour
(b) Cost per box $\underline{\text { Fluffs Crinkles }}$ Snaps

## POINTS:

DIFFICULTY:

| Direct materials | $\$ 0.75$ | $\$ 0.40$ | $\$ 0.30$ |
| :--- | ---: | ---: | ---: |
| Direct labor | 0.85 | 1.70 | 4.25 |
| Overhead | $\underline{1.40}$ | $\underline{2.80}$ | $\underline{7.00}$ |
| Total manufacturing cost | $\underline{\$ 3.00}$ | $\underline{\$ 4.90}$ | $\underline{\underline{11.55}}$ |

(c) A much higher overhead rate per box is being charged to the product that uses the highest amount of the single allocation base. This may be an incorrect allocation of factory overhead costs.
$\begin{array}{ll} & \text { Bloom's: Applying } \\ \text { LEARNING OBJECTIVES: } & \text { MANG.WARD.18.04-02-04-02 }\end{array}$
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
37. Kettle Factory produces two similar products - gloves and mittens. The total plant budget is $\$ 1,050,000$ with 600,000 estimated direct labor hours. It is further estimated that glove production will require 375,000 direct labor hours and mitten production will require 225,000 direct labor hours.
(a) Determine the single plant factory overhead rate based on direct labor hours.
(b) How much is the factory overhead cost per pair of gloves if each pair requires 2 hours to produce?
(c) How much is the factory overhead cost per pair of mittens if each pair takes 1.5 hours to produce?
(d) How much total factory overhead will be allocated to glove production if 187,500 pairs are budgeted and 190,000 pairs are actually produced during the period?
(e) How much total factory overhead will be allocated to mitten production if 150,000 pairs are budgeted and 140,000 pairs are actually produced during the period?

## ANSWER:

(a) $\quad \$ 1,050,000 / 600,000=\$ 1.75$ per direct labor hour
(b) 2 hours $\times \$ 1.75=\$ 3.50$
(c) $\quad 1.5$ hours $\times \$ 1.75=\$ 2.63$
(d) $\$ 3.50 \times 190,000=\$ 665,000$
(e) $\quad \$ 2.63 \times 140,000=\$ 368,200$

POINTS: 1
DIFFICULTY: Moderate
Bloom's: Applying
LEARNING OBJECTIVES: MANG.WARD.18.04-02-04-02
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
38. Condelezza Co. manufactures two products, A and B, in two production departments, Assembly and Finishing.

Condelezza Co. expects to produce 10,000 units of Product A and 20,000 units of Product B in the coming year. Budgeted factory overhead costs for the coming year are:

| Assembly | $\$ 310,000$ |
| :--- | ---: |
| Finishing | 240,000 |

## Chapter 4-Activity-Based Costing

Total
\$550,000
The machine hours expected to be used in the coming year are as follows:

|  | Assembly | Finishing |
| :--- | ---: | ---: |
| Product A | $\underline{\text { Dept. }}$ | $\underline{\text { Dept. }}$ |
| Product B | 15,100 | 9,000 |
| Total | $\underline{4,900}$ | $\underline{\underline{20,000}}$ |

(a) Compute the plantwide factory overhead rate.

Compute the production department factory overhead rates.
(b) Compute the factory overhead per unit for each product using (1) the single plantwide rate and (2) production department factory overhead rates.
(c) Which method is better (plantwide or department)? Why?

ANSWER:

POINTS:
DIFFICULTY:
(a) Factory overhead rates:

$$
\begin{aligned}
& =\$ 550,000 / 40,000 \text { machine hours } \\
& =\$ 13.75 \text { per machine hour }
\end{aligned}
$$

Production department rates:
$\begin{array}{ll}\text { Assembly Dept. } \quad=\$ 310,000 / 20,000 \text { machine hours } \\ & =\$ 15.50 \text { per machine hour }\end{array}$
$\begin{array}{ll}\text { Finishing Dept. } \quad=\$ 240,000 / 20,000 \text { machine hours } \\ & =\$ 12.00 \text { per machine hour }\end{array}$
(b) Factory overhead cost per unit:
(1) Plantwide rate
Product A:
$\$ 13.75$ per $m \mathrm{mh} \times 20,000$ hours $=\$ 275,000$
Per unit: $\$ 275,000 / 10,000=\$ 27.50$
Product B: $\quad \$ 13.75$ per $\mathrm{mh} \times 20,000$ hours $=\$ 275,000$
Per unit: $\$ 275,000 / 20,000=\$ 13.75$
(2) Departmental rate

| Product A: | $\$ 15.50$ per $\mathrm{mh} \times 15,100 \mathrm{mh}$ | $=$ | $\$ 234,050$ |
| :--- | :--- | :--- | ---: |
| Total | $\$ 12.00$ per $\mathrm{mh} \times 9,000 \mathrm{mh}$ | $=$ | $\underline{108,000}$ |
| Per unit: | $\$ 342,050 / 10,000$ | $\underline{\$ 342,050}$ |  |
|  |  | $\underline{\underline{\$ 34.21}}$ |  |
| Product B: | $\$ 15.50$ per $\mathrm{mh} \times 4,900 \mathrm{mh}$ | $=$ | $\$ 75,950$ |
|  | $\$ 12.00$ per $\mathrm{mh} \times 11,000 \mathrm{mh}$ | $=$ | $\underline{132,000}$ |


| Total | $\underline{\underline{\$ 207,950}}$ |
| :--- | :--- |
| Per unit: $\quad \$ 207,950 / 20,000$ | $=$ |
| $\underline{\$ 10.40}$ |  |

(c) The department rate method is better. This method is more accurate.

Using the plantwide method undercosts each unit of A and overcosts each unit of B.

DIFFICULTY:

1
Bloom's: Applying

Chapter 4 - Activity-Based Costing

|  | Challenging |
| :--- | :--- |
| LEARNING OBJECTIVES: | MANG.WARD.18.04-02-04-02 |
|  | MANG.WARD.18.05-03-05-03 |
| ACCREDITING STANDARDS: | ACCT.ACBSP.APC.27- Managerial Accounting Features/Costs |
|  | ACCT.IMA.07-Cost Management |
|  | BUSPROG: Analytic |

39. Tulip Company produces two products, $T$ and $U$. The indirect labor costs include the following two items:

| Plant supervision | $\$ 700,000$ |
| :--- | ---: |
| Setup labor (indirect) | $\underline{300,000}$ |
| Total indirect labor | $\underline{\$ 1,000,000}$ |

The following activity-base usage and unit production information is available for the two products:

|  | Number of <br> Setups | Direct Labor |  |
| :---: | :---: | :---: | ---: |
| Product T | $\underline{\text { Hours }}$ | $\underline{\text { Units }}$ |  |
| Product U | $\underline{200}$ | $\underline{20,000}$ | 900 |
| Total | $\underline{400}$ | $\underline{30,000}$ | $\underline{1,100}$ |
|  | $\underline{\underline{50,000}}$ | $\underline{\underline{2,000}}$ |  |

(a) Determine the single plantwide factory overhead rate, using direct labor hours as the activity base.
(b) Determine the factory overhead cost per unit for Products $T$ and U, using the single plantwide factory overhead rate.
(c) Determine the activity rate for plant supervision and setup labor, assuming that the activity base for supervision is direct labor hours and the activity base for setup labor is number of setups.
(d) Determine the factory overhead cost per unit for Products T and U, using activity-based costing.
(e) Why is the factory overhead cost per unit different for the two products under the two methods?
ANSWER:
(a) Single plantwide factory overhead rate $=\$ 1,000,000 / 50,000 \mathrm{dlh}$ $=\$ 20$ per dlh
$\begin{array}{lllllll}\text { (b) } & \begin{array}{l}\text { Direct } \\ \text { Labor }\end{array} & \underline{\text { Rate }}=\underline{\text { Overhead }} \div & \underline{\text { Units }} & \begin{array}{c}\text { Overhead } \\ \text { Per Unit }\end{array} \\ & \underline{\text { Hours }}\end{array}$
(c) Activity rates:

Activity cost

| Setup | Supervision |
| :---: | :---: |
| \$300,000 | \$700,000 |
| $\div 400$ | $\div 50,000$ |
| \$ 750 | \$ 14 |
| per setup | per dlh |

(d)

Activity-
Product T: Base Usage $\times$ Activity $=\underline{\text { Cost }}$

40. Multiple production department factory overhead rates are most useful when production departments significantly differ in their manufacturing processes.
a. True
b. False
ANSWER: True

POINTS: 1
DIFFICULTY: Easy
Bloom's: Remembering
LEARNING OBJECTIVES: MANG.WARD.18.05-03-05-03
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
41. Multiple production department factory overhead rates are most useful when production departments are very similar in their manufacturing processes.
a. True
b. False

Chapter 4 - Activity-Based Costing

| ANSWER: | False |
| :--- | :--- |
| POINTS: | 1 |
| DIFFICULTY: | Easy |
|  | Bloom's: Remembering |
| LEARNING OBJECTIVES: | MANG.WARD.18.05-03-05-03 |
| ACCREDITING STANDARDS: | ACCT.ACBSP.APC.27 - Managerial Accounting Features/Costs |
|  | ACCT.IMA.07 - Cost Management |
|  | BUSPROG: Analytic |

42. Multiple production department factory overhead rates are more accurate than are plantwide factory overhead rates.
a. True
b. False

ANSWER: True
POINTS: 1
DIFFICULTY: Easy
Bloom's: Remembering
LEARNING OBJECTIVES: MANG.WARD.18.05-03-05-03
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
43. Multiple production department factory overhead rates are less accurate than are plantwide factory overhead rates.
a. True
b. False

ANSWER: False
POINTS: 1
DIFFICULTY: Easy
Bloom's: Remembering
LEARNING OBJECTIVES: MANG.WARD.18.05-03-05-03
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
44. Use of a plantwide factory overhead rate does not distort product costs when there are differences in the factory overhead rates across different production departments.
a. True
b. False

ANSWER: False
POINTS: 1
DIFFICULTY: Easy
Bloom's: Remembering
LEARNING OBJECTIVES: MANG.WARD.18.05-03-05-03
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
45. Use of a plantwide factory overhead rate does not distort product costs when products require different ratios of

## Chapter 4 - Activity-Based Costing

allocation-base usage in each production department.
a. True
b. False

| ANSWER: | False |
| :--- | :--- |
| POINTS: | 1 |
| DIFFICULTY: | Easy |
|  | Bloom's: Remembering |

