

# SOLUTIONS MANUAL FOR

---

## Introduction to Intelligence Studies

---

by

Carl J. Jensen III, David McElreath  
and Melissa Graves



# SOLUTIONS MANUAL FOR

---

## Introduction to Intelligence Studies

---

\_\_\_\_\_ by \_\_\_\_\_

Carl J. Jensen III, David McElreath  
and Melissa Graves



CRC Press

Taylor & Francis Group

Boca Raton London New York

---

CRC Press is an imprint of the  
Taylor & Francis Group, an informa business

CRC Press  
Taylor & Francis Group  
6000 Broken Sound Parkway NW, Suite 300  
Boca Raton, FL 33487-2742

© 2013 by Taylor & Francis Group, LLC  
CRC Press is an imprint of Taylor & Francis Group, an Informa business

No claim to original U.S. Government works

Printed on acid-free paper  
Version Date: 20130604

International Standard Book Number-13: 978-1-4665-8684-0 (Ancillary)

This book contains information obtained from authentic and highly regarded sources. Reasonable efforts have been made to publish reliable data and information, but the author and publisher cannot assume responsibility for the validity of all materials or the consequences of their use. The authors and publishers have attempted to trace the copyright holders of all material reproduced in this publication and apologize to copyright holders if permission to publish in this form has not been obtained. If any copyright material has not been acknowledged please write and let us know so we may rectify in any future reprint.

Except as permitted under U.S. Copyright Law, no part of this book may be reprinted, reproduced, transmitted, or utilized in any form by any electronic, mechanical, or other means, now known or hereafter invented, including photocopying, microfilming, and recording, or in any information storage or retrieval system, without written permission from the publishers.

For permission to photocopy or use material electronically from this work, please access [www.copyright.com](http://www.copyright.com) (<http://www.copyright.com/>) or contact the Copyright Clearance Center, Inc. (CCC), 222 Rosewood Drive, Danvers, MA 01923, 978-750-8400. CCC is a not-for-profit organization that provides licenses and registration for a variety of users. For organizations that have been granted a photocopy license by the CCC, a separate system of payment has been arranged.

**Trademark Notice:** Product or corporate names may be trademarks or registered trademarks, and are used only for identification and explanation without intent to infringe.

**Visit the Taylor & Francis Web site at**  
**<http://www.taylorandfrancis.com>**

**and the CRC Press Web site at**  
**<http://www.crcpress.com>**

## Table of Contents

Introduction

Chapter 1—An Overview of Intelligence

Chapter 2—The History of Intelligence in the United States

Chapter 3—The IC Today

Chapter 4—Collection

Chapter 5— Barriers to Analysis

Chapter 6—DHS Challenges: National vs. State and Local, National Security vs. Homeland Security

Chapter 7—Putting It All Together: The Intelligence Cycle

Chapter 8—CounterIntelligence

Chapter 9—CovertOperations

Chapter 10— Constitutional Mandates—Overview of Executive, Legislative, and Judicial Roles

Chapter 11— Writing and Briefing for the Intelligence Community

Chapter 12—Military Intelligence

Chapter 13—Criminal Intelligence and Crime Analysis

Chapter 14—Threats and Challenges for the Twenty-First Century

Chapter 15—The Future of Intelligence

## INTRODUCTION

The Instructor's Manual is an excellent companion to the text itself. It keeps you on track as you seek to remain true to the objectives, delivers activities and practical exercises, and makes available a wide array of testing materials. The text itself is filled with aligned materials such as Discussion Questions for each Chapter and numerous opportunities for research topics and projects throughout the text. In the area of intelligence, there is a growing abundance of resources available online and elsewhere. The text, if one wishes to label its primary mission, hopes to develop critical thinkers in the world in the areas of intelligence. It tackles the essential topics and key highlights of the subject matter to be sure but also humbly attempts to get the reader to think hard and insightfully about intelligence practice, goals, and functional operations. Challenge your student to delve into the purpose and meaning of intelligence; insist that they do more than merely recite the functions and duties of and make plain that the world of intelligence is in dire need of a professional, educated class of operatives who will adopt best practices in the interest of domestic, national, and international security.

I hope you find the following material a worthy and useful companion to the text proper.

## CHAPTER 1: An Overview of Intelligence

### Chapter Objectives

1. Demonstrate familiarity with the many definitions and uses of the term “intelligence.”
2. Understand how intelligence enhances national security.
3. Summarize the relationship between the intelligence community and policymakers/decision-makers.
4. Recognize how the “reality” of intelligence work often differs from common perceptions and myths perpetuated in the popular media.
5. Understand the importance of “decision advantage” and how it can be achieved.
6. List and explain the five functions of intelligence.

### Multiple Choice

1. What is information in terms of intelligence collection?
  - a. Unprocessed material of every description that can be used to produce intelligence
  - b. Raw Data
  - c. Perishable
  - d. All of the above**
2. What is the main mission of intelligence?
  - a. Production of knowledge**
  - b. Covert activities
  - c. Collection of information
  - d. Analysis