LEARNING OBJECTIVES: MANG.WARD.18.05-03-05-03
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
46. Use of a plantwide factory overhead rate distorts product costs when there are differences in the factory overhead rates across different production departments and when products require different ratios of allocation-base usage in each production department.
a. True
b. False
ANSWER: True

POINTS: 1
DIFFICULTY: Easy
Bloom's: Remembering
LEARNING OBJECTIVES: MANG.WARD.18.05-03-05-03
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
47. When production departments differ significantly in their manufacturing process, it is recommended that the single plantwide factory overhead rate be used for allocating factory overhead.
a. True
b. False

ANSWER: False
POINTS: 1
DIFFICULTY: Easy
Bloom's: Remembering
LEARNING OBJECTIVES: MANG.WARD.18.05-03-05-03
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
48. In an effort to simplify the multiple production department factory overhead rate method, the same rate can be used for all departments.
a. True
b. False

| ANSWER: | False |
| :--- | :--- |
| POINTS: | 1 |
| DIFFICULTY: | Easy |
|  | Bloom's: Remembering |

LEARNING OBJECTIVES: MANG.WARD.18.05-03-05-03
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
Blue Ridge Marketing Inc. manufactures two products, A and B. Presently, the company uses a single plantwide factory overhead rate for allocating overhead to products. However, management is considering moving to a multiple department rate system for allocating overhead. The following table presents information about estimated overhead and direct labor hours.

|  |  | Direct Labor | Product |  |
| :--- | :--- | :--- | :--- | :--- |
| Painting Dept. | $\underline{\underline{O v e r h e a d}}$ | $\underline{\text { Hours (dlh) }}$ | $\underline{\mathrm{A}}$ | $\underline{\mathrm{B}}$ |
| Finishing Dept. | $\underline{72,000}$ |  | $\underline{10,000 \mathrm{dlh}}$ | 16 dlh |

49. Determine the overhead in the Painting Department for each unit of Product B if Blue Ridge Marketing Inc. uses a multiple department rate system.
a. $\$ 49.60$ per unit
b. $\$ 99.20$ per unit
c. $\$ 28.80$ per unit
d. $\$ 64.00$ per unit

ANSWER: b
RATIONALE: $\quad$ Overhead rate per hour for the Painting Department $=$ Total estimated overhead of the Painting Department $\div$ Total estimated direct labor hours $=\$ 248,000 \div 10,000$ direct labor hours $=\$ 24.80$ per direct labor hour
Overhead per unit for the Painting Department $=$ Overhead rate per hour $\times$ Direct labor hours used per unit of Product $\mathrm{B}=\$ 24.80 \times 4$ direct labor hours $=\$ 99.20$ per unit

POINTS: 1
DIFFICULTY: Bloom's: Applying Moderate
LEARNING OBJECTIVES: MANG.WARD.18.05-03-05-03
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs ACCT.IMA. 07 - Cost Management BUSPROG: Analytic
50. Determine the overhead in the Finishing Department for each unit of Product A if Blue Ridge Marketing Inc. uses a multiple department rate system.
a. $\$ 99.20$ per unit
b. $\$ 49.60$ per unit
c. $\$ 64.00$ per unit
d. $\$ 28.80$ per unit

ANSWER: d
RATIONALE:

Overhead rate per hour for the Finishing Department $=$ Total estimated overhead of the Finishing Department $\div$ Total estimated direct labor hours $=\$ 72,000 \div 10,000$ direct labor hours $=\$ 7.20$ per direct labor hour

POINTS:
DIFFICULTY:
LEARNING OBJECTIVES:
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
51. Determine the overhead from both production departments allocated to each unit of Product A if Blue Ridge Marketing Inc. uses a multiple department rate system.
a. $\$ 396.80$ per unit
b. $\$ 425.60$ per unit
c. $\$ 320.00$ per unit
d. $\$ 214.40$ per unit

ANSWER:
b
RATIONALE:

|  | Allocation <br> Base Usage <br> per Unit | $\times$ | Production <br> Department <br> Factory Overhead <br> Rate | $=$ | Allocat <br> Factor <br> Overhead <br> Unit of Prı |
| :--- | :---: | :---: | :---: | :---: | ---: |
| Product A |  |  |  |  |  |
| Painting Department | 16 direct labor <br> hours | $\times$ | $\$ 24.80^{*}$ per dlh | $=$ | $\$ 396.8$ |
| Finishing Department | 4 direct <br> labor hours | $\times$ | $\$ 7.20^{* *}$ per dlh | $=$ | 28.8 |
| Total overhead cost <br> per unit of Product A |  |  |  |  | $\$ 425.6$ |

Production Department Factory Overhead Rate $=$ Budgeted Department Factory Overhead $\div$ Budgeted Department Allocation Base
Overhead rate per hour for the Painting Department $=\$ 248,000 \div 10,000$ estimated direct labor hours = \$24.80*
Overhead rate per hour for the Finishing Department $=\$ 72,000 \div 10,000$ estimated direct labor hours $=\$ 7.20^{* *}$

POINTS:
DIFFICULTY:

1
Bloom's: Applying
Moderate

LEARNING OBJECTIVES: MANG.WARD.18.05-03-05-03
ACCREDITING STANDARD ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
$S: \quad$ ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
52. Determine the overhead from both production departments allocated to each unit of Product B if Blue Ridge Marketing Inc. uses a multiple department rate system.

Chapter 4 - Activity-Based Costing
a. $\$ 425.60$ per unit
b. $\$ 115.20$ per unit
c. $\$ 214.40$ per unit
d. $\$ 320.00$ per unit ANSWER:
RATIONALE:

|  | Allocation <br> Base Usage <br> per Unit | $\times$ | Production <br> Department <br> Factory Overhead <br> Rate | $=$ | Allocate <br> Factory <br> Overhead <br> Unit of Pro |
| :--- | :---: | :---: | :---: | :---: | ---: |
| Product $A$ |  |  |  |  |  |
| Painting Department | 4 direct labor <br> hours | $\times$ | $\$ 24.80^{*}$ per dlh | $=$ | $\$ 99.20$ |
| Finishing Department | 16 direct <br> labor hours | $\times$ | $\$ 7.20^{* *}$ per dlh | $=$ | 115.2 C |
| Total overhead cost <br> per unit of Product A |  |  |  |  | $\$ 214.4 \mathrm{C}$ |

Production Department Factory Overhead Rate $=$ Budgeted Department Factory Overhead $\div$ Budgeted Department Allocation Base
Overhead rate per hour for the Painting Department $=\$ 248,000 \div 10,000$ estimated direct labor hours $=\$ 24.80^{*}$ per direct labor hour Overhead rate per hour for the Finishing Department $=\$ 72,000 \div 10,000$ estimated direct labor hours $=\$ 7.20^{* *}$ per direct labor hour

| POINTS: | 1 |
| :--- | :--- |
| DIFFICULTY: | Bloom's: Applying |
|  | Moderate |
| LEARNING OBJECTIVES: | MANG.WARD.18.05-03-05-03 |
| ACCREDITING STANDARD | ACCT.ACBSP.APC.27 - Managerial Accounting Features/Costs |
| S: | ACCT.IMA.07 - Cost Management |
|  | BUSPROG: Analytic |

The Kaumajet Factory produces two products - table lamps and desk lamps. It has two separate departments - Finishing and Production. The overhead budget for the Finishing Department is $\$ 550,000$, using 500,000 direct labor hours. The overhead budget for the Production Department is $\$ 400,000$ using 80,000 direct labor hours.
53. If the budget estimates that a table lamp will require 2 hours of finishing and 1 hours of production, how much factory overhead will the Kaumajet Factory allocate to each unit of table lamp using the multiple production department factory overhead rate method with an allocation base of direct labor hours?
a. $\$ 6.33$
b. $\$ 4.91$
c. $\$ 5.00$
d. $\$ 7.20$

ANSWER:
d
RATIONALE:

|  | Allocation Base <br> Usage per Unit | $\times$ | Production <br> Department <br> Factory Overhead <br> Rate | $=$ | Allocated <br> Factory <br> Overhead per <br> Unit of Product |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Table lamp |  |  |  |  |  |
| Finishing <br> Department | 2 direct labor <br> hours | $\times$ | $\$ 1.10^{*}$ per dlh | $=$ | $\$ 2.20$ |
| Production <br> Department | 1 direct labor <br> hour | $\times$ | $\$ 5.00^{* *}$ per dlh | $=$ | 5.00 |
| Total overhead cost <br> per table lamp |  |  |  |  | $\$ 7.20$ |

Production Department Factory Overhead Rate $=$ Budgeted Department Factory Overhead $\div$ Budgeted Department Allocation Base
Overhead rate per hour for the Finishing Department $=\$ 550,000 \div 500,000$ estimated direct labor hours = \$1.10* per direct labor hour
Overhead rate per hour for the Production Department $=\$ 400,000 \div 80,000$ estimated direct labor hours $=\$ 5.00^{* *}$ per direct labor hour

## POINTS:

DIFFICULTY:

1
Bloom's: Applying
Challenging

LEARNING OBJECTIVES: MANG.WARD.18.05-03-05-03
ACCREDITING STANDARD ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
$S$ :
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
54. If the budget estimates that a desk lamp will require 1 hours of finishing and 2 hours of production, how much factory overhead will the Kaumajet Factory allocate to each unit of desk lamps using the multiple production department factory overhead rate method with an allocation base of direct labor hours?
a. $\$ 11.10$
b. $\$ 4.91$
c. $\$ 5.00$
d. $\$ 7.20$

## ANSWER:

RATIONALE:
a

|  | Allocation Base <br> Usage per Unit | $\times$ | Production <br> Department <br> Factory Overhead <br> Rate | $=$ | AllocatG <br> Factory <br> Overhead <br> Unit of Prc |
| :--- | :---: | :---: | :---: | :---: | ---: |
| Desk lamp |  |  |  |  |  |
| Finishing <br> Department | 1 direct labor hour | $\times$ | $\$ 1.10^{*}$ per dlh | $=$ | $\$ 1.10$ |
| Production <br> Department | 2 direct labor <br> hours | $\times$ | $\$ 5.00^{* *}$ per dlh | $=$ | 10.0 C |
| Total overhead cost <br> per table lamp |  |  |  |  | $\$ 11.1 \mathrm{C}$ |

Production Department Factory Overhead Rate $=$ Budgeted Department Factory Overhead $\div$ Budgeted Department Allocation Base
Overhead rate per hour for the Finishing Department $=\$ 550,000 \div 500,000$ estimated direct labor hours $=\$ 1.10^{*}$ per direct labor hour

Overhead rate per hour for the Production Department $=\$ 400,000 \div 80,000$ estimated direct labor hours $=\$ 5.00^{* *}$ per direct labor hour

## POINTS:

1
DIFFICULTY:
Bloom's: Applying
Challenging
LEARNING OBJECTIVES: MANG.WARD.18.05-03-05-03
ACCREDITING STANDARD ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
$S: \quad$ ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
55. If the budget estimates that a table lamp will require 2 hours of finishing and 1 hours of production, what is the total amount of factory overhead the Kaumajet Factory will allocate to table lamps using the multiple production department factory overhead rate method with an allocation base of direct labor hours, if 75,000 units are produced?
a. $\$ 368,250$
b. $\$ 540,000$
c. $\$ 832,500$
d. $\$ 475,000$

ANSWER:
RATIONALE:

POINTS:
DIFFICULTY:
b
Factory overhead allocated to 75,000 table lamps $=\$ 7.20^{1} \times 75,000$ units $=\$ 540,000$

|  | Allocation Base <br> Usage per Unit | $\times$ | Production <br> Department <br> Factory Overhead <br> Rate | $=$ | Allocat <br> Factory <br> Overhead <br> Unit of Prc |
| :--- | :---: | :--- | :---: | :---: | ---: |
| Table lamp |  |  |  |  | $\$ 2.20$ |
| Finishing <br> Department | 2 direct labor <br> hours | $\times$ | $\$ 1.10^{*}$ per dlh | $=$ | $\$ .00$ |
| Production <br> Department | 1 direct labor hour | $\times$ | $\$ 5.00^{* *}$ per dlh | $=$ | 5.00 |
| Total overhead cost <br> per table lamp |  |  |  |  | $\$ 7.201$ |

Production Department Factory Overhead Rate $=$ Budgeted Department Factory Overhead $\div$ Budgeted Department Allocation Base
Overhead rate per hour for the Finishing Department $=\$ 550,000 \div 500,000$ estimated direct labor hours $=\$ 1.10^{*}$ per direct labor hour
Overhead rate per hour for the Production Department $=\$ 400,000 \div 80,000$ estimated direct labor hours $=\$ 5.00^{* *}$ per direct labor hour
1
Bloom's: Applying
Challenging
LEARNING OBJECTIVES: MANG.WARD.18.05-03-05-03
ACCREDITING STANDARD ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
$S: \quad$ ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
56. If the budget estimates that a desk lamp will require 1 hours of finishing and 2 hours of production, what is the total amount of factory overhead the Kaumajet Factory will allocate to desk lamps using the multiple production department factory overhead rate method with an allocation base of direct labor hours, if 26,000 units are produced?

## Chapter 4 - Activity-Based Costing

a. \$540,000
b. $\$ 187,200$
c. $\$ 475,000$
d. \$288,600
ANSWER: d

RATIONALE:
Factory overhead allocated to 26,000 desk lamps $=\$ 11.10^{1} \times 26,000$ units $=\$ 288,600$
Production Department Factory Overhead Rate $=$ Budgeted Department Factory Overhead $\div$ Budgeted Department Allocation Base
Overhead rate per hour for the Finishing Department $=\$ 550,000 \div 500,000$ estimated direct labor hours $=\$ 1.10^{*}$ per direct labor hour
Overhead rate per hour for the Production Department $=\$ 400,000 \div 80,000$ estimated direct labor hours $=\$ 5.00^{* *}$ per direct labor hour
$\left.\begin{array}{|l|c|c|c|c|c}\hline & \begin{array}{c}\text { Allocation Base } \\ \text { Usage per Unit }\end{array} & \times & \begin{array}{c}\text { Production } \\ \text { Department } \\ \text { Factory Overhead } \\ \text { Rate }\end{array} & = & \begin{array}{c}\text { Allocate } \\ \text { Factory }\end{array} \\ \text { Overhead } \\ \text { Unit of Pro }\end{array}\right]$

POINTS:
DIFFICULTY:

1
Bloom's: Applying
Challenging

LEARNING OBJECTIVES: MANG.WARD.18.05-03-05-03
ACCREDITING STANDARD ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs $S$ : ACCT.IMA. 07 - Cost Management BUSPROG: Analytic
57. Using multiple department factory overhead instead of a single plantwide factory overhead rate:
a. results in more accurate product costs
b. results in distorted product costs
c. is simpler and less expensive to compute than a plantwide rate
d. applies overhead costs to all departments equally

| ANSWER: | a |
| :--- | :--- |
| POINTS: | 1 |
| DIFFICULTY: | Easy |
|  | Bloom's: Remembering |
| LEARNING OBJECTIVES: | MANG.WARD.18.05-03-05-03 |
| ACCREDITING STANDARDS: | ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs |
|  | ACCT.IMA.07 - Cost Management |
|  | BUSPROG: Analytic |

58. Scoresby Co. uses 6 machine hours and 2 direct labor hours to produce Product X. It uses 8 machine hours and 16 direct labor hours to produce Product Y. Scoresby's Assembly and Finishing departments have factory overhead rates of $\$ 240$ per machine hour and $\$ 160$ per direct labor hour, respectively. How much overhead cost will be charged to the two

## Chapter 4 - Activity-Based Costing

products?
a. Product $\mathrm{X}=\$ 3,200 ;$ Product $\mathrm{Y}=\$ 9,600$
b. Product $\mathrm{X}=\$ 800$; Product $\mathrm{Y}=\$ 800$
c. Product $\mathrm{X}=\$ 1,760$; Product $\mathrm{Y}=\$ 4,480$
d. Product $\mathrm{X}=\$ 1,440$; Product $\mathrm{Y}=\$ 2,560$

ANSWER:
RATIONALE:

|  | Allocation Base Usage per Unit | $\times$ | Production <br> Department Factory Overhead Rate | = | Allocate Factory Overhead Unit of Pro |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Product X |  |  |  |  |  |
| Assembly | 6 direct machine | $\times$ | \$240 per dmh | = | \$1,440.0 |
| Department | hours |  |  |  |  |
| Finishing | 2 direct labor | $\times$ | \$160 per dlh | = | 320.01 |
| Department | hours |  |  |  |  |
| Total overhead cost per unit of Product |  |  |  |  | \$1,760.0 |
| X |  |  |  |  |  |
| Product Y |  |  |  |  |  |
| Assembly | 8 direct machine | $\times$ | \$240 per dmh | = | \$1,920.0 |
| Department | hours |  |  |  |  |
| Finishing | 16 direct labor | $\times$ | \$160 per dlh | = | 2,560.0 |
| Department | hours |  |  |  |  |
| Total overhead cost per unit of Product |  |  |  |  | \$4,480.0 |
| Y |  |  |  |  |  |

POINTS:
DIFFICULTY:

1
Bloom's: Applying Moderate

LEARNING OBJECTIVES: MANG.WARD.18.05-03-05-03
ACCREDITING STANDARD ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
$S$ :
59. Using a plantwide factory overhead rate distorts product costs when:
a. products require different ratios of allocation-base usage in each production department
b. significant differences exist in the factory overhead rates used across different production departments
c. both A and B are true
d. neither A nor B are true

ANSWER:
c
POINTS:
DIFFICULTY:
1
Easy
Bloom's: Remembering
LEARNING OBJECTIVES: MANG.WARD.18.05-03-05-03
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
ACCT.IMA. 07 - Cost Management

## Chapter 4 - Activity-Based Costing

## BUSPROG: Analytic

The Aleutian Company produces two products, Rings and Dings. They are manufactured in two departmentsFabrication and Assembly. Data for the products and departments are listed below.

| Product | Number of units |  | Labor hrs <br> per unit | Machine hours <br> per unit |
| :--- | :---: | :---: | :---: | :---: |
|  | 1,000 |  | 4 | 6 |
| Dings | 2,000 |  | 3 | 9 |

All of the machine hours take place in the Fabrication Department, which has an estimated overhead of $\$ 90,000$. All of the labor hours take place in the Assembly Department, which has an estimated total overhead of $\$ 105,000$.

The Aleutian Company uses departmental overhead rates. The Fabrication Department uses machine hours for an allocation base, and the Assembly Department uses labor hours.
60. What is the Assembly Department overhead rate per labor hour?
a. $\$ 10.50$
b. $\$ 19.50$
c. $\$ 3.75$
d. \$4.38

ANSWER: a
RATIONALE: $\quad$ Assembly Department overhead rate per labor hour $=\$ 105,000 / 10,000$ direct labor hours * $=\$ 10.50$

| Product | Number of Units | $\times$ | Labor Hours per <br> Unit | $=$ | Total Labor Hours |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Rings | 1,000 units | $\times$ | 4 direct labor <br> hours | $=$ | 4,000 direct labor <br> hours |
| Dings | 2,000 units | $\times$ | 3 direct labor <br> hours | $=$ | 6,000 direct labor <br> hours |
| Total |  |  |  |  | 10,000 direct labor <br> hours* |

POINTS:
1
DIFFICULTY:

Bloom's: Applying
Moderate

LEARNING OBJECTIVES: MANG.WARD.18.05-03-05-03
ACCREDITING STANDARDSACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
: ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
61. What is the overhead cost per unit for Rings?
a. $\$ 65.25$
b. $\$ 23.25$
c. $\$ 44.10$
d. $\$ 64.50$

ANSWER:
RATIONALE:

## d

Overhead cost per unit for Rings $=($ Assembly Department overhead rate per labor hour $\times$ Labor hours per unit) $+($ Fabrication Department overhead rate per machine hour $\times$ Machine hours per unit)

## Chapter 4 - Activity-Based Costing

Overhead cost per unit for Rings $=\left(\$ 10.50^{1} \times 4\right.$ direct labor hours $)+\left(\$ 3.75^{2} \times 6\right.$ machine hours) $=\$ 42+\$ 22.50=\$ 64.50$
Assembly Department overhead rate per labor hour $=\$ 105,000 / 10,000$ direct labor hours ${ }^{*}=\$ 10.501$

| Product | Number of <br> Units | $\times$ | Labor Hours per <br> Unit | $=$ | Total Labor Hours |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Rings | 1,000 units | $\times$ | 4 direct labor <br> hours | $=$ | 4,000 direct labor <br> hours |
| Dings | 2,000 units | $\times$ | 3 direct labor <br> hours | $=$ | 6,000 direct labor <br> hours |
| Total |  |  |  | 10,000 direct labor <br> hours* |  |

Fabrication Department overhead rate per machine hour $=\$ 90,000 / 24,000$ machine hours ${ }^{* *}=\$ 3.752$

| Product | Number of <br> Units | $\times$ | Machine Hours per <br> Unit | $=$ | Total Labor Hours |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Rings | 1,000 units | $\times$ | 6 machine hours | $=$ | 6,000 machine hour |
| Dings | 2,000 units | $\times$ | 9 machine hours | $=$ | 18,000 machine <br> hours |
| Total |  |  |  |  | 24,000 machine <br> hours** |

POINTS:
DIFFICULTY:

1
Bloom's: Applying
Moderate

LEARNING OBJECTIVES: MANG.WARD.18.05-03-05-03
ACCREDITING STANDARDS ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
:
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
62. What is the overhead cost per unit for Dings?
a. $\$ 65.25$
b. $\$ 56.75$
c. $\$ 23.25$
d. $\$ 64.50$

ANSWER:
RATIONALE:
a
Overhead cost per unit for Dings $=($ Assembly Department overhead rate per labor hour $\times$ Labor hours per unit) + (Fabrication Department overhead rate per machine hour $\times$ Machine hours per unit)
Overhead cost per unit for Dings $=\left(\$ 10.50^{1} \times 3\right.$ direct labor hours $)+\left(\$ 3.75^{2} \times 9\right.$ machine hours) $=\$ 31.50+\$ 33.75=\$ 65.25$
Assembly Department overhead rate per labor hour $=\$ 105,000 / 10,000$ direct labor hours* $=\$ 10.501$

| Product | Number of <br> Units | $\times$ | Labor Hours per <br> Unit | $=$ | Total Labor Hours |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Rings | 1,000 units | $\times$ | 4 direct labor <br> hours | $=$ | 4,000 direct labor <br> hours |
| Dings | 2,000 units | $\times$ | 3 direct labor | $=$ | 6,000 direct labor |

## Chapter 4 - Activity-Based Costing

|  |  |  | hours |  | hours |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Total |  |  |  |  | 10,000 direct labor <br> hours* |

Fabrication Department overhead rate per machine hour $=\$ 90,000 / 24,000$ machine hours $^{* *}=\$ 3.752$

| Product | Number of <br> Units | $\times$ | Machine Hours per <br> Unit | $=$ | Total Labor Hours |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Rings | 1,000 units | $\times$ | 6 machine hours | $=$ | 6,000 machine hour |
| Dings | 2,000 units | $\times$ | 9 machine hours | $=$ | 18,000 machine <br> hours |
| Total |  |  |  |  | 24,000 machine <br> hours** |

POINTS:
DIFFICULTY:

## 1

Bloom's: Applying
Moderate
LEARNING OBJECTIVES: MANG.WARD.18.05-03-05-03
ACCREDITING STANDARDS ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
:
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
63. What is the Fabrication Department overhead rate per machine hour?
a. $\$ 10.50$
b. $\$ 9.00$
c. $\$ 8.12$
d. \$3.75

ANSWER:
RATIONALE:

POINTS:
DIFFICULTY:
d
Fabrication Department overhead rate per machine hour $=\$ 90,000 / 24,000$ machine hours ${ }^{*}=\$ 3.75$

| Product | Number of <br> Units | $\times$ | Machine Hours per <br> Unit | $=$ | Total Labor Hours |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Rings | 1,000 units | $\times$ | 6 machine hours | $=$ | 6,000 machine hou |
| Dings | 2,000 units | $\times$ | 9 machine hours | $=$ | 18,000 machine hc |
| Total |  |  |  |  | 24,000 machine <br> hours* |

1
Bloom's: Applying
Moderate
LEARNING OBJECTIVES: MANG.WARD.18.05-03-05-03
ACCREDITING STANDARDSACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
:
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
64. All of the following can be used as an allocation base for calculating factory overhead rates except:
a. direct labor dollars
b. direct labor hours
c. machine hours
d. total units produced

| ANSWER: | d |
| :--- | :--- |
| POINTS: | 1 |
| DIFFICULTY: | Easy |
|  |  |
| Lloom's: Remembering |  |

66. Explain why it is imperative that proper factory overhead be allocated in factories that produce multiple products. ANSWER:

POINTS: 1
DIFFICULTY: Moderate
Bloom's: Remembering
LEARNING OBJECTIVES: MANG.WARD.18.05-03-05-03
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
67. The Camper's Edge Factory produces two products - canopies and tents. It has two separate departments - Cutting and Sewing. The budget is $\$ 350,000$ for the Cutting Department and $\$ 400,000$ for the Sewing Department. Each canopy requires 2 hours of cutting and 1 hour of sewing. Each tent requires 1 hour of cutting and 6 hours of sewing. The budget estimates that 20,000 canopies and 10,000 tents will be manufactured during the year. Determine (a) the total number of budgeted direct labor hours for the year in each department, (b) the departmental factory overhead rates for both departments, and (c) the factory overhead allocated per unit of each product using the department factory overhead allocation rates using direct labor hours as the base.
ANSWER:
(a)

Cutting: (20,000 canopies $\times 2 \mathrm{dlh})+(10,000$ tents $\times 1 \mathrm{dlh})=50,000$ direct labor hours
Sewing: (20,000 canopies $\times 1 \mathrm{dlh})+(10,000$ tents $\times 6 \mathrm{dlh})=80,000$ direct labor hours

## Chapter 4 - Activity-Based Costing

(b)

Cutting: $\$ 350,000 / 50,000 \mathrm{dlh}=\$ 7.00$
Sewing: $\$ 400,000 / 80,000 \mathrm{dlh}=\$ 5.00$
(c)

Canopy:
Cutting: $2 \mathrm{dlh} \times \$ 7.00=\quad \$ 14.00$
Sewing: $1 \mathrm{dlh} \times \$ 5.00=\quad 5.00$
Total FOH per canopy $=\$ 19.00$
Tent:
Cutting: $1 \mathrm{dlh} \times \$ 7.00=\$ 7.00$
Sewing: $6 \mathrm{dlh} \times \$ 5.00=\underline{30.00}$
Total FOH per tent $=\$ 37.00$
POINTS:
DIFFICULTY:
1
Moderate
Bloom's: Applying
LEARNING OBJECTIVES: MANG.WARD.18.05-03-05-03
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
68. Ratchford Clocks manufactures alarm clocks and wall clocks and allocates overhead based on direct labor hours. The production process is set up in three departments: Assembly, Finishing, and Calibrating. The following is information regarding the direct labor used to produce one unit of the two clocks:

| Per Unit Hours: | Assembly | Finishing | Calibrating |
| :--- | :---: | :---: | :---: |
| Alarm clocks | 3 | 1 | 1 |
| Wall clocks | $\underline{2}$ | $\underline{3}$ | $\underline{2}$ |
|  | 5 | 4 | 3 |

The budget includes the following factory overhead by department:

| Assembly Department | $\$ 595,000$ |
| :--- | ---: |
| Finishing Department | 200,000 |
| Calibrating Department | 140,000 |
| Total | $\underline{\$ 935,000}$ |

Ratchford Clocks is planning to manufacture 50,000 alarm clocks and 10,000 wall clocks.
(a) Determine the total number of hours that will be needed by department.
(b) Determine the factory overhead rate by department using the multiple production department factory overhead rate method.
(c) Determine the amount of factory overhead to be allocated to each unit of alarm clocks and wall clocks.
(d) Determine the amount of total factory overhead to be allocated to the alarm clocks and wall clocks.
ANSWER:
(a) Assembly: $(3 \mathrm{dlh} \times 50,000)+(2 \mathrm{dlh} \times 10,000)=170,000 \mathrm{dlh}$

Finishing: $\quad(1 \mathrm{dlh} \times 50.000)+(3 \mathrm{dlh} \times 10,000)=80,000 \mathrm{dlh}$

## Chapter 4 - Activity-Based Costing

Calibrating: ${ }^{(1 \mathrm{dlh} \times 50,000)}+(2 \mathrm{dlh} \times 10,000)=70,000 \mathrm{dlh}$
(b) Assembly: $(\$ 595,000 / 170,000)=\$ 3.50$ per direct labor hour Finishing: $\quad(\$ 200,000 / 80,000)=\$ 2.50$ per direct labor hour Calibrating: $(\$ 140,000 / 70,000)=\$ 2.00$ per direct labor hour
(c) Alarm clock:
$(3 \mathrm{dlh} \times \$ 3.50)+(1 \mathrm{dlh} \times \$ 2.50)+(1 \mathrm{dlh} \times \$ 2.00)=\$ 15.00$ per unit
Wall clock
: $(2 \mathrm{dlh} \times \$ 3.50)+(3 \mathrm{dlh} \times \$ 2.50)+(2 \mathrm{dlh} \times \$ 2.00) \$ 18.50$ per unit
$\begin{array}{ccc}\text { (d) } \text { Alarm Clock: } \\ \text { Wall Clock: }{ }^{(10,000 \text { units } \times \$ 15.00)}= & \$ 750,000 \\ & & \underline{185,000} \\ & \underline{\$ 935,000}\end{array}$
POINTS:
DIFFICULTY:
1
Moderate
Bloom's: Applying
LEARNING OBJECTIVES: MANG.WARD.18.05-03-05-03
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs ACCT.IMA. 07 - Cost Management BUSPROG: Analytic
69. The Anazi Leather Company manufactures leather handbags and moccasins. The company has been using the factory overhead rate method but has decided to evaluate the multiple production department factory overhead rate to allocate factory overhead. The factory overhead estimated per unit together with direct materials and direct labor will help determine selling prices.

Handbags $=60,000$ units, 3 hours of direct labor
Moccasins $=40,000$ units, 2 hours of direct labor
Total budgeted factory overhead cost $=\$ 360,000$
The company has two different production departments: Cutting and Sewing. The Cutting Department has a factory overhead budget of $\$ 80,000$. Each unit will require 1 direct labor hour or a total of 100,000 direct labor hours.

The Sewing Department estimates factory overhead in the amount of $\$ 280,000$. Handbags require 2 hours of sewing time and Moccasins require 1 hour for a total of 160,000 labor hours.

Calculate the total factory overhead to be allocated to each product using direct labor hours.
ANSWER:
Cutting Department rate per hour $=\$ 80,000 / 100,000=\$ 0.80$
Sewing Department rate per hour $=\$ 280,000 / 160,000=\$ 1.75$
Moccasins:
$(1 \times \$ 0.80 \times 40.000$ units $)+(1$ hour $\times \$ 1.75 \times 40,000$ units $)=\$ 102,000$
Handbags:
$(1 \times \$ 0.80 \times 60,000$ units $)+(2$ hours $\times \$ 1.75 \times 60,000$ units $)=\begin{gathered}\text { Total factory overhead allocation }\end{gathered}$
POINTS: 1
DIFFICULTY: Moderate
Bloom's: Applying

LEARNING OBJECTIVES: MANG.WARD.18.05-03-05-03
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
70. Activity cost pools are cost accumulations associated with a given activity.
a. True
b. False
$\begin{array}{ll}\text { ANSWER: } & \text { True } \\ \text { POINTS: } & 1\end{array}$
POINTS: 1
DIFFICULTY: Easy
Bloom's: Remembering
LEARNING OBJECTIVES: MANG.WARD.18.04-04-04-04
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
71. Activity cost pools are assigned to products, using factory overhead rates for each activity.
a. True
b. False

ANSWER: True
POINTS: 1
DIFFICULTY: Easy
Bloom's: Remembering
LEARNING OBJECTIVES: MANG.WARD.18.04-04-04-04
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
72. Activity rates are computed by dividing the cost budgeted for each activity pool by the estimated activity base for that pool.
a. True
b. False

ANSWER:
True
POINTS:
DIFFICULTY: Easy
Bloom's: Remembering
LEARNING OBJECTIVES: MANG.WARD.18.04-04-04-04
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
73. Direct labor hours is not a cost pool that is regularly used in the activity-based costing method.
a. True
b. False

ANSWER:
False
POINTS:
1

| DIFFICULTY: | Easy |
| :--- | :--- |
|  | Bloom's: Remembering |
| LEARNING OBJECTIVES: | MANG.WARD.18.04-04-04-04 |
| ACCREDITING STANDARDS: | ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs |
|  | ACCT.IMA.07 - Cost Management |
|  | BUSPROG: Analytic |

74. Estimated activity-base usage quantities are the total activity-base quantities related to each product.
a. True
b. False

ANSWER: True
POINTS: 1
DIFFICULTY: Easy
Bloom's: Remembering
LEARNING OBJECTIVES: MANG.WARD.18.04-04-04-04
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
75. Activity-based costing is much easier to apply than single plantwide factory overhead allocation.
a. True
b. False

| ANSWER: | False |
| :--- | :--- |
| POINTS: | 1 |
| DIFFICULTY: | Easy |
|  | Bloom's: Remembering |
| LEARNING OBJECTIVES: | MANG.WARD.18.04-04-04-04 |
| ACCREDITING STANDARDS: | ACCT.ACBSP.APC.27 - Managerial Accounting Features/Costs |
|  | ACCT.IMA.07 - Cost Management |
|  | BUSPROG: Analytic |

Panamint Systems Corporation is estimating activity costs associated with producing disk drives, tapes drives, and wire drives. The indirect labor can be traced to four separate activity pools. The budgeted activity cost and activity base data by product are provided below.

|  | Activity | $\underline{\text { Activity Base }}$ |
| :--- | :---: | :--- |
| Procurement | $\$ 370,000$ | Number of purchase orders |
| Scheduling | 250,000 | Number of production orders |
| Materials handling | 500,000 | Number of moves |
| Product development | 730,000 | Number of engineering changes |
| Production | $1,500,000$ | Machine hours |


|  | Number of Purchase Orders | Number of Production Orders | Number <br> of <br> Moves | Number of Engineering Changes | Machine Hours | $\begin{gathered} \text { Number } \\ \text { of } \\ \text { Units } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Disk | 4,000 | 300 | 1,400 | 10 | 2,000 | 2,000 |

drives

Chapter 4 - Activity-Based Costing

| Tape <br> drives | 4,000 | 150 | 800 | 10 | 8,000 | 4,000 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Wire <br> drives | 12,000 | 800 | 4,000 | 25 | 10,000 | 2,500 |
|  |  |  |  |  |  |  |

76. Determine the activity rate for procurement per purchase order.
a. $\$ 43.53$
b. $\$ 18.50$
c. $\$ 15.42$
d. $\$ 37.00$

ANSWER:
RATIONALE:
b
Activity Rate $=$ Budgeted Activity Cost $\div$ Total Activity-Base Usage

| Activity | Budgeted Activity <br> Cost | $\div$ | Total Activity-Base <br> Usage | $=$ | Activity $\mathbf{l}$ |
| :---: | :---: | :---: | :---: | :---: | ---: |
| Procurement | $\$ 370,000$ | $\div$ | $20,000^{*}$ orders | $=$ | $\$ 18.5($ |


| Activity-Base Usage |  |
| :--- | :--- |
| Products | Number of Purchase Orders |
| Disk drives | 4,000 orders |
| Tape drives | 4,000 |
| Wire drives | 12,000 |
| Total | $20,000^{*}$ orders |

POINTS:
DIFFICULTY:
1
Bloom's: Applying
Moderate
LEARNING OBJECTIVES: MANG.WARD.18.04-04-04-04
ACCREDITING STANDARD ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
$S: \quad$ ACCT.IMA. 07 - Cost Management BUSPROG: Analytic
77. Determine the activity rate per production order for scheduling.
a. $\$ 200.00$
b. $\$ 20.00$
c. $\$ 29.41$
d. $\$ 10.42$

ANSWER:
RATIONALE:
a
Activity Rate $=$ Budgeted Activity Cost $\div$ Total Activity-Base Usage

| Activity | Budgeted Activity <br> Cost | $\div$ | Total Activity-Base <br> Usage | $=$ | Activity F |
| :---: | :---: | :---: | :---: | :---: | ---: |
| Scheduling | $\$ 250,000$ | $\div$ | $1,250^{*}$ orders | $=$ | $\$ 200$ |


| Activity-Base Usage |  |
| :--- | :---: |
| Products | Number of Production Orders |
| Disk drives | 300 orders |
| Tape drives | 150 |
| Wire drives | 800 |

Chapter 4 - Activity-Based Costing

POINTS:
DIFFICULTY:

| Total | 1,250 orders |
| :--- | :--- |

1
Bloom's: Applying
Moderate
LEARNING OBJECTIVES: MANG.WARD.18.04-04-04-04
ACCREDITING STANDARD ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
$S$ : ACCT.IMA. 07 - Cost Management BUSPROG: Analytic
78. Determine the activity rate for materials handling per move.
a. $\$ 58.82$
b. $\$ 50.00$
c. $\$ 20.83$
d. $\$ 80.65$

ANSWER:
RATIONALE:
d
Activity Rate $=$ Budgeted Activity Cost $\div$ Total Activity-Base Usage

| Activity | Budgeted Activity <br> Cost | $\div$ | Total Activity-Base <br> Usage | $=$ | Activity |
| :---: | :---: | :---: | :---: | :--- | ---: |
| Materials handling | $\$ 500,000$ | $\div$ | $6,200^{*}$ orders | $=$ | $\$ 80.6$ |


| Activity-Base Usage |  |
| :--- | :---: |
| Products | Number of Moves |
| Disk drives | 1,400 moves |
| Tape drives | 800 |
| Wire drives | 4,000 |
| Total | $6,200 *$ moves |

1
Bloom's: Applying
Moderate
LEARNING OBJECTIVES: MANG.WARD.18.04-04-04-04
ACCREDITING STANDARD ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
$S$ :

ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
79. Determine the activity rate for product development per change.
a. $\$ 73,000$
b. $\$ 8,588$
c. $\$ 30,417$
d. $\$ 16,222$

ANSWER:
RATIONALE:
d
Activity Rate $=$ Budgeted Activity Cost $\div$ Total Activity-Base Usage

| Activity | Budgeted Activity <br> Cost | $\div$ | Total Activity- <br> Base Usage | $=$ | Activity R |
| :---: | :---: | :---: | :---: | :---: | ---: |
| Product <br> development | $\$ 730,000$ | $\div$ | $45^{*}$ changes | $=$ | $\$ 16,22^{\prime}$ |

Chapter 4 - Activity-Based Costing

| Activity-Base Usage |  |
| :--- | :---: |
| Products | Number of Engineering Changes |
| Disk drives | 10 changes |
| Tape drives | 10 |
| Wire drives | 25 |
| Total | $45^{*}$ changes |

POINTS:
DIFFICULTY:

1
Bloom's: Applying Moderate

LEARNING OBJECTIVES: MANG.WARD.18.04-04-04-04
ACCREDITING STANDARD ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs $S$ : ACCT.IMA. 07 - Cost Management BUSPROG: Analytic
80. Determine the activity rate for production per machine hour.
a. $\$ 62.50$
b. $\$ 150.00$
c. $\$ 75.00$
d. $\$ 176.47$

ANSWER:
RATIONALE:
c
Activity Rate $=$ Budgeted Activity Cost $\div$ Total Activity-Base Usage

| Activity | Budgeted Activity <br> Cost | $\div$ | Total Activity-Base <br> Usage | $=$ | Activity F |
| :---: | :---: | :---: | :---: | :---: | ---: |
| Production | $\$ 1,500,000$ | $\div$ | $20,000 *$ machine <br> hours | $=$ | $\$ 75$ |


| Activity-Base Usage |  |
| :--- | :---: |
| Products | Number of Machine Hours |
| Disk drives | 2,000 machine hours |
| Tape drives | 8,000 |
| Wire drives | 10,000 |
| Total | $20,000^{*}$ machine hour |

POINTS:
DIFFICULTY:

1
Bloom's: Applying
Moderate

LEARNING OBJECTIVES: MANG.WARD.18.04-04-04-04
ACCREDITING STANDARD ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
$S$ :
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
81. Determine the activity-based cost for each disk drive unit.
a. $\$ 92.25$
b. $\$ 130.69$
c. $\$ 394.12$
d. $\$ 279.57$

ANSWER:
RATIONALE:
d
The activity-based cost for each disk drive $=\$ 559,132^{*} \div 2,000$ units $=\$ 279.57$

## Chapter 4 - Activity-Based Costing

| Activity | Activity-Base <br> Usage | $\times$ | Activity Rate | $=$ | Activity Cost |
| :--- | :--- | :--- | :--- | :--- | :---: |
| Procurement | 4,000 orders | $\times$ | $\$ 18.50$ per order | $=$ | $\$ 74,000$ |
| Scheduling | 300 orders | $\times$ | $\$ 200$ per order | $=$ | 60,000 |
| Materials handling | 1,400 moves | $\times$ | $\$ 80.65$ per move | $=$ | 112,910 |
| Product <br> development | 10 engineering <br> changes | $\times$ | $\$ 16,222$ per <br> change | $=$ | 162,222 |
| Production | 2,000 machine <br> hours | $\times$ | $\$ 75$ per machine <br> hour | $=$ | 150,000 |
| Total |  |  |  |  | $\$ 559,132^{*}$ |

## POINTS:

DIFFICULTY:

1
Bloom's: Applying
Challenging

LEARNING OBJECTIVES: MANG.WARD.18.04-04-04-04
ACCREDITING STANDARD ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
$S: \quad$ ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
82. Determine the activity-based cost for each wire drive unit.
a. \$204.13
b. $\$ 173.51$
c. $\$ 744.06$
d. \$394.12
ANSWER:
c

RATIONALE:
The activity-based cost for each wire drive $=\$ 1,860,150^{*} \div 2,500$ units $=\$ 744.06$

| Activity | Activity-Base <br> Usage | $\times$ | Activity Rate | $=$ | Activity C |
| :--- | :--- | :--- | :--- | :--- | ---: |
| Procurement | 12,000 orders | $\times$ | $\$ 18.50$ per order | $=$ | $\$ 222,00$ |
| Scheduling | 800 orders | $\times$ | $\$ 200$ per order | $=$ | 160,00 |
| Materials handling | 4,000 moves | $\times$ | $\$ 80.65$ per move | $=$ | 322,60 |
| Product <br> development | 25 engineering <br> changes | $\times$ | $\$ 16,222$ per <br> change | $=$ | 405,55 |
| Production | 10,000 machine <br> hours | $\times$ | $\$ 75$ per machine <br> hour | $=$ | 750,00 |
| Total |  |  |  | $\$ 1,860,1$. |  |

POINTS:
DIFFICULTY.

1
Bloom's: Applying
Challenging

LEARNING OBJECTIVES: MANG.WARD.18.04-04-04-04
ACCREDITING STANDARD ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs $S$ :

ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
83. Determine the activity-based cost for each tape drive unit.
a. $\$ 97.73$
b. \$232.69

Chapter 4 - Activity-Based Costing
c. \$394.12
d. $\$ 103.84$

ANSWER:
RATIONALE:
b
The activity-based cost for each tape drive $=\$ 930,740^{*} \div 4,000$ units $=\$ 232.69$

| Activity | Activity-Base <br> Usage | $\times$ | Activity Rate | $=$ | Activity C |
| :--- | :--- | :---: | :--- | :--- | ---: |
| Procurement | 4,000 orders | $\times$ | $\$ 18.50$ per order | $=$ | $\$ 74,00$ |
| Scheduling | 150 orders | $\times$ | $\$ 200$ per order | $=$ | 30,00 |
| Materials handling | 800 moves | $\times$ | $\$ 80.65$ per move | $=$ | 64,52 |
| Product <br> development | 10 engineering <br> changes | $\times$ | $\$ 16,222$ per <br> change | $=$ | 162,22 |
| Production | 8,000 machine <br> hours | $\times$ | $\$ 75$ per machine <br> hour | $=$ | 600,00 |
| Total |  |  |  | $\$ 930,74$ |  |

POINTS:
DIFFICULTY:
1
Bloom's: Applying
Challenging
LEARNING OBJECTIVES: MANG.WARD.18.04-04-04-04
ACCREDITING STANDARD ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
$S$ :
ACCT.IMA. 07 - Cost Management BUSPROG: Analytic
84. Which of the following is a cost pool used with the activity-based costing method?
a. total selling and administrative overheads
b. direct material dollars
c. total factory overheads
d. production setups

ANSWER: d
POINTS: 1
DIFFICULTY: Easy
Bloom's: Remembering
LEARNING OBJECTIVES: MANG.WARD.18.04-04-04-04
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
85. Activity rates are determined by
a. dividing the actual cost for each activity pool by the actual activity base for that pool.
b. dividing the cost budgeted for each activity pool by the estimated activity base for that pool.
c. dividing the actual cost for each activity pool by the estimated activity base for that pool.
d. dividing the cost budgeted for each activity pool by the actual activity base in that pool.
ANSWER:
b
POINTS:
DIFFICULTY: Easy
Bloom's: Remembering

LEARNING OBJECTIVES: MANG.WARD.18.04-04-04-04
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
86. Shubelik Company is changing to an activity-based costing method. They have determined that they will use three cost pools: setups, inspections, and assembly. Which of the following would not be used as the activity base for any of these three activities?
a. number of units to be produced
b. number of setups
c. number of inspections
d. number of direct labor hours

ANSWER: a
POINTS: 1
DIFFICULTY: Moderate
Bloom's: Remembering
LEARNING OBJECTIVES: MANG.WARD.18.04-04-04-04
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
87. Given the following information, determine the activity rate for setups.

| Activity Pool | Activity Base | Budgeted Amount |
| :--- | ---: | ---: |
| Setups | 10,000 | $\$ 180,000$ |
| Inspections | 24,000 | $\$ 120,000$ |
| Assembly (DLH) | 80,000 | $\$ 400,000$ |

a. $\$ 58.00$
b. $\$ 18.00$
c. $\$ .75$
d. $\$ 5.09$

ANSWER:
RATIONALE:

POINTS:
DIFFICULTY:

## LEARNING OBJECTIVES:

ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic

The Skagit Company manufactures Hooks and Nooks. The following shows the activities per product and total activity information:

|  | Setups | Inspections | Assembly (dlh) |
| :--- | :---: | :---: | :---: |
| Hooks $-4,000$ units | 1 | 3 | 1 |
| Nooks $-8,000$ units | 2 | 2 | 3 |

Chapter 4 - Activity-Based Costing

|  |  |  |  |
| :--- | :--- | :--- | :--- |
|    <br> Activity Pool Activity Base  <br> Setups 20,000 Budgeted Amount <br> Inspections 24,000 $\$ 60,000$ <br> Assembly (dlh) 28,000  |  |  |  |

88. Calculate the total factory overhead to be charged to each unit of Hooks.
a. $\$ 33$
b. $\$ 50$
c. $\$ 11$
d. $\$ 61$

ANSWER:
RATIONALE:
a
The total factory overhead to be charged to each unit of Hooks is $\$ 33$.*

| Activity | Budgeted <br> Activity <br> Cost | $\div$ | Activity- <br> Base <br> Usage | $=$ | Activity <br> Rate | $\times$ | Activity <br> Usage | $=$ | Acti <br> Cc |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | ---: |
| Setups | $\$ 60,000$ | $\div$ | 20,000 <br> setups | $=$ | $\$ 3$ per <br> setup | $\times$ | 1 setup | $=$ | $\$$ |
| Inspections | $\$ 120,000$ | $\div$ | 24,000 <br> inspections | $=$$\$ 5$ per <br> inspection | $\times$ | 3 <br> inspections | $=$ | 1 |  |
| Assembly <br> $($ dlh $)$ | $\$ 420,000$ | $\div$ | 28,000 dlh | $=$ | $\$ 15$ per dlh | $\times$ | 1 dlh | $=$ | 1 |
| Total |  |  |  |  |  |  |  |  | $\$ 3$ |

POINTS:
DIFFICULTY:

1
Bloom's: Applying Moderate

LEARNING OBJECTIVES: MANG.WARD.18.04-04-04-04
ACCREDITING STANDARD ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
$S$ :
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
89. Calculate the total factory overhead to be charged to Nooks.
a. $\$ 300,000$
b. $\$ 400,000$
c. $\$ 488,000$
d. $\$ 600,000$

ANSWER:
c
RATIONALE:
The total factory overhead to be charged to Nooks $=\$ 61^{*} \times 8,000$ units $=\$ 488,000$

| Activity | Budgeted <br> Activity <br> Cost | $\div$ | Activity- <br> Base <br> Usage | $=$ | Activity <br> Rate | $\times$ | Activity <br> Usage | $=$ | Activ <br> Co: |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | ---: |
| Setups | $\$ 60,000$ | $\div$ | 20,000 <br> setups | $=$ | $\$ 3$ per <br> setup | $\times$ | 2 setups | $=$ | $\$ t$ |
| Inspections | $\$ 120,000$ | $\div$ | 24,000 | $=$ | $\$ 5$ per | $\times$ | 2 | $=$ | 11 |

## Chapter 4 - Activity-Based Costing

|  |  |  | inspections |  | inspection |  | inspections |  |  |
| :--- | :---: | :---: | :--- | :--- | :--- | :--- | :--- | :--- | :---: |
| Assembly <br> $($ dlh $)$ | $\$ 420,000$ | $\div$ | $28,000 \mathrm{dlh}$ | $=$ | $\$ 15$ per <br> dlh | $\times$ | 3 dlh | $=$ | 45 |
| Total |  |  |  |  |  |  |  |  | $\$ 61^{*}$ |

POINTS:
DIFFICULTY:
LEARNING OBJECTIVES:
ACCREDITING STANDARD ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs $S$ :

1
Bloom's: Applying
Moderate
MANG.WARD.18.04-04-04-04

ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic

The Dawson Company manufactures small lamps and desk lamps. The following shows the activities per product and the total overhead information:

|  | Setups | Inspections | Assembly (dlh) |
| :--- | :---: | :---: | :---: |
| Small Lamps - 3,000 units | 8,000 | 9,000 | 16,000 |
| Desk Lamps $-6,000$ units | 16,000 | 15,000 | 12,000 |
|  |  |  |  |


| Activity Pool | Activity Base | Budgeted Amount |
| :--- | ---: | ---: |
| Setups | 24,000 | $\$ 60,000$ |
| Inspections | 24,000 | $\$ 120,000$ |
| Assembly (dlh) | 28,000 | $\$ 280,000$ |

90. Calculate the total factory overhead to be charged to desk lamps.
a. \$306,667
b. $\$ 235,000$
c. $\$ 230,000$
d. \$225,000

ANSWER:
b
RATIONALE:
The total factory overhead to be charged to the desk lamps $=\$ 235,000{ }^{*}$

| Activity | Budgeted <br> Activity <br> Cost | $\div$ | Activity- <br> Base <br> Usage | $=$ | Activity <br> Rate | $\times$ | Activity <br> Usage | $=$ | Actir <br> Co |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | ---: |
| Setups | $\$ 60,000$ | $\div$ | 24,000 <br> setups | $=$ | $\$ 2.50$ per <br> setup | $\times$ | 16,000 <br> setups | $=$ | $\$ 40,1$ |
| Inspections | $\$ 120,000$ | $\div$ | 24,000 <br> inspections | $=$ | $\$ 5.00$ per <br> inspection | $\times$ | 15,000 <br> inspections | $=$ | 75,1 |
| Assembly <br> (dlh) | $\$ 280,000$ | $\div$ | 28,000 dlh | $=$ | $\$ 10.00$ per <br> dlh | $\times$ | 12,000 dlh | $=$ | 120,1 |
| Total |  |  |  |  |  |  |  | $\$ 235,1$ |  |

POINTS:
1

Chapter 4 - Activity-Based Costing
$\begin{array}{ll}\text { DIFFICULTY: } & \text { Bloom's: Applying } \\ & \text { Moderate }\end{array}$
LEARNING OBJECTIVES: MANG.WARD.18.04-04-04-04
ACCREDITING STANDARD ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
$S$ :
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
91. Calculate the overhead per unit to be charged to small lamps.
a. $\$ 75.00$
b. $\$ 39.17$
c. $\$ 38.33$
d. $\$ 17.50$

ANSWER:
RATIONALE: The overhead per unit to be charged to the small lamps $=\$ 225,000^{*} \div 3,000 \mathrm{small}$ lamps $=$ $\$ 75$ per small lamp

| Activity | Budgeted <br> Activity <br> Cost | $\div$ | Activity- <br> Base Usage | $=$ | Activity <br> Rate | $\times$ | Activity <br> Usage | $=$ | Act <br> C |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | ---: |
| Setups | $\$ 60,000$ | $\div$ | 24,000 <br> setups | $=$ | $\$ 2.50$ per <br> setup | $\times$ | 8,000 <br> setups | $=$ | $\$ 2($ |
| Inspections | $\$ 120,000$ | $\div$ | 24,000 <br> inspections | $=$ | $\$ 5.00$ per <br> inspection | $\times$ | 9,000 <br> inspections | $=$ | 4. |
| Assembly <br> (dlh) | $\$ 280,000$ | $\div$ | 28,000 dlh | $=$ | $\$ 10.00$ per <br> dlh | $\times$ | 16,000 dlh | $=$ | $\underline{16( }$ |
| Total |  |  |  |  |  |  |  |  | $\underline{\$ 225}$ |

POINTS:
DIFFICULTY:

1
Bloom's: Applying
Moderate

LEARNING OBJECTIVES: MANG.WARD.18.04-04-04-04
ACCREDITING STANDARDACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
$S$ :
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
92. The Bonnington Company manufactures small lamps and desk lamps. The following shows the activities per product:

|  | Setups | Inspections | Assembly <br> (dlh) |
| :--- | :---: | :---: | :---: |
| Small Lamps - 4,000 units | 4,000 | 15,000 | 6,000 |
| Desk Lamps $-8,000$ units | 16,000 | 7,000 | 20,000 |

Using the following information prepared by the Bonnington Company, determine the total factory overhead to be charged to small lamps.

| Activity Pool | Activity Base | Budgeted Amount |
| :--- | ---: | ---: |
| Setups | 20,000 | $\$ 80,000$ |
| Inspections | 22,000 | $\$ 132,000$ |
| Assembly (dlh) | 26,000 | $\$ 416,000$ |

a. $\$ 314,000$
b. $\$ 209,333$

Chapter 4 - Activity-Based Costing
c. $\$ 202,000$
d. $\$ 104,000$

ANSWER:
c

## RATIONALE:

The total factory overhead to be charged to the small lamps $=\$ 202,000^{*}$

| Activity | Budgeted <br> Activity <br> Cost | $\div$ | Activity- <br> Base <br> Usage | $=$ | Activity <br> Rate | $\times$ | Activity <br> Usage | $=$ | Activ <br> Cos |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | ---: |
| Setups | $\$ 80,000$ | $\div$ | 20,000 <br> setups | $=$ | $\$ 4.00$ per <br> setup | $\times$ | 4,000 <br> setups | $=$ | $\$ 16,0$ |
| Inspections | $\$ 132,000$ | $\div$ | 22,000 <br> inspections | $=$ | $\$ 6.00$ per <br> inspection | $\times$ | 15,000 <br> inspections | $=$ | 90,0 |
| Assembly <br> (dlh) | $\$ 416,000$ | $\div$ | 26,000 dlh | $=$ | $\$ 16.00$ per <br> dlh | $\times$ | 6,000 dlh | $=$ | $\underline{96,0}$ |
| Total |  |  |  |  |  |  |  |  | $\underline{\$ 202,0}$ |

```
POINTS: 1
DIFFICULTY: Bloom's: Applying
    Moderate
LEARNING OBJECTIVES: MANG.WARD.18.04-04-04-04
ACCREDITING STANDARD ACCT.ACBSP.APC.27 - Managerial Accounting Features/Costs
S: ACCT.IMA.07 - Cost Management
    BUSPROG: Analytic
```

93. The Valhalla Company manufactures small lamps and desk lamps. The following shows the activities per product:

|  | $\underline{\text { Setups }}$ | Inspections | Assembly (dlh) |
| :--- | :---: | :---: | :---: |
| Small Lamps $-8,000$ units | 10,000 | 32,000 | 8,000 |
| Desk Lamps $-16,000$ units | 30,000 | 14,000 | 46,000 |
|  |  |  |  |

Using the following information prepared by the Valhalla Company, determine (a) the activity rates for each activity and (b) the activity-based factory overhead per unit for each product.

| Activity Pool | Activity Base | Budgeted Amount |
| :--- | ---: | ---: |
| Setups | 40,000 | $\$ 160,000$ |
| Inspections | 46,000 | $\$ 230,000$ |
| Assembly (dlh) | 54,000 | $\$ 324,000$ |

ANSWER:

POINTS:
DIFFICULTY:
(a) Setups: $\$ 160,000 / 40,000=\$ 4$ per setup

Inspections: $\$ 230,000 / 46,000=\$ 5$ per inspection
Assembly: $\$ 324,000 / 54,000=\$ 6$ per direct labor hour
(b) Small Lamp:
$(10,000 \times \$ 4)+(32,000 \times \$ 5)+(8,000 \times \$ 6)=\$ 248,000 / 8,000=\$ 31.00$
Desk Lamp:
$(30,000 \times \$ 4)+(14,000 \times \$ 5)+(46,000 \times \$ 6)=\$ 466,000 / 16,000=\$ 29.13$
1
Moderate
Bloom's: Applying

LEARNING OBJECTIVES: MANG.WARD.18.04-04-04-04
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
94. The Klamath Corp. produces two products, saws and drills. Three activities are used in their manufacture. These activities and their associated costs and bases are as follows:

| Activity |  | Budgeted Costs | Activity Base |
| :--- | :---: | :---: | :---: |
| Stamping | $\$ 200,000$ | $\underline{\text { Machine hours }}$ |  |
| Assembly | $\$ 400,000$ | Labor hours |  |
| Setup | $\$ 30,000$ | Number of setups |  |
|  |  | $\underline{\text { Activity base }}$ | $\underline{\text { Saws }}$ |

a) Determine the activity rate for each activity.
b) Determine the overhead cost per unit for each product.

## ANSWER:

POINTS:
DIFFICULTY:
LEARNING OBJECTIVES: MANG.WARD.18.04-04-04-04
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
95. The Pikes Peak Leather Company manufactures leather handbags and moccasins. The company has been using the factory overhead rate method but has decided to evaluate activity based costing to allocate factory overhead. The factory overhead estimated per unit together with direct materials and direct labor will help determine selling prices.

Total budgeted factory overhead cost $=\$ 360,000$

| Products | Cutting - <br> direct labor <br> hours | Sewing - <br> direct labor <br> hours | Set-Ups | QC - <br> Inspections | Purchase <br> Orders |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Handbags | 60,000 | 60,000 | 500 | 200 | 100 |
| Moccasins | $\underline{40,000}$ | $\underline{80,000}$ | $\underline{300}$ | $\underline{800}$ | $\underline{300}$ |
| Total | 100,000 | 140,000 | 800 | 1,000 | 400 |
| Budget | $\$ 40,000$ | $\$ 210,000$ | $\$ 80,000$ | $\$ 20,000$ | $\$ 10,000$ |

Calculate the amount of factory overhead to be allocated to each unit using activity based costing. The factory plans to

## Chapter 4 - Activity-Based Costing

produce 60,000 handbags and 40,000 moccasins.
ANSWER:
Handbags:

| Cutting $-\$ 40,000 / 100,000 \times 60,000=$ | $\$ 24,000$ |
| :--- | ---: |
| Sewing $-\$ 210,000 / 140,000 \times 60,000=$ | 90,000 |
| Set-Ups $-\$ 80,000 / 800 \times 500=$ | 50,000 |
| QC Inspections $-\$ 20,000 / 1,000 \times 200=$ | 4,000 |
| PO's $-\$ 10,000 / 400 \times 100=$ | $\underline{2,500}$ |

Total allocation of factory overhead
\$170,500 / 60,000 $=\$ 2.84$ per unit

| Moccasins: |  |
| :--- | ---: |
| Cutting $-\$ 40,000 / 100,000 \times 40,000=$ | $\$ 16,000$ |
| Sewing $-\$ 210,000 / 140,000 \times 80,000=$ | 120,000 |
| Set-Ups $-\$ 80,000 / 800 \times 300=$ | 30,000 |
| QC Inspections $-\$ 20,000 / 1,000 \times 800=$ | 16,000 |
| PO's $^{\text {r }}-\$ 10,000 / 400 \times 300=$ | $\underline{7,500}$ |

Total allocation of factory overhead
\$189,500 /40,000 $=\$ 4.74$ per unit

| POINTS: | 1 |
| :--- | :--- |
| DIFFICULTY: | Challenging |
|  | Bloom's: Applying |
| LEARNING OBJECTIVES: | MANG.WARD.18.04-04-04-04 |
| ACCREDITING STANDARDS: | ACCT.ACBSP.APC.27 - Managerial Accounting Features/Costs |
|  | ACCT.IMA.07-Cost Management |
|  | BUSPROG: Analytic |

96. Service organizations can use activity-based costing to allocate selling and administrative costs to services provided.
a. True
b. False

ANSWER:
True
POINTS:
DIFFICULTY:
1
Easy
LEARNING OBJECTIVES: MANG.WARD.18.04-05-04-05
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
97. ABC is used to allocate selling and administrative expenses to each product based on the product's individual differences in consuming these activities.
a. True
b. False

| ANSWER: | True |
| :--- | :--- |
| POINTS: | 1 |
| DIFFICULTY: | Easy |


|  | Bloom's: Remembering |
| :--- | :--- |
| LEARNING OBJECTIVES: | MANG.WARD.18.04-05-04-05 |
| ACCREDITING STANDARDS: | ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs |
|  | ACCT.IMA. 07 - Cost Management |
|  | BUSPROG: Analytic |

98. Activity-based costing can be used to allocate period costs to various products that the company sells.
a. True
b. False

ANSWER:
True
POINTS:
DIFFICULTY:
1
DIFFICULTY: Easy
Bloom's: Remembering
LEARNING OBJECTIVES: MANG.WARD.18.04-05-04-05
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
99. Activity-based costing can only be used to allocate manufacturing factory overhead.
a. True
b. False

ANSWER: False
POINTS:
1
DIFFICULTY: Bloom's: Remembering
Easy
LEARNING OBJECTIVES: MANG.WARD.18.04-05-04-05
MANG.WARD.18.04-06-04-06
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
100. If selling and administrative expenses are allocated to different products, they should be reported as a
a. cost of goods manufactured
b. factory overhead cost
c. period cost
d. cost of goods sold

ANSWER: c
POINTS: 1
DIFFICULTY: Moderate
Bloom's: Remembering
LEARNING OBJECTIVES: MANG.WARD.18.04-05-04-05
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
101. Activity-based costing for selling and administrative expenses can also be beneficial in allocating expenses to various products. Which of the following is the best allocation base for help desk costs?

Chapter 4 - Activity-Based Costing
a. Number of calls
b. Square footage of the help desk office
c. Number of products sold
d. Number of sales employees

ANSWER: a
POINTS: 1
DIFFICULTY: Easy
Bloom's: Remembering
LEARNING OBJECTIVES: MANG.WARD.18.04-05-04-05
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
102. Shanghai Company sells glasses, fine china, and everyday dinnerware. They use activity-based costing to determine the cost of the shipping and handling activity. The shipping and handling activity has an activity rate of $\$ 14$ per pound. A box of glasses weighs 2 lbs , the box of china weighs 4 lbs , and a box of everyday dinnerware weighs 6 lbs . (a) Determine the shipping and handling activity for each product and (b) determine the total shipping and receiving costs for the china if 3,500 boxes are shipped.

## ANSWER:

(a) Glasses: $21 \mathrm{bs} \times \$ 14=\$ 28$

China: ${ }^{4 \mathrm{lbs} \times \$ 14=\$ 56}$
Everyday dinnerware: $6 \mathrm{lbs} \times \$ 14=\$ 84$
(b) $\$ 56 \times 3,500=\$ 196,000$

POINTS:
DIFFICULTY:
1
Easy
Bloom's: Applying
LEARNING OBJECTIVES: MANG.WARD.18.04-05-04-05
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
103. In a service organization, the multiple department overhead rate method is the most effective in providing information about the cost of services.
a. True
b. False

ANSWER: False
POINTS:
DIFFICULTY: Bloom's: Remembering Easy
LEARNING OBJECTIVES: MANG.WARD.18.04-06-04-06
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs ACCT.IMA. 07 - Cost Management BUSPROG: Analytic
104. Service companies can effectively use multiple department overhead rate costing to compute product (service) costs.
a. True
b. False

Chapter 4 - Activity-Based Costing

| ANSWER: | False |
| :--- | :--- |
| POINTS: | 1 |
| DIFFICULTY: | Easy |
|  | Bloom's: Remembering |
| LEARNING OBJECTIVES: | MANG.WARD.18.04-06-04-06 |
| ACCREDITING STANDARDS: | ACCT.ACBSP.APC.27 - Managerial Accounting Features/Costs |
|  | ACCT.IMA.07 - Cost Management |
|  | BUSPROG: Analytic |

105. Service companies can effectively use single facility-wide overhead costing to compute product (service) costs.
a. True
b. False

ANSWER: False
POINTS: 1
DIFFICULTY: Easy
Bloom's: Remembering
LEARNING OBJECTIVES: MANG.WARD.18.04-06-04-06
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
106. Service companies can effectively use activity-based costing to compute product (service) costs.
a. True
b. False

| ANSWER: | True |
| :--- | :--- |
| POINTS: | 1 |
| DIFFICULTY: | Easy |
|  | Bloom's: Remembering |
| LEARNING OBJECTIVES: | MANG.WARD.18.04-06-04-06 |
| ACCREDITING STANDARDS: | ACCT.ACBSP.APC.27 - Managerial Accounting Features/Costs |
|  | ACCT.IMA.07 - Cost Management |
|  | BUSPROG: Analytic |

107. Which of the following is not a reason for banks to use activity-based costing?
a. to determine the amounts charged to customers for services provided
b. to determine service quality
c. to determine profitability of services provided
d. all of the above

ANSWER: b
POINTS: 1
DIFFICULTY: Moderate
Bloom's: Remembering
LEARNING OBJECTIVES: MANG.WARD.18.04-06-04-06
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic

## Chapter 4 - Activity-Based Costing

The Beauty Beyond Words Salon uses an activity-based costing system in its beauty salon to determine the cost of services. The salon has determined the costs of services by activity as follows:

| Activity | Activity Rate |
| :--- | ---: |
| Hair washing | $\$ 4.00$ |
| Conditioning | $\$ 3.50$ |
| Chemical treatment | $\$ 25.00$ |
| Styling | $\$ 10.00$ |


|  | Hair Washing | Conditioning | Chemical <br> Treatment | Styling |
| :--- | :---: | :---: | :---: | :---: |
| Haircut | 1 | 1 | 0 | 0 |
| Complete style | 1 | 1 | 0 | 1 |
| Perm | 2 | 3 | 1 | 1 |
| Highlights | 3 | 4 | 2 | 1 |

108. Calculate the cost of services for a haircut.
a. $\$ 4.00$
b. $\$ 7.50$
c. $\$ 3.50$
d. $\$ 11.50$

ANSWER:
RATIONALE:
The cost of services for a haircut $=\$ 7.50^{*}$

| Activity | Activity Rate | $\times$ | Activity Usage | $=$ | Activity Cost |
| :--- | :--- | :--- | :---: | :--- | :---: |
| Hair washing | $\$ 4$ per hair wash | $\times$ | 1 | $=$ | $\$ 4.00$ |
| Conditioning | $\$ 3.50$ per <br> conditioning | $\times$ | 1 | $=$ | 3.50 |
| Chemical <br> treatment | $\$ 25$ per treatment | $\times$ | 0 | $=$ | 0.00 |
| Styling | $\$ 10$ per styling | $\times$ | 0 | $=$ | $\underline{0.00}$ |
| Total |  |  |  |  | $\underline{\$ 7.50^{*}}$ |

POINTS:
1
DIFFICULTY:
Bloom's: Applying
Easy
LEARNING OBJECTIVES: MANG.WARD.18.04-06-04-06
ACCREDITING STANDARDS:ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
109. Calculate the cost of services for a highlight.

ANSWER:

| Hair washing | 3 | $\$ 4.00$ | $\$ 12.00$ |
| :--- | ---: | ---: | ---: |
| Conditioning | 4 | $\$ 3.50$ | 14.00 |
| Chemical treatment | 2 | $\$ 25.00$ | 50.00 |
| Styling | 1 | $\$ 10.00$ | $\underline{10.00}$ |
| Total |  |  | $\underline{\$ 86.00}$ |

Chapter 4 - Activity-Based Costing

```
POINTS: 1
DIFFICULTY: Moderate
    Bloom's: Applying
LEARNING OBJECTIVES: MANG.WARD.18.04-06-04-06
ACCREDITING STANDARDS: ACCT.ACBSP.APC. }27\mathrm{ - Managerial Accounting Features/Costs
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic
```

110. Transformations Hair Salon uses an activity-based costing system in its beauty salon to determine the cost of services. The salon has determined the costs of services by activity as follows:

| Activity | Activity Rate |
| :--- | :---: |
| Hair washing | $\$ 1.50$ |
| Conditioning | $\$ 2.00$ |
| Chemical treatment | $\$ 20.00$ |
| Styling | $\$ 10.00$ |

(a) Using the information provided, determine the cost of services for each of the following services provided by the salon:

|  | Hair Washing | Conditioning | Chemical <br> Treatment | Styling |
| :--- | :---: | :---: | :---: | :---: |
| Haircut | 1 | 1 | 0 | 0 |
| Complete style | 1 | 1 | 0 | 1 |
| Perm | 2 | 3 | 1 | 1 |
| Highlights | 3 | 4 | 2 | 1 |

(b) If the company budgets 10,000 haircuts, 4,000 complete styles, 3,500 perms, and 5,500 highlights, determine the budget for cost of services.
ANSWER:
(a) Haircuts: $\$ 1.50+\$ 2.00=\$ 3.50$

Style: $\$ 1.50+\$ 2.00+\$ 10.00=\$ 13.50$
Perm: $(\$ 1.50 \times 2)+(\$ 2.00 \times 3)+\$ 20.00+\$ 10.00=\$ 39.00$
Highlights:
$(\$ 1.50 \times 3)+(\$ 2.00 \times 4)+(20.00 \times 2)+\$ 10.00=\$ 62.50$
(b)

| Services | Per Unit Cost | Total \# of <br> Services | Total Costs |
| :--- | :---: | :---: | :---: |
| Haircut | $\$ 3.50$ | 10,000 | $\$ 35,000$ |
| Complete style | $\$ 13.50$ | 4,000 | $\$ 54,000$ |
| Perm | $\$ 39.00$ | 3,500 | $\$ 136,500$ |
| Highlights | $\$ 62.50$ | 5.500 | $\underline{\$ 343,750}$ |
| Total |  |  | $\underline{\$ 569,250}$ |

POINTS:
DIFFICULTY:

1
Challenging
Bloom's: Applying
LEARNING OBJECTIVES: MANG.WARD.18.04-06-04-06
ACCREDITING STANDARDS: ACCT.ACBSP.APC. 27 - Managerial Accounting Features/Costs
ACCT.IMA. 07 - Cost Management
BUSPROG: Analytic

Chapter 4 - Activity-Based Costing